

**TAMAR BRIDGE & TORPOINT FERRY  
Income, Expenditure and Reserve balances 1996 - 2028**

£'000s	1996/1997	1997/1998	1998/1999	1999/2000	2000/2001	2001/2002	2002/2003	2003/2004	2004/2005	2005/2006	2006/2007	2007/2008	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	Rev Budget 2023/24	Estimate 2024/25	Estimate 2025/26	Estimate 2026/27	Estimate 2027/28	
<b>Gross Expenditure</b>	2,765	2,648	2,328																														
<b>Bridge</b>				686	735	842	1,074	1,058	1,242	1,175	1,619	1,802	2,590	2,336	2,469	2,509	2,472	2,598	2,722	2,942	3,340	4,009	3,685	3,713	4,024	3,890	4,623	5,250	5,482	5,352	5,468	5,558	
<b>Ferry</b>				2,165	2,386	2,470	2,620	2,510	2,542	2,719	3,153	3,845	3,983	4,341	4,473	4,444	4,580	4,645	5,265	5,011	4,297	4,671	5,742	5,268	5,004	5,293	6,051	6,525	6,912	7,053	7,216	7,383	
<b>Corporate Learning Centre</b>				91	114	92	90	176	124	101	87	89	639	374	396	365	451	456	341	421	424	458	462	641	533	677	408	690	813	761	774	792	
<b>Capital financed from Revenue</b>	932	1,823	1,611	13,642	10,608	6,827	2,052	377	508	268	528	133	272	22	10	21	0	0	81	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Capital financing interest</b>										805	999	892	885	853	820	801	792	803	782	791	797	801	1,180	1,352	1,423	1,450	1,656	1,499	1,698	1,851	1,880	1,722	
<b>Contribution to CC MRP</b>										513	773	806	846	846	864	868	922	939	955	995	1,042	1,109	1,445	1,727	1,942	2,931	2,914	2,970	3,589	4,016	5,032	4,060	
<b>Other</b>				100	50	87	203	75	544	0	50	0	0	0	0	0	0	0	2,164	0	0	0	0	0	0	0	24	0	0	0	0	0	
	<b>3,697</b>	<b>4,471</b>	<b>3,939</b>	<b>16,684</b>	<b>13,893</b>	<b>10,318</b>	<b>6,039</b>	<b>4,196</b>	<b>4,960</b>	<b>5,581</b>	<b>7,209</b>	<b>7,567</b>	<b>9,215</b>	<b>8,772</b>	<b>9,032</b>	<b>9,008</b>	<b>9,217</b>	<b>9,441</b>	<b>12,310</b>	<b>10,160</b>	<b>9,900</b>	<b>11,048</b>	<b>12,514</b>	<b>12,701</b>	<b>12,926</b>	<b>14,241</b>	<b>15,780</b>	<b>17,076</b>	<b>18,723</b>	<b>19,268</b>	<b>20,534</b>	<b>19,682</b>	
<b>Gross Income</b>	(4,358)	(5,601)	(5,682)																														
<b>Bridge</b>				(4,813)	(4,743)	(4,821)	(5,484)	(5,554)	(5,665)	(5,716)	(5,677)	(5,846)	(6,040)	(6,153)	(8,596)	(8,370)	(8,278)	(8,442)	(8,747)	(8,934)	(9,063)	(8,846)	(8,952)	(9,561)	(7,769)	(10,757)	(12,718)	(14,643)	(14,643)	(14,643)	(14,643)	(14,643)	
<b>Ferry</b>				(647)	(663)	(697)	(714)	(707)	(671)	(670)	(720)	(761)	(818)	(824)	(1,145)	(1,136)	(1,124)	(1,152)	(1,136)	(1,167)	(1,189)	(1,170)	(1,163)	(1,175)	(910)	(1,370)	(1,512)	(1,675)	(1,675)	(1,675)	(1,675)	(1,675)	
<b>Other</b>	(772)	(995)	(1,208)	(1,038)	(606)	(329)	(266)	(292)	(424)	(689)	(522)	(881)	(628)	(470)	(529)	(454)	(475)	(504)	(1,107)	(995)	(848)	(910)	(1,018)	(1,137)	(3,940)	(1,177)	(1,190)	(1,247)	(1,229)	(1,248)	(1,263)	(1,290)	
	<b>(5,130)</b>	<b>(6,596)</b>	<b>(6,890)</b>	<b>(6,496)</b>	<b>(6,012)</b>	<b>(5,847)</b>	<b>(6,464)</b>	<b>(6,553)</b>	<b>(6,760)</b>	<b>(7,075)</b>	<b>(6,919)</b>	<b>(7,486)</b>	<b>(7,486)</b>	<b>(7,447)</b>	<b>(10,270)</b>	<b>(9,960)</b>	<b>(9,877)</b>	<b>(10,098)</b>	<b>(10,990)</b>	<b>(11,096)</b>	<b>(11,100)</b>	<b>(10,926)</b>	<b>(11,133)</b>	<b>(11,873)</b>	<b>(12,619)</b>	<b>(13,304)</b>	<b>(15,420)</b>	<b>(17,565)</b>	<b>(17,547)</b>	<b>(17,566)</b>	<b>(17,581)</b>	<b>(17,808)</b>	
<b>Net (Surplus)/Deficit</b>	<b>(1,433)</b>	<b>(2,125)</b>	<b>(2,951)</b>	<b>10,186</b>	<b>7,881</b>	<b>4,471</b>	<b>(425)</b>	<b>(2,357)</b>	<b>(1,800)</b>	<b>(1,494)</b>	<b>290</b>	<b>79</b>	<b>1,729</b>	<b>1,325</b>	<b>(1,238)</b>	<b>(952)</b>	<b>(660)</b>	<b>(657)</b>	<b>1,320</b>	<b>(936)</b>	<b>(1,200)</b>	<b>122</b>	<b>1,381</b>	<b>828</b>	<b>307</b>	<b>937</b>	<b>360</b>	<b>(489)</b>	<b>1,176</b>	<b>1,702</b>	<b>2,953</b>	<b>2,074</b>	
<b>RESERVES</b>	(15,609)	(17,734)	(20,685)	(10,499)	(2,618)	1,853	1,428	(929)	(2,729)	(4,223)	(3,933)	(3,854)	(2,125)	(800)	(2,038)	(2,990)	(3,650)	(4,307)	(2,987)	(3,923)	(5,123)	(5,001)	(3,620)	(2,792)	(2,485)	(1,548)	(1,188)	(1,677)	(501)	1,201	4,154	6,228	