



# **Tamar Bridge and Torpoint Ferry Joint Committee**

## **2014/15 Annual Financial Report and Statement of Accounts**

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### **Other Versions of our Accounts**

This document sets out the Tamar Bridge and Torpoint Ferry Joint Committee's Statement of Accounts in the full detail and in the formats required by law and by the Code of Practice on Local Authority Accounting, which we follow. It is available from the Joint Committee's website at [www.tamarcrossings.org.uk](http://www.tamarcrossings.org.uk)

If you need it produced in a different format, for example in large type or in a language other than English, please contact us using the details given below.

Members of the public have a statutory right to inspect the accounts before the audit is completed. For the 2014/15 accounts the inspection period is 6 July 2015 to 31 July 2015. These dates will be advertised as required in the local press.

### **Feedback**

We are constantly looking for ways to improve our publications and would welcome any feedback you may wish to provide. Please contact us with any comments or suggestions:

Email: [treasurers@cornwall.gov.uk](mailto:treasurers@cornwall.gov.uk) Telephone: 01872 322210

## **Explanatory Foreword** from the Joint Treasurers

We are pleased to introduce the Tamar Bridge and Torpoint Ferry Joint Committee's Annual Financial Report and Statement of Accounts for 2014/15. The Joint Committee carry out the operation, maintenance and control of the Tamar Bridge and the Torpoint Ferries on behalf of Cornwall Council and Plymouth City Council.

This document provides a summary of the Joint Committee's financial affairs for the financial year 1 April 2014 to 31 March 2015 and the financial position at 31 March 2015.

### **1. The Financial Report and Statements**

Our Annual Financial Report and Statement of Accounts includes the following financial statements and disclosure notes:

- **Explanatory Foreword** – from the Joint Treasurers. This provides a concise guide for the reader of the accounts of the most significant aspects of the Joint Committee's financial performance, year-end position and cash flows.
- **Independent Auditor's Report** – an independent report from Grant Thornton to the Members of the Joint Committee.
- **Statement of Accounts**
  - **Statement of Responsibilities** – this explains the different responsibilities relating to the Statement of Accounts and confirms their approval.
  - **The Main Financial Statements**
    - **Movement in Reserves Statement** – this statement shows the movement in the year on the different reserves held by the Joint Committee.
    - **Comprehensive Income and Expenditure Statement** – this statement shows the net cost in the year of providing the Joint Committee services.
    - **Balance Sheet** – the Balance Sheet shows the value at 31 March 2015 of the assets and liabilities held by the Joint Committee.
    - **Cash Flow Statement** – the cash flow statement shows the changes in cash and cash equivalents of the Joint Committee during the reporting period.
  - **Notes to the Main Financial Statements** – these provide additional, more detailed information on certain issues included in the main financial statements.
- **Annual Governance Statement** – a review of our governance framework and of the effectiveness of our systems of internal control and risk management.

Except where otherwise indicated, figures are presented in millions of pounds (£m) and are rounded to the nearest thousand pounds (£0.001m).

## 2. Financial Review of 2014/15

The Tamar Bridge and Torpoint Ferries are run as a self-funding joint undertaking by the Joint Committee on behalf of the parent authorities, Cornwall Council and Plymouth City Council. The only significant source of revenue generated by the Joint Committee is the revenue from tolls charged for using the crossings and it is therefore entirely dependent on this income stream to fund its day to day running costs and ongoing programme of repairs and maintenance.

A revised scale of tolls was implemented just over five years ago. The additional income generated by the increased tolls brought the level of reserves above £2m, which continues to be considered as the minimum prudent level. However, due to increasing maintenance and operating costs, without further intervention the level of reserves is expected to diminish over the next few years.

The previous application to increase tolls recognised that a further increase would be necessary within a few years and highlighted the critical nature of the level of financial reserves.

During previous financial years the Joint Committee gave consideration to a toll strategy, to ensure that the reserve levels stay above the agreed minimum. At the December 2013 Joint Committee it was resolved to recommend to the Cabinets of the Joint Councils to introduce a TamarTag account fee of 80p a month from April 2014 and this view was endorsed by both Councils in the first months of 2014. The account charge reflects the cost of providing tags, the operation of the prepaid electronic toll system and avoids the need for an increase in tolls paid by users for at least the next three years.

In 2014/15, operational expenditure was £8.328m, some £1.094m less than the original budget of £9.422m for the year. The budget was revised in December which reduced the planned expenditure to £8.910m, which provides a variance of £0.582m. The main reasons for the significant variance are; major gantry inspection was postponed so that the work is included in a new inspection contract, unused contingencies within the bridge structural maintenance budgets, lower marine fuel costs, delayed upgrades to toll collection equipment and progress on the bridge recoating project being delayed due to complexities with paint specifications.

The level of revenue raised was £10.979m, which is £0.642m higher than the original budget of £10.337m, as traffic levels have improved beyond revised forecasts and with disproportionate growth in cash receipts following several years of significant recession related reduction in this payment method. At the operating level, a surplus of £2.651m was achieved in 2014/15

From its income, the Joint Committee also has to fund its capital financing costs, which amounted to £1.818m for the year, higher than the £1.783m original budget. After taking these costs into account and a small amount of interest received on cash balances, the overall position was a surplus of £0.844m, compared to an original budgeted deficit of £0.855m.

## 2.1 Comparison of Outturn Figures to Approved Budget

The table below provides a high level summary of the £0.844m surplus set out on the basis on which it was monitored during the year by the Joint Committee. This reflects the costs that the Joint Committee budgets for out of its revenues.

A number in brackets in the Variance from Budget column represents an underspend against the budget.

	Outturn £m	Original Budget £m	Variance from Budget £m
<b>Operational Expenditure</b>			
Bridge Operations	2.722	3.769	(1.047)
Ferry Operations	5.265	5.157	0.108
Corporate Expenditure	0.341	0.496	(0.155)
<b>Sub-total</b>	8.328	9.422	(1.094)
<b>Operational Income</b>			
Toll Income	(9.883)	(9.402)	(0.481)
Other Income	(1.096)	(0.935)	(0.161)
<b>Sub-total</b>	(10.979)	(10.337)	(0.642)
<b>Net Operational Surplus</b>	(2.651)	(0.915)	(1.736)
<b>Other Expenditure</b>			
Interest on Cornwall Council financing	0.782	0.850	(0.068)
Capital expenditure charged against revenue	0.081	-	0.081
Contribution to Cornwall Council's MRP	0.955	0.933	0.022
<b>Sub-total</b>	1.818	1.783	0.035
<b>Income</b>			
Interest on balances	(0.011)	(0.013)	0.002
<b>Net Overall Surplus</b>	(0.844)	0.855	(1.699)

## 2.2 Comparison of Outturn against the Comprehensive Income and Expenditure Statement

There is a fundamental difference between the outturn surplus against budget of £0.844m and the Deficit on Provision of Services of £79.984m as reported in the Comprehensive Income and Expenditure Statement (CIES) on page 17 of these Accounts.

This is because the Joint Committee is required to prepare its accounts in line with the Code of Practice on Local Authority Accounting in the United Kingdom 2014/15 published by CIPFA. Under the Code, there are a number of notional (non-cash) costs that the Joint Committee is required to recognise in its CIES even though it is not required to meet these costs out of its cash revenues and therefore does not budget for them out of its General Fund (usable reserves).

The items that give rise to these different bases of reporting are identified in the table below:

	2014/15	
	£m	£m
<b>Net overall surplus per Outturn</b>		(0.844)
Depreciation		1.686
Revaluation Loss		79.838
IAS19 pension adjustments	0.107	
Net interest expense	0.231	
		0.338
Increase in annual leave accrual		0.002
Capital expenditure charged against revenue		(0.081)
Contribution to Cornwall Council's MRP		(0.955)
<b>(Surplus) or Deficit on Provision of Services</b>		<b>79.984</b>

The items giving rise to the difference between the Joint Committee's reported outturn surplus for 2014/15 and the deficit on the CIES are explained below:

- Depreciation is not included in the budget outturn position but is a required charge to the CIES within the Statement of Accounts. The charge is reversed out in the Movement in Reserves Statement (MIRS) so as not to impact the Joint Committee's usable reserves.
- Revaluation loss is not included in the budget outturn position but is a required charge to the CIES within the Statement of Accounts. The charge is reversed out in the Movement in Reserves Statement (MIRS) so as not to impact the Joint Committee's usable reserves
- A net pension debit (as defined by International Accounting Standard 19) of £0.338m has been applied to the CIES, as required by regulation.
- An accrual for short-term compensated absences (annual leave) has been applied to the CIES, as required by regulation.
- Capital expenditure charged against revenue can not be charged to the CIES.
- The Joint Committee's contribution to Cornwall Council's Minimum Revenue Provision (MRP) can not be charged to the CIES.

Consequently, although the CIES shows a deficit on the provision of services of £79.984m for the year, the Joint Committee's usable reserves position has improved by £0.844m, however the historical capital financing entries have been applied (£2.164m) affecting the general fund reserve as shown in the Movement in Reserves Statement on page 16.

### **3. Material Items of Income or Expense**

The Joint Committee has highlighted the following exceptional items in its accounts for 2014/15, which are shown separately on the face of the Comprehensive Income and Expenditure Statement and the Movement in Reserves Statement (respectively) and explained in Note 5 to the accounts:

- Revaluation loss totalling £77.044m, as a result of the valuation of Tamar Toll Bridge. The amount is reversed out in the Movement in Reserves Statement (MIRS) so as not to impact the Joint Committee's usable reserves.
- Historical capital financing entries £2.164m. This has impacted the General Fund Reserve (decrease) and the Capital Adjustment Account Unusable Reserve (increase).

### **4. Pensions Assets and Liabilities**

The Joint Committee participates in the Local Government Pension Scheme, administered locally by Cornwall Council. This is a funded defined benefit final salary scheme, meaning that the Joint Committee and its employees pay contributions into a fund, calculated at a level intended to balance pension liabilities with investment assets. The joint authorities are liable as employers for any deficit in the funding of the pension scheme.

The Joint Committee has fully adopted the provisions of International Accounting Standard 19 (IAS 19) in relation to accounting for post employment benefits. On the basis of valuation required by IAS 19, the Joint Committee's net pension liability at 31 March 2015 was £7.758m, up from £5.322m in March 2014. This should be considered alongside the level of usable reserves of £2.987m, down from £4.307m in March 2014 and total assets less liabilities of £103.025m, reduced from £196.713m in March 2014.

Further information relating to the pension fund and how it has been accounted for is set out in Note 27 to the main financial statements.

### **5. Capital Expenditure and Funding**

In addition to our day to day running costs, the Joint Committee spends money on assets such as the bridge and ferries, vehicles and information and communications technology. Such expenditure is intended to contribute to service provision over a number of years and is defined as capital expenditure.

Capital expenditure tends to be characterised by large individual schemes, with expenditure often incurred over several financial years. Because of this, it is not normally controlled against a fixed annual budget as with revenue spending, but rather through a programme of approved schemes within a multi-year capital plan.

During 2014/15, actual capital spending was £1.096m (2013/14 £0.405m). The following table shows where the money was spent:

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	2014/15 £m
<b>Capital Expenditure</b>	
Bridge Access Works	0.480
Bridge protective coating	0.434
Ferry sewerage treatment plant	0.073
Bridge Main Joint Replacement	0.001
Bridge half joint replacement	0.001
Bridge Office Development	0.026
Bridge Weigh in Motion	0.034
Footpath 24 reinstatement	0.008
Rendel Park Sea Wall stabilisation	0.032
Rendel Park (phase 2)	0.007
<b>Total</b>	<b>1.096</b>

This expenditure was mainly funded through advances from Cornwall Council (£1.015m), one of the parent authorities, and £0.081m from revenue.

## 6. Current Borrowing Facilities and Capital Funding

The Joint Committee cannot legally borrow in its own right. However, the parent authorities have the power to borrow on its behalf and provide advances to the Joint Committee to fund its capital expenditure programme. In recent years, these advances have been made by Cornwall Council.

The Joint Committee pays interest to Cornwall Council at a rate reflecting the Council's own cost of borrowing. The Joint Committee also makes a contribution to Cornwall Council in respect of the Minimum Revenue Provision (MRP) charged by the Council in its own accounts to provide for future repayment of the funding advanced to the Joint Committee.

The level of contribution made will provide for repayment of the amounts advanced evenly over a 25 year period. This is considered by the Joint Treasurers to be a prudent basis on which to make that provision and complies with Cornwall Council's MRP policy. The advances are held in the Joint Committee's balance sheet as deferred liabilities, split between the elements payable within one year and more than one year from the balance sheet date.

## 7. Looking Ahead to 2015/16 and Beyond

The toll revision which came into effect in March 2010 has helped to increase the Joint Committee's reserves, to what is currently considered to be an appropriate level. This position has been further strengthened following the implementation of the TamarTag account fee which commenced in April 2014.

Significant savings are anticipated from recent revisions to the ferries' drydocking schedule. 2016 and 2017 will be "fallow" years when no drydocking will be required.



The growth in traffic levels, has brought higher than expected levels of income as cash payment recovered after the recession. Levels of cash payment are now similar to 2009 levels and future income is expected to grow at 1% in line with the rate of overall traffic growth forecast for the period up to 2019.

A noticeable element of the 2014/15 underspends resulted from delays in commencing or completing projects and there is an expectation of a correction in the position during 2015/16.

The Committee will continue to monitor its expenditure and overall financial position closely to ensure that it continues to deliver its services in a cost effective manner.

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## **Independent Auditor's Report to the Members of Tamar Bridge and Torpoint Ferry Joint Committee**

We have audited the financial statements of Tamar Bridge & Torpoint Ferry Joint Committee for the year ended 31 March 2015 under the Audit Commission Act 1998. The financial statements comprise the Movement in Reserves Statement, the Comprehensive Income and Expenditure Statement, the Group Comprehensive Income and Expenditure Statement, the Balance Sheet, the Cash Flow Statements, and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2014/15.

This report is made solely to the members of Tamar Bridge & Torpoint Ferry Joint Committee, as a body, in accordance with Part II of the Audit Commission Act 1998 and as set out in paragraph 48 of the Statement of Responsibilities of Auditors and Audited Bodies published by the Audit Commission in March 2010. Our audit work has been undertaken so that we might state to the members of the Joint Committee those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Joint Committee and the Joint Committee's members as a body, for our audit work, for this report, or for the opinions we have formed.

### **Respective responsibilities of the Joint Treasurers and auditor**

As explained more fully in the Statement of the Joint Treasurer's Responsibilities, the Joint Treasurers are responsible for the preparation of the Statement of Accounts, which includes the financial statements, in accordance with proper practices as set out in the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2014/15, and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards also require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

### **Scope of the audit of the financial statements**

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the Joint Committee's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the Joint Treasurers; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the explanatory foreword to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

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**Opinion on financial statements**

In our opinion the financial statements:

- give a true and fair view of the financial position of Tamar Bridge & Torpoint Ferry Joint Committee as at 31 March 2015 and of its expenditure and income for the year then ended; and
- have been properly prepared in accordance with the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2014/15 and applicable law.

**Opinion on other matters**

In our opinion, the information given in the explanatory foreword for the financial year for which the financial statements are prepared is consistent with the financial statements.

**Matters on which we report by exception**

We are required to report to you if:

- in our opinion the annual governance statement does not reflect compliance with 'Delivering Good Governance in Local Government: a Framework' published by CIPFA/SOLACE in June 2007; or
- we issue a report in the public interest under section 8 of the Audit Commission Act 1998; or
- we designate under section 11 of the Audit Commission Act 1998 a recommendation as one that requires the Joint Committee to consider it at a public meeting and to decide what action to take in response; or
- we exercise any other special powers of the auditor under the Audit Commission Act 1998.

We have nothing to report in these respects.

**Conclusion on Joint Committee's arrangements for securing economy, efficiency and effectiveness in the use of resources**

We are required under Section 5 of the Audit Commission Act 1998 to satisfy ourselves that the Joint Committee has made proper arrangements for securing economy, efficiency and effectiveness in its use of resources. We are also required by the Audit Commission's Code of Audit Practice to report any matters that prevent us being satisfied that the audited body has put in place such arrangements.

We have undertaken our review in accordance with the Code of Audit Practice and, having regard to the guidance issued by the Audit Commission in October 2014, we have considered the results of the following:

- our review of the annual governance statement;

As a result, we have concluded that there are no matters to report.

**Certificate**

We certify that we have completed the audit of the financial statements of Tamar Bridge & Torpoint Ferry Joint Committee in accordance with the requirements of the Audit Commission Act 1998 and the Code of Audit Practice issued by the Audit Commission.

Senior Statutory Auditor  
for and on behalf of Grant Thornton UK LLP  
Statutory Auditor, Chartered Accountants  
Bristol  
30 September 2015

## Statement of Responsibilities

### Our Responsibilities

We must:

- make sure that one of our officers is responsible for proper administration of our financial affairs. In our case the Joint Treasurers are responsible for doing this;
- manage our affairs so as to use our resources economically, efficiently and effectively and to protect our assets; and
- approve this Statement of Accounts.

### The Joint Treasurers responsibilities

The Joint Treasurers are responsible for preparing our Statement of Accounts in accordance with proper practices as set out in the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom (the Code).

In preparing this Statement of Accounts, the Joint Treasurers have:

- selected suitable accounting policies and then applied them consistently
- made judgements and estimates that were reasonable and prudent
- complied with the Code, except for the use of depreciated replacement cost (DRC) valuation basis with infrastructure for the toll bridge.

The Joint Treasurers have also:

- kept proper accounting records which were up to date
- taken reasonable steps for the prevention and detection of fraud and other irregularities.

## Certification of the Statement of Accounts

### The Joint Treasurers' declaration

This Statement of Accounts presents a true and fair view of the financial position of Tamar Bridge and Torpoint Ferry Joint Committee on 31 March 2015 and of the income and expenditure for the year ended on that date and has been prepared in accordance with the Code.

**Cath Robinson (Cornwall)**

Joint Treasurers of the Tamar Bridge and Torpoint Ferry Joint Committee

**Andrew Hardingham (Plymouth)**

### The Joint Chairs' declaration

This Statement of Accounts has been approved by the Tamar Bridge and Torpoint Ferry Joint Committee on 11 September 2015.

**Cllr Austin (Cornwall)**

Joint Chairs of the Tamar Bridge and Torpoint Ferry Joint Committee  
11 September 2015

**Cllr Hendy (Plymouth)**

# **Main Financial Statements**

## Movement in Reserves Statement

This statement shows the movement in the year on the different reserves held by the Joint Committee, analysed into 'usable reserves' (those that can be applied to fund expenditure) and other unusable reserves. The (Surplus) or Deficit on the Provision of Services line shows the true economic cost of providing the Joint Committee's services, more details of which are shown in the Comprehensive Income and Expenditure Statement. These are different from the statutory amounts required to be charged to the General Fund Balance.

	General Fund Balance £m	Total Usable Reserves £m	Unusable Reserves £m	Total Authority Reserves £m	Notes
	15		16		
<b>Balance at 31 March 2013</b>	<b>(3.650)</b>	<b>(3.650)</b>	<b>(197.676)</b>	<b>(201.326)</b>	
<b>Movement in reserves during 2013/14</b>					
(Surplus) or deficit on the provision of services	3.203	3.203	-	<b>3.203</b>	
Other Comprehensive Income and Expenditure	-	-	1.410	<b>1.410</b>	
<b>Total Comprehensive Income and Expenditure</b>	<b>3.203</b>	<b>3.203</b>	<b>1.410</b>	<b>4.613</b>	
Adjustments between accounts basis & funding basis	(3.860)	(3.860)	3.860	-	7
<b>Increase/Decrease in Year</b>	<b>(0.657)</b>	<b>(0.657)</b>	<b>5.270</b>	<b>4.613</b>	
<b>Balance at 31 March 2014 carried forward</b>	<b>(4.307)</b>	<b>(4.307)</b>	<b>(192.406)</b>	<b>(196.713)</b>	
<b>Movement in reserves during 2014/15</b>					
(Surplus) or deficit on the provision of services	79.984	79.984	-	<b>79.984</b>	
Other Comprehensive Income and Expenditure	-	-	13.704	<b>13.704</b>	
<b>Total Comprehensive Income and Expenditure</b>	<b>79.984</b>	<b>79.984</b>	<b>13.704</b>	<b>93.688</b>	
Adjustments between accounts basis & funding basis	(80.828)	(80.828)	80.828	-	7
Exceptional adjustment for capital financing entries relating to prior years	2.164	2.164	(2.164)	-	7 & 5
<b>Increase/Decrease in Year</b>	<b>1.320</b>	<b>1.320</b>	<b>92.368</b>	<b>93.688</b>	
<b>Balance at 31 March 2015 carried forward</b>	<b>(2.987)</b>	<b>(2.987)</b>	<b>(100.038)</b>	<b>(103.025)</b>	



## Comprehensive Income and Expenditure Statement

This statement shows the accounting cost in the year of providing services in accordance with generally accepted accounting practices, rather than the amount to be funded from toll income.

	2014/15 £m	2013/14 £m	Notes
Gross Expenditure	12.917	12.333	
Exceptional revaluation loss of Tamar Toll Bridge	77.044	-	5
Gross Income	(10.979)	(10.081)	
<b>Cost of services</b>	<b>78.982</b>	<b>2.252</b>	
Financing and investment income and expenditure	1.002	0.951	8
<b>(Surplus) or deficit on provision of services</b>	<b>79.984</b>	<b>3.203</b>	
(Surplus) or deficit on revaluation of property, plant and equipment	11.606	-	
Remeasurement of the net defined benefit liability/(asset)	2.098	1.410	27
<b>Other comprehensive income and expenditure</b>	<b>13.704</b>	<b>1.410</b>	
<b>Total comprehensive income and expenditure</b>	<b>93.688</b>	<b>4.613</b>	

## Balance Sheet

The Balance Sheet shows the value of the assets and liabilities recognised by the Joint Committee at 31 March. The net assets are matched by usable and unusable reserves.

	31 March 2015 £m	31 March 2014 £m	Notes
Property, Plant and Equipment	125.661	217.694	9
<b>Long Term Assets</b>	<b>125.661</b>	<b>217.694</b>	
Cash and Cash Equivalents	2.742	2.973	13
Inventories	0.648	0.495	11
Short Term Debtors	1.555	0.854	12
<b>Current Assets</b>	<b>4.945</b>	<b>4.322</b>	
Deferred Liabilities - Short Term	(0.995)	(0.955)	29
Short Term Creditors	(1.984)	(2.203)	14
<b>Current Liabilities</b>	<b>(2.979)</b>	<b>(3.158)</b>	
Deferred Liabilities - Long Term	(16.844)	(16.823)	29
Other Long Term Liabilities - Pensions	(7.758)	(5.322)	27
<b>Long Term Liabilities</b>	<b>(24.602)</b>	<b>(22.145)</b>	
<b>Net Assets</b>	<b>103.025</b>	<b>196.713</b>	
Usable Reserves	(2.987)	(4.307)	15
Unusable Reserves	(100.038)	(192.406)	16
<b>Total Reserves</b>	<b>(103.025)</b>	<b>(196.713)</b>	

## Cash Flow Statement

The cash flow statement shows the changes in cash and cash equivalents of the Joint Committee during the reporting period. The statement shows how the Joint Committee generates and uses cash and cash equivalents by classifying cash flows as operating, investing and financing activities. The amount of net cash flows arising from operating activities is a key indicator of the extent to which operations are funded by way of income from the recipients of services provided. Investing activities represent the extent to which cash outflows have been made for resources which are intended to contribute to the Joint Committee's future service delivery. Cash inflows arising from financing activities indicate where claims on future cash flows will arise from providers of capital to the Joint Committee.

	2014/15 £m	2013/14 £m	Notes
<b>Net (surplus) or deficit on the provision of services</b>	<b>79.984</b>	<b>3.203</b>	
Adjustments to net (surplus) or deficit on the provision of services for non-cash movements	(81.309)	(4.980)	17
<b>Net cash flows from operating activities</b>	<b>(1.325)</b>	<b>(1.777)</b>	
Investing Activities	1.007	0.474	18
Financing Activities	0.549	0.903	19
<b>Net (increase) or decrease in cash and cash equivalents</b>	<b>0.231</b>	<b>(0.400)</b>	
<b>Cash and cash equivalents at the beginning of the reporting period</b>	<b>(2.973)</b>	<b>(2.573)</b>	
<b>Cash and cash equivalents at the end of the reporting period</b>	<b>(2.742)</b>	<b>(2.973)</b>	

# **Notes to the Main Financial Statements**

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**Note 1 Accounting Policies****i. General Principles**

The Statement of Accounts summarises the Joint Committee's transactions for the 2014/15 financial year and its position at the year-end of 31 March 2015. The Joint Committee is required to prepare an annual Statement of Accounts by the Accounts and Audit Regulations 2011 which those Regulations require to be prepared in accordance with proper accounting practices. These practices primarily comprise the CIPFA Code of Practice on Local Authority Accounting in the United Kingdom 2014/15 and Service Reporting Code of Practice 2014/15, supported by International Financial Reporting Standards (IFRS) and other statutory guidance issued under section 12 of the 2003 Act.

The accounting convention adopted in the Statement of Accounts is principally historical cost, modified by the revaluation of certain categories of non-current assets and financial instruments.

**ii. Accruals of Income and Expenditure**

Activity is accounted for in the year it takes place, not simply when cash payments are made or received. In particular:

- Revenue from the provision of services is recognised when the Joint Committee can measure reliably the percentage of completion of the transaction and it is probable that economic benefits or service potential associated with the transaction will flow to the Joint Committee.
- Revenue from the sale of goods is recognised when the Joint Committee transfers the significant risks and rewards of ownership to the purchaser and it is probable that economic benefits or service potential associated with the transaction will flow to the Joint Committee.
- Supplies are recorded as expenditure when they are consumed – where there is a gap between the date supplies are received and their consumption, they are carried as inventories on the Balance Sheet.
- Expenses in relation to services received (including services provided by employees) are recorded as expenditure when the services are received rather than when payments are made.
- Interest receivable and payable is accounted for respectively as income and expenditure on the basis of the effective interest rate for the relevant financial instrument rather than the cash flows fixed or determined by the contract.
- Where revenue and expenditure have been recognised but cash has not been received or paid, a debtor or creditor for the relevant amount is recorded in the Balance Sheet. Where debts may not be settled, the balance of debtors is written down and a charge made to revenue for the income that might not be collected.

**iii. Cash and Cash Equivalents**

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are investments that

mature in no more than three months or less from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

In the Cash Flow Statement, cash and cash equivalents are shown net of bank overdrafts that are repayable on demand and form an integral part of the Joint Committee's cash management.

#### **iv. Charges to Revenue for Non-Current Assets**

Services and support services are debited with the following amounts to record the cost of holding fixed assets during the year:

- depreciation attributable to the assets used by the relevant service
- revaluation and impairment losses on assets used by the service where there are no accumulated gains in the Revaluation Reserve against which the losses can be written off

The Joint Committee is not required to raise income to fund depreciation, revaluation and impairment losses or amortisations. However, it is required to make an annual contribution from its revenues to Cornwall Council equivalent to the reduction in its overall requirement for capital funding, equal to an amount calculated on a prudent basis determined by Cornwall Council in accordance with statutory guidance. Depreciation, revaluation and impairment losses and amortisations are therefore replaced by the contribution in the General Fund Balance, by way of an adjusting transaction with the Capital Adjustment Account in the Movement in Reserves Statement for the difference between the two.

#### **v. Employee Benefits**

##### **Benefits Payable During Employment**

Short-term employee benefits are those due to be settled within twelve months of the year-end. They include such benefits as wages and salaries, paid annual leave and paid sick leave, bonuses and non-monetary benefits for current employees and are recognised as an expense for services in the year in which employees render service to the Joint Committee. An accrual is made for the cost of holiday entitlements (or any form of leave, eg time off in lieu) earned by employees but not taken before the year-end which employees can carry forward into the next financial year. The accrual is made at the wages and salary rates applicable in the following accounting year, being the period in which the employee takes the benefit. The accrual is charged to the Surplus or Deficit on the Provision of Services, but is then adjusted via the Movement in Reserves Statement so that holiday benefits are charged to revenue in the financial year in which the holiday absence occurs.

##### **Termination Benefits**

Termination benefits are amounts payable as a result of a decision by the Joint Committee to terminate an officer's employment before the normal retirement date or an officer's decision to accept voluntary redundancy and are charged on an accruals basis to the Non Distributed Costs line in the Comprehensive Income and Expenditure Statement when the Joint Committee is demonstrably committed to the termination of the employment of an officer or group of officers or making an offer to encourage voluntary redundancy.

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Where termination benefits involve the enhancement of pensions, statutory provisions require the General Fund Balance to be charged with the amount payable by the Joint Committee to the pension fund or pensioner in the year, not the amount calculated according to the relevant accounting standards. In the Movement in Reserves Statement, appropriations are required to and from the Pensions Reserve to remove the notional debits and credits for pension enhancement termination benefits and replace them with debits for cash paid to the pension fund and pensioners and any such amounts payable but unpaid at the year-end.

### Post Employment Benefits

Employees of the Joint Committee are members of the Local Government Pension Scheme administered locally by Cornwall Council. The scheme provides defined benefits to members (retirement lump sums and pensions) earned as employees work for the Joint Committee.

The Local Government Scheme is accounted for as a defined benefits scheme:

- The liabilities of the Cornwall Pension Fund attributable to the Joint Committee are included in the Balance Sheet on an actuarial basis using the projected unit method – ie an assessment of the future payments that will be made in relation to retirement benefits earned to date by employees, based on assumptions about mortality rates, employee turnover rates, etc and projected earnings for current employees.
- Liabilities are discounted to their value at current prices, using a discount rate of 3.2% derived from a Corporate bond yield curve, and recognise the weighted average duration of the benefit obligation for each employer.
- The assets of the Cornwall Council pension fund attributable to the Joint Committee are included in the Balance Sheet at their fair value:
  - Quoted securities – current bid price
  - Unquoted securities – professional estimate
  - Unitised securities – current bid price
  - Property – market value

The change in the net pensions liability is analysed into the following components:

- Service cost comprising:
  - *Current service cost* – the increase in liabilities as a result of years of service earned this year – allocated in the Comprehensive Income and Expenditure Statement to the services for which the employees worked
  - *Past service cost* – the increase in liabilities as a result of a scheme amendment or curtailment whose effect relates to years of service earned in earlier years – debited to the (Surplus) or Deficit on the Provision of Services in the Comprehensive Income and Expenditure Statement
  - *Net interest on the net defined benefit liability/(asset), i.e. net interest expense for the Joint Committee* – the change during the period in the net defined benefit liability/(asset) that arises from the passage of time charged to the Financing and Investment Income and Expenditure line of the Comprehensive Income and Expenditure Statement – this is calculated by applying the discount rate used to measure the defined benefit obligation at the beginning of the period to the net defined benefit liability/(asset) at the beginning of the period – taking into account any changes in the net defined benefit liability/(asset) during the period – taking into account any changes in the net defined benefit liability/(asset) during the period as a result of contribution and benefit payments



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- Remeasurements comprising:
    - *The return on plan assets* – excluding amounts included in net interest on the net defined benefit liability/(asset) – charged to the Pensions Reserve as Other Comprehensive Income and Expenditure
    - *Actuarial gains and losses* – changes in the net pensions liability that arise because events have not coincided with assumptions made at the last actuarial valuation or because the actuaries have updated their assumptions – charged to the Pensions Reserve as Other Comprehensive Income and Expenditure
  - Contributions paid to the pension fund – cash paid as employer’s contributions to the pension fund in settlement of liabilities; not accounted for as an expense.

In relation to retirement benefits, IFRS requires the General Fund Balance to be charged with the amount payable by the Joint Committee to the pension fund or directly to pensioners in the year, not the amount calculated according to the relevant accounting standards. In the Movement in Reserves Statement this means that there are appropriations to and from the Pensions Reserve to remove the notional debits and credits for retirement benefits and replace them with debits for the cash paid to the pension fund and pensioners and any such amounts payable but unpaid at the year-end. The negative balance that arises on the Pension Reserve thereby measures the beneficial impact to the General Fund of being required to account for retirement benefits on the basis of cash flows rather than as benefits are earned by employees.

## **vi. Events After the Balance Sheet Date**

Events after the Balance Sheet Date are those events, both favourable and unfavourable, that occur between the end of the reporting period and the date when the Statement of Accounts is authorised for issue. Two types of events can be identified:

- Those that provide evidence of conditions that existed at the end of the reporting period – the Statement of Accounts is adjusted to reflect such events.
- Those that are indicative of conditions that arose after the reporting period – the Statement of Accounts is not adjusted to reflect such events, but where a category of events would have a material effect, disclosure is made in the notes of the nature of the events and their estimated financial effect.

Events taking place after the date of authorisation for issue are not reflected in the Statement of Accounts.

## **vii. Financial Instruments**

### **Financial Liabilities**

Financial liabilities are recognised on the Balance Sheet when the Joint Committee becomes a party to the contractual provisions of a financial instrument and are initially measured at fair value and carried at their amortised cost. Annual charges to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement for interest payable are based on the carrying amount of the liability, multiplied by the effective rate of interest for the instrument. The effective interest rate is the rate that exactly discounts estimated future cash payments over the life of the instrument to the amount at which it was originally recognised.

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For most of the liabilities that the Joint Committee has, this means that the amount presented in the Balance Sheet is the outstanding principal repayable (plus accrued interest) and interest charged to the Comprehensive Income and Expenditure Statement is the amount payable for the year according to the contract.

### **Financial Assets**

Financial assets are classified into two types:

- Loans and receivables – assets that have fixed or determinable payments but are not quoted in an active market
- Available-for-sale assets – assets that have a quoted market price and/or do not have fixed or determinable payments

### **Loans and Receivables**

Loans and receivables are recognised on the Balance Sheet when the Joint Committee becomes a party to the contractual provisions of a financial instrument and are initially measured at fair value. They are subsequently measured at their amortised cost. Annual credits to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement for interest receivable are based on the carrying amount of the asset multiplied by the effective rate of interest. In general, this means that the amount presented in the Balance Sheet is the outstanding principal receivable (plus accrued interest) and interest credited to the Comprehensive Income and Expenditure Statement is the amount receivable for the year.

Where assets are identified as impaired because of a likelihood arising from a past event that payments due under the contract will not be made, the asset is written down and a charge made to the relevant service (for receivables specific to that service) or the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement. The impairment loss is measured as the difference between the carrying amount and the present value of the revised future cash flows discounted at the asset's original effective interest rate.

Any gains and losses that arise on the derecognition of an asset are credited or debited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement.

## **viii. Foreign Currency Translation**

Where the Joint Committee has entered into a transaction denominated in a foreign currency the transaction is converted into sterling at the exchange rate applicable on the date the transaction was effective. Where amounts in foreign currency are outstanding at the year-end, they are reconverted at the spot exchange rate for 31 March. Resulting gains or losses are recognised in the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement.

## **ix. Inventories and Long Term Contracts**

Inventories are included in the Balance Sheet at the lower of cost and net realisable value, on a "first in, first out" (FIFO) basis.

Long term contracts are accounted for on the basis of charging the Surplus or Deficit on the Provision of Services with the value of works and services received under the contract during the financial year.

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**x. Overheads and Support Services**

The costs of overheads and support services are charged to those services that benefit from the supply or service in accordance with the costing principles of the CIPFA Service Reporting Code of Practice 2014/15 (SeRCOP). The total absorption costing principle is used – the full cost of overheads and support services are shared between users in proportion to the benefits received.

**xi. Property, Plant and Equipment**

Assets that have physical substance and are held for use in the production or supply of goods or services, for rental to others, or for administrative purposes and that are expected to be used during more than one financial year are classified as Property, Plant and Equipment.

**Recognition**

Expenditure on the acquisition, creation or enhancement of Property, Plant and Equipment is capitalised on an accruals basis, provided that it is probable that the future economic benefits or service potential associated with the item will flow to the Joint Committee and the cost of the item can be measured reliably. Expenditure that maintains but does not add to an asset's potential to deliver future economic benefits or service potential (ie repairs and maintenance) is charged as an expense when it is incurred.

Where the spend is on individual items, which may be properly capitalised but the total expenditure falls below the £10,000 level set as de minimis, the amounts will be charged as revenue to the Comprehensive Income and Expenditure Statement in place of capital charges.

**Measurement**

Assets are initially measured at cost, comprising:

- the purchase price
- any costs attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management
- the initial estimate of the costs of dismantling and removing the item and restoring the site on which it is located

The Joint Committee does not capitalise borrowing costs incurred whilst assets are under construction.

The cost of an asset acquired other than by purchase is deemed to be its fair value, unless the acquisition does not have commercial substance (ie will not lead to a variation in the cash flows of the Joint Committee). In the latter case, where an asset is acquired via an exchange, the cost of the acquisition is the carrying amount of the asset given up by the Joint Committee.

Assets are then carried in the Balance Sheet using the following measurement bases:

- infrastructure and assets under construction – historical cost
- infrastructure (Toll Bridge) – depreciated replacement cost (DRC)
- all other assets – fair value, determined as the amount that would be paid for the asset in its existing use (existing use value – EUV)

Where there is no market-based evidence of fair value because of the specialist nature of an asset, depreciated replacement cost (DRC) is used as an estimate of fair value.

Where non-property assets that have short useful lives or low values (or both), historical cost basis is used as a proxy for fair value. Historical cost is also used for the ferries which have a high value and a long life.

Assets included in the Balance Sheet at fair value are revalued sufficiently regularly to ensure that their carrying amount is not materially different from their fair value at the year-end, but as a minimum every five years. Increases in valuations are matched by credits to the Revaluation Reserve to recognise unrealised gains. Exceptionally, gains might be credited to the Comprehensive Income and Expenditure Statement where they arise from the reversal of a loss previously charged to service expenditure.

Where decreases in value are identified, they are accounted for by:

- where there is a balance of revaluation gains for the asset in the Revaluation Reserve, the carrying amount of the asset is written down against that balance (up to the amount of the accumulated gains)
- where there is no balance in the Revaluation Reserve or an insufficient balance, the carrying amount of the asset is written down against the relevant service line(s) in the Comprehensive Income and Expenditure Statement.

The Revaluation Reserve contains revaluation gains recognised since 1 April 2007 only, the date of its formal implementation. Gains arising before that date have been consolidated into the Capital Adjustment Account.

### **Impairment**

Assets are assessed at each year-end as to whether there is any indication that an asset may be impaired. Where indications exist and any possible differences are estimated to be material, the recoverable amount of the asset is estimated and, where this is less than the carrying amount of the asset, an impairment loss is recognised for the shortfall.

Where impairment losses are identified, they are accounted for by:

- where there is a balance of revaluation gains for the asset in the Revaluation Reserve, the carrying amount of the asset is written down against that balance (up to the amount of the accumulated gains)
- where there is no balance in the Revaluation Reserve or an insufficient balance, the carrying amount of the asset is written down against the relevant service line(s) in the Comprehensive Income and Expenditure Statement.

Where an impairment loss is reversed subsequently, the reversal is credited to the relevant service line(s) in the Comprehensive Income and Expenditure Statement, up to the amount of the original loss, adjusted for depreciation that would have been charged if the loss had not been recognised.

### **Depreciation**

Depreciation is provided for on all Property, Plant and Equipment assets by the systematic allocation of their depreciable amounts over their useful lives. An exception is made for assets without a determinable finite useful life (ie freehold land and certain Community Assets) and assets that are not yet available for use (ie assets under construction).

Depreciation is calculated on the following bases:

- dwellings and other buildings – straight-line allocation over the useful life of the property as estimated by the valuer

- vehicles, plant, furniture and equipment – straight-line allocation over the useful life of each class of assets in the Balance Sheet, as advised by a suitably qualified officer
- infrastructure – straight-line allocation over the useful life of the asset
- infrastructure (Toll Bridge) – straight-line over the useful life of the bridge, as estimated by the valuer.

Where an item of Property, Plant and Equipment asset has major components whose cost is significant in relation to the total cost of the item, the components are depreciated separately.

Revaluation gains are also depreciated, with an amount equal to the difference between current value depreciation charged on assets and the depreciation that would have been chargeable based on their historical cost being transferred each year from the Revaluation Reserve to the Capital Adjustment Account.

## **xii. Reserves**

The Joint Committee has one usable reserve which is known as the General Fund Balance, there are also unusable reserves, and these reserves are kept to manage the accounting processes for non-current assets, retirement and employee benefits and do not represent usable resources for the Joint Committee - these reserves are explained in the relevant policies.

## **xiii. Value Added Tax (VAT)**

VAT payable is included as an expense only to the extent that is not recoverable from Her Majesty's Revenue and Customs (HMRC). VAT receivable is excluded from income.

Although it is treated as a separate body for accounting purposes (under the Accounts and Audit Regulations and the Audit Commission Act) the Joint Committee is not separately registered for VAT. Its financial transactions are recorded within a distinct section of Cornwall Council's financial system and its income and expenditure are reported to HMRC as part of the overall Cornwall Council VAT return.

**Note 2 Accounting Standards issued, Not Adopted**

For 2015/16 the following standards have been issued, IFRS13 Fair Value Measurement (relates to Surplus assets), Annual Improvements to IFRSs (2011-2013 Cycle), and IFRIC 21 Levies, however these are not relevant or expected to be material for Tamar Bridge and Torpoint Ferry Statement of Accounts.

**Note 3 Critical Judgements in Applying Accounting Policies**

In applying the accounting policies set out in Note 1 the Joint Committee has had to make certain judgements about complex transactions or those involving uncertainty about future events:

- Treatment of protective coatings as a component of the Bridge.

Under IFRS, it is necessary to consider whether an individual asset is more properly viewed as a collection of components defined with reference to their differing economic lives. In the case of the Tamar Bridge, this will be the case, though this "componentisation" has not been triggered by revaluation or capital expenditure in the 2014/15 financial year and is therefore not reflected in this Statement of Accounts.

As part of the considerations regarding what elements of the structure should be treated as separate components, it has been determined that the protective coatings, which are due for major renewal and enhancement works in the next few years should be considered to be a component of the structure. On that basis, the expenditure associated with this work will be treated as capital expenditure and recognised as a separate component part of the Bridge.

- Reclassification of Toll Bridge as an Infrastructure Asset

The Tamar Bridge has previously been classified as land and buildings as the carrying value is currently measured on a depreciated replacement cost (DRC) basis due to the expectation that there is a relationship between the income from the bridge tolls and the cost of replacing the bridge. It has been determined that the bridge better meets the classification of infrastructure, however, under the CIPFA Code, infrastructure assets are currently measured at historic cost.

In order to ensure that the financial statements present a fair representation of the value of the assets on the balance sheet, it has been determined that the authority will therefore depart from the Code in respect of this matter and will reclassify the toll bridge as a separate category of infrastructure but will keep the DRC valuation basis. There is an intention under the Code to re-value infrastructure assets on a DRC valuation basis in 2016/2017.

**Note  
4****Assumptions Made about the Future and Other Major Sources of Estimation Uncertainty**

The Statement of Accounts contains estimated figures that are based on assumptions made by the Joint Committee about the future or that are otherwise uncertain. Estimates are made taking into account historical experience, current trends and other relevant factors. However, because balances cannot be determined with certainty, actual results could be materially different from the assumptions and estimates.

The items in the Joint Committee's Balance Sheet at 31 March 2015 for which there is a significant risk of material adjustment in the forthcoming financial year are as follows:

<b>Item</b>	<b>Uncertainties</b>	<b>Effect if Actual Results Differ from Assumptions</b>
<b>Property, Plant and Equipment</b>	Assets are included on the basis of valuations and assessed useful lives determined by Cornwall Council's Chief Valuer on the basis of condition surveys and standards of professional practice set out by the Royal Institute of Chartered Surveyors (RICS). The assumptions underlying such valuations and the assessment of useful lives are subject to revision and the valuation would therefore be expected to change accordingly. The carrying value of these long term assets at the end of the reporting period was £125.661m.	<p>The impact of a change in valuation or useful life would be to affect the carrying value of the asset in the balance sheet and the charge for depreciation or impairment in the CIES.</p> <p>These changes do not have an impact on the Joint Committee's usable reserves as the Joint Committee is not required to pay for such charges out of its revenues.</p>
<b>Pensions Liability</b>	Estimation of the net liability to pay pensions depends on a number of complex judgements relating to the discount rate used, the rate at which salaries are projected to increase, changes in retirement ages, mortality rates, and expected return on pension fund assets. Cornwall Council, the administrators of the Joint Committee's pension arrangements have engaged a firm of consulting actuaries to provide expert advice about the assumptions to be applied. Those assumptions are detailed in the Note 27 to the accounts. The carrying value of this long term liability was (£7.758m).	<p>The impact of a change in the actuarial assumptions will be to increase or decrease the net pension liability shown in the balance sheet and the cost shown in the CIES.</p> <p>These changes do not have an impact on the Joint Committee's usable reserves as the Joint Committee is not required to pay for such charges out of its revenues</p>

This list does not include assets and liabilities that are carried at fair value based on a recently observed market price.

**Note 5**     **Material Items of Income and Expense**

There are two Material Items within the accounts, the first is a Revaluation loss of £77.044m, which has been charged to the Comprehensive Income and Expenditure Statement, and the second a correction relating to historic capital finance entries £2.164m displayed in the in the Movement in Reserves Statement (MIRS), and affects the reserves balances. Each is detailed below

1. The Toll Bridge is held as a distinct asset category within the Tamar Bridge and Torpoint Ferry balance sheet. Accounting conventions require fixed assets to be revalued not less than every five years. The Toll Bridge was previously revalued in 2009/10 using an estimated insurance cost of replacing the bridge (£300m) as its initial basis of valuation. After applying an estimated depreciation charge the resulting Depreciated Replacement Cost was £221.586m.

The Toll Bridge therefore required revaluation in 2014/15 to comply with the five year revaluation cycle. The approach taken in 2014/15 to assess the Toll Bridge's value was different to that taken in 2009/10 and was based upon estimated rebuild costs provided by a firm of specialist engineers who were familiar with the construction of the Toll Bridge. This valuation would only include the direct costs of rebuilding the Toll Bridge and no associated costs, such as diversion and loss of earnings, which may have formed part of the insurance valuation in 2009/10.

This change in valuation approach, which is in line with current professional accounting and valuation standards, has resulted in a significantly lower valuation of the gross cost of replacing the Toll Bridge of £112.500m compared to £221.586m in 2009/10.

The impact on the income and expenditure account following this revaluation in 2014/15 is £77.044m after all other in year accounting adjustments. The amount is reversed out in the Movement in Reserves Statement (MIRS) so as not to impact the Joint Committee's usable reserves.
2. The historic capital financing adjustment relates to the general fund reserve and the capital adjustment account, during a review in 2014/15 both have been found to be historically out of balance by £2.164m each, one over and one understated. On further investigation it was found dating back to 2005/06 and 2006/07 that technical accounting entries were not processed. This has resulted in a higher revenue balance being transferred to the general fund reserve than should have been.

Although all cash entries around any loans have been made, and therefore there are no outstanding balances or cash payments to be made, the technical accounting entries were not posted during those financial years and, as a result, the general fund reserve is effectively overstated by £2.164m and the capital adjustment account understated by £2.164m.

The impact of this adjustment is to decrease the general fund reserve by £2.164m, and increase the capital adjustment account by £2.164m, this has affected the Movement in Reserves Statement and the reserve balances on the Balance sheet.



**Note 6**  
**Events after the Balance Sheet Date**

The Statement of Accounts was authorised for issue by the Joint Treasurers on 11 September 2015. Events taking place after this date are reflected in the financial statements or notes. Where events taking place before this date provided information about conditions existing at 31 March 2015, the figures in the financial statements and notes have been adjusted in all material respects to reflect the impact of this information.

**Note 7**  
**Adjustments between Accounting Basis and Funding Basis under Regulations**

This note details the adjustments that are made to the total comprehensive income and expenditure recognised by the Joint Committee in the year in accordance with proper accounting practice to the resources that are specified by statutory provisions as being available to the Joint Committee to meet future capital and revenue expenditure.

Adjustments in 2014/15	General Fund Balance £m	Movement in Unusable Reserves £m
<b>Adjustments primarily involving the Reserve Held for Capital Adjustment Account:</b>		
<b>Reversal of items debited or credited to the Comprehensive Income and Expenditure Statement:</b>		
Charges for depreciation and impairment of non current assets	(1.686)	1.686
Revaluation losses on Property, Plant and Equipment	(79.838)	79.838
<b>Insertion of items not debited or credited to the Comprehensive Income and Expenditure Statement:</b>		
Capital expenditure charged against the General Fund	0.081	(0.081)
Contribution to Cornwall Council MRP	0.955	(0.955)
Exceptional adjustment for capital financing entries relating to prior years	2.164	(2.164)
<b>Adjustments primarily involving the Reserve for Pensions:</b>		
Reversal of items relating to retirement benefits debited or credited to the Comprehensive Income and Expenditure Statement	(0.905)	0.905
Employer's pensions contributions and direct payments to pensioners payable in the year	0.567	(0.567)
<b>Adjustment primarily involving the Reserve Held for Accumulated Absences Account:</b>		
Amount by which officer remuneration charged to the Comprehensive Income and Expenditure Statement on an accruals basis is different from remuneration chargeable in the year	(0.002)	0.002
<b>Total Adjustments</b>	<b>(78.664)</b>	<b>78.664</b>

## Comparative Figures for 2013/14

	General Fund Balance £m	Movement in Unusable Reserves £m
<b>Adjustments primarily involving the Reserve Held for Capital Adjustment Account:</b>		
<b>Reversal of items debited or credited to the Comprehensive Income and Expenditure Statement:</b>		
Charges for depreciation and impairment of non current assets	(4.493)	4.493
<b>Insertion of items not debited or credited to the Comprehensive Income and Expenditure Statement:</b>		
Contribution to Cornwall Council's MRP	0.939	(0.939)
<b>Adjustments primarily involving the Reserve for Pensions:</b>		
Reversal of items relating to retirement benefits debited or credited to the Comprehensive Income and Expenditure Statement	(0.816)	0.816
Employer's pensions contributions and direct payments to pensioners payable in the year	0.516	(0.516)
<b>Adjustment primarily involving the Reserve Held for Accumulated Absences Account:</b>		
Amount by which officer remuneration charged to the Comprehensive Income and Expenditure Statement on an accruals basis is different from remuneration chargeable in the year	(0.006)	0.006
<b>Total Adjustments</b>	<b>(3.860)</b>	<b>3.860</b>

**Note 8 Financing and Investment Income and Expenditure**

	2014/15 £m	2013/14 £m
Interest payable and similar charges	0.782	0.803
Net interest on the net defined benefit liability/(asset)	0.231	0.166
Interest receivable and similar income	(0.011)	(0.018)
<b>Total</b>	<b>1.002</b>	<b>0.951</b>

**Note 9**  
**Property, Plant and Equipment**

The main assets held by the Joint Committee and reflected in its balance sheet are set out below:

- Tamar Bridge - The Tamar Bridge and approach roads, associated land and offices.
- Torpoint Ferries - The three Torpoint ferries (Plym II, Tamar II and Lynher II) and landing stages, associated land and offices.
- Joint / Other - Rendell Park, Torpoint, Electronic Toll System and Advance Traffic Signage System

Movements on Balances 2014/15	Other Land and Buildings £m	Vehicles, Plant, Furniture and Equipment £m	Infrastructure Assets £m	Infrastructure Assets Toll Bridge £m	Assets Under Construction £m	Total Property, Plant and Equipment £m
<b>Cost or Valuation</b>						
<b>At 1 April 2014</b>	<b>4.458</b>	<b>18.639</b>	<b>0.340</b>	<b>221.586</b>	<b>0.286</b>	<b>245.309</b>
Additions	-	0.073	0.047	-	0.976	1.096
Revaluation increases/(decreases) recognised in the Revaluation Reserve	2.025	-	-	(13.631)	-	(11.606)
Revaluation increases/(decreases) recognised in the surplus/deficit on the Provision of services	(3.426)	-	-	(95.455)	-	(98.881)
Other movements in cost or valuation	(0.389)	-	0.389	-	-	-
<b>At 31 March 2015</b>	<b>2.668</b>	<b>18.712</b>	<b>0.776</b>	<b>112.500</b>	<b>1.262</b>	<b>135.918</b>
<b>Accumulated Depreciation and Impairment</b>						
<b>At 1 April 2014</b>	<b>(0.644)</b>	<b>(8.517)</b>	<b>(0.043)</b>	<b>(18.411)</b>	-	<b>(27.615)</b>
Depreciation charge	(0.072)	(0.667)	(0.009)	(0.938)	-	(1.686)
Depreciation written out to the surplus/deficit on the Provision of Services	0.633	-	-	18.411	-	19.044
<b>At 31 March 2015</b>	<b>(0.083)</b>	<b>(9.184)</b>	<b>(0.052)</b>	<b>(0.938)</b>	-	<b>(10.257)</b>
<b>Net Book Value</b>						
at 31 March 2015	2.585	9.528	0.724	111.562	1.262	125.661
at 31 March 2014	3.814	10.122	0.297	203.175	0.286	217.694
<b>Comparative Movements in 2013/14</b>						
<b>Cost or Valuation</b>						
<b>At 1 April 2013</b>	<b>4.387</b>	<b>18.559</b>	<b>0.340</b>	<b>221.569</b>	<b>0.049</b>	<b>244.904</b>
Additions	0.057	0.080	-	0.017	0.251	0.405
Other movements in cost or valuation	0.014	-	-	-	(0.014)	(0.000)
<b>At 31 March 2014</b>	<b>4.458</b>	<b>18.639</b>	<b>0.340</b>	<b>221.586</b>	<b>0.286</b>	<b>245.309</b>
<b>Accumulated Depreciation and Impairment</b>						
<b>At 1 April 2013</b>	<b>(0.515)</b>	<b>(7.855)</b>	<b>(0.034)</b>	<b>(14.718)</b>	-	<b>(23.122)</b>
Depreciation charge	(0.129)	(0.662)	(0.009)	(3.693)	-	(4.493)
<b>At 31 March 2014</b>	<b>(0.644)</b>	<b>(8.517)</b>	<b>(0.043)</b>	<b>(18.411)</b>	-	<b>(27.615)</b>
<b>Net Book Value</b>						
at 31 March 2014	3.814	10.122	0.297	203.175	0.286	217.694
at 31 March 2013	3.872	10.704	0.306	206.851	0.049	221.782

## Depreciation

The following useful lives and depreciation rates have been used in the calculation of depreciation:

- Other Land and Buildings – offices 30-35 years, ferry waiting area 35 years
- Vehicles, plant, furniture and equipment – Torpoint ferries 25 years, IT equipment 5 years
- Infrastructure – approach road 40 years
- Infrastructure (Toll Bridge) – Tamar Bridge 120 years.

## Revaluations

The Joint Committee carries out a rolling programme that ensures that all Property, Plant and Equipment required to be measured at fair value is revalued at least very five years. All valuations were carried out by the Asset Valuation and Rating Manager of Cornwall Council. Valuations of land and buildings were carried out in accordance with the methodologies and bases for estimation set out in the professional standards of the Royal Institute of Chartered Surveyors. Valuations of vehicles, plant, furniture and equipment are based on current prices where there is an active second-hand market or latest prices adjusted for the condition of the asset.

	Other Land and Buildings £m	Vehicles, Plant, Furniture and Equipment £m	Infrastructure Assets £m	Infrastructure Assets Toll Bridge £m	Assets Under Construction £m	Total £m
Carried at historical cost	-	9.528	0.724	-	1.262	11.514
Valued at fair value as at:						
31 March 2015	2.585	-	-	111.562	-	114.147
31 March 2014	-	-	-	-	-	-
31 March 2013	-	-	-	-	-	-
31 March 2012	-	-	-	-	-	-
31 March 2011	-	-	-	-	-	-
<b>Net Book Value - Valuation Movements</b>	<b>2.585</b>	<b>9.528</b>	<b>0.724</b>	<b>111.562</b>	<b>1.262</b>	<b>125.661</b>

**Note 10** **Financial Instruments**

The following categories of financial instruments are carried in the Balance Sheet:

	Current	
	31 March 2015 £m	31 March 2014 £m
<b>Debtors</b>		
Financial assets carried at contract amounts	1.555	0.854
<b>Total Debtors</b>	<b>1.555</b>	<b>0.854</b>
<b>Cash and Cash Equivalents</b>	2.742	2.973
<b>Total Cash and Cash Equivalents</b>	<b>2.742</b>	<b>2.973</b>
<b>Creditors</b>		
Financial liabilities carried at contract amount	(1.984)	(2.203)
<b>Total creditors</b>	<b>(1.984)</b>	<b>(2.203)</b>

Details of debtors are set out in Note 12, cash and cash equivalents in Note 13 and creditors in Note 14.

**Note 11** **Inventories**

	Chain & Materials		Tamar Tags		Fuel		Other		Total	
	2014/15 £m	2013/14 £m	2014/15 £m	2013/14 £m	2014/15 £m	2013/14 £m	2014/15 £m	2013/14 £m	2014/15 £m	2013/14 £m
Balance outstanding at start of year	0.382	0.257	0.006	0.075	0.054	0.041	0.053	0.061	0.495	0.434
Purchases	0.274	0.330	0.370	0.205	0.216	0.247	0.444	0.182	1.304	0.964
Recognised as an expense in the year	(0.322)	(0.205)	(0.223)	(0.274)	(0.218)	(0.234)	(0.388)	(0.190)	(1.151)	(0.903)
<b>Balance at year end</b>	<b>0.334</b>	<b>0.382</b>	<b>0.153</b>	<b>0.006</b>	<b>0.052</b>	<b>0.054</b>	<b>0.109</b>	<b>0.053</b>	<b>0.648</b>	<b>0.495</b>

**Note 12** **Debtors**

	31 March 2015 £m	31 March 2014 £m
Central government bodies	0.075	0.076
Other local authorities	1.065	0.698
Other entities and individuals	0.415	0.080
<b>Total</b>	<b>1.555</b>	<b>0.854</b>

**Note 13 Cash and Cash Equivalents**

The balance of cash and cash equivalents is made up of the following elements:

	31 March 2015 £m	31 March 2014 £m
Cash held by the Joint Committee	0.117	0.113
Bank current accounts	2.625	2.860
<b>Total Cash and Cash Equivalents</b>	<b>2.742</b>	<b>2.973</b>

**Note 14 Creditors**

	31 March 2015 £m	31 March 2014 £m
Central government bodies	(0.055)	(0.186)
Other local authorities	(0.100)	(0.182)
Other entities and individuals - Tamar Tag Account Balances	(1.303)	(1.474)
Other entities and individuals - Other	(0.526)	(0.361)
<b>Total</b>	<b>(1.984)</b>	<b>(2.203)</b>

**Note 15 Usable Reserves****General Fund Reserve**

The General Fund Reserve is a usable reserve, ie a reserve that the Joint Committee may use to provide services, subject to the need to maintain the reserve at a prudent level.

	2014/15 £m	2013/14 £m
<b>Balance at 1 April</b>	<b>(4.307)</b>	<b>(3.650)</b>
Transfer to / (from) the Comprehensive Income and Expenditure Statement	(0.844)	(0.657)
Adjustment for capital financing entries relating to prior years	2.164	-
<b>Balance at 31 March</b>	<b>(2.987)</b>	<b>(4.307)</b>

**Note 16 Unusable Reserves**

	<b>31 March 2015 £m</b>	<b>31 March 2014 £m</b>
Revaluation Reserve	(2.311)	(13.899)
Capital Adjustment Account	(105.511)	(183.853)
Pensions Reserve	7.758	5.322
Accumulated Absences Account	0.026	0.024
<b>Total Unusable Reserves</b>	<b>(100.038)</b>	<b>(192.406)</b>

**Revaluation Reserve**

The Revaluation Reserve contains the gains made by the Joint Committee arising from increases in the value of its Property, Plant and Equipment. The balance is reduced when assets with accumulated gains are:

- Revalued downwards or impaired and the gains are lost
- Used in the service provision and the gains are consumed through depreciation, or
- Disposed of and the gains are realised.

The Reserve contains only revaluation gains accumulated since 1 April 2007, the date that the Reserve was created. Accumulated gains arising before that date are consolidated into the balance on the Capital Adjustment Account.

<b>Revaluation Reserve</b>	<b>2014/15</b>		<b>2013/14</b>
	<b>£m</b>	<b>£m</b>	<b>£m</b>
<b>Balance at 1 April</b>		<b>(13.899)</b>	<b>(14.388)</b>
Upward revaluation of assets	(2.142)		-
Downward revaluation of assets and impairment losses not charged to the surplus/deficit on the Provision of Services	13.748		-
Surplus or deficit on revaluation of non-current assets not posted to the surplus or deficit on the Provision of Services		<b>11.606</b>	-
Difference between fair value depreciation and historical cost depreciation	-		0.489
Adjustment to Capital Adjustment Account	(0.018)		-
Amount written off to the Reserve Held for Capital Adjustment Account		<b>(0.018)</b>	<b>0.489</b>
<b>Balance at 31 March</b>		<b>(2.311)</b>	<b>(13.899)</b>

### Capital Adjustment Account

The Capital Adjustment Account absorbs the timing differences arising from the different arrangements for accounting for the consumption of non-current assets and for financing the acquisition, construction or enhancement of those assets under statutory provisions. The Account is debited with the cost of acquisition, construction or enhancement as depreciation, impairment losses and amortisations are charged to the Comprehensive Income and Expenditure Statement (with reconciling postings from the Revaluation Reserve to convert fair value figures to a historical cost basis). The Account is credited with the amounts set aside by the Joint Committee to finance acquisitions, construction and enhancement.

The Account contains accumulated gains and losses on Investment Properties and gains recognised on donated assets that have yet to be consumed by the Joint Committee. The Account also contains revaluation gains accumulated on Property, Plant and Equipment before 1 April 2007, the date that the Revaluation Reserve was created to hold such gains.

Note 7 provides details of the source of all the transactions posted to the Account, apart from those involving the Revaluation Reserve.

Capital Adjustment Account	2014/15		2013/14
	£m	£m	£m
<b>Balance at 1 April</b>		<b>(183.853)</b>	<b>(186.918)</b>
Reversal of items relating to capital expenditure debited or credited to the Comprehensive Income and Expenditure Statement:			
Charges for depreciation and impairment of non-current assets	1.686		4.493
Revaluation losses on Property, Plant and Equipment	79.838		-
			4.493
Adjusting amounts written out of the Reserve Held for Revaluation	0.018		(0.489)
Net written out amount of the cost of non-current assets consumed in the year		81.542	4.004
Capital financing applied in the year:			
Cornwall Council provision for the financing of capital investment charged against the General Fund	(0.955)		(0.939)
Capital expenditure charged against the General Fund	(0.081)		-
Material Item:			
Adjustment for capital financing entries relating to prior years	(2.164)		-
		(3.200)	(0.939)
<b>Balance at 31 March</b>		<b>(105.511)</b>	<b>(183.853)</b>



## Pensions Reserve

The Pensions Reserve absorbs the timing differences arising from the different arrangements for accounting for post employment benefits and for funding benefits in accordance with statutory provisions. The Joint Committee accounts for post employment benefits in the Comprehensive Income and Expenditure Statement as the benefits are earned by employees accruing years of service, updating the liabilities recognised to reflect inflation, changing assumptions and investment returns on any resources set aside to meet the costs. However, statutory arrangements require benefits earned to be financed as the Joint Committee makes employer's contributions to pension funds or eventually pays any pensions for which it is directly responsible. The debit balance on the Pensions Reserve therefore shows a substantial shortfall in the benefits earned by past and current employees and the resources the Joint Committee has set aside to meet them. The statutory arrangement will ensure that funding will have been set aside by the time the benefits come to be paid.

<b>Pensions Reserve</b>	<b>2014/15</b>	<b>2013/14</b>
	<b>£m</b>	<b>£m</b>
<b>Balance at 1 April</b>	<b>5.322</b>	<b>3.612</b>
Remeasurements of the net defined benefit liability/(asset)	2.098	1.410
Reversal of items relating to retirement benefits debited or credited to the surplus or deficit on the Provision of Services in the Comprehensive Income and Expenditure Statement	0.905	0.816
Employer's pensions contributions and direct payments to pensioners payable in the year	(0.567)	(0.516)
<b>Balance at 31 March</b>	<b>7.758</b>	<b>5.322</b>

## Accumulated Absences Account

The Accumulated Absences Account absorbs the differences that would otherwise arise on the General Fund Balance from accruing for compensated absences earned but not taken in the year, eg annual leave entitlement carried forward at 31 March. Statutory arrangements require that the impact of the General Fund Balance is neutralised by transfers to or from the Account.

<b>Accumulated Absences Account</b>	<b>2014/15</b>	<b>2013/14</b>
	<b>£m</b>	<b>£m</b>
<b>Balance at 1 April</b>	<b>0.024</b>	<b>0.018</b>
Settlement or cancellation of accrual made at the end of the preceding year	(0.024)	(0.018)
Amounts accrued at the end of the current year	0.026	0.024
Amount by which officer remuneration charged to the Comprehensive Income and Expenditure Statement on an accruals basis is different from remuneration chargeable in the year in accordance with statutory requirements	0.002	0.006
<b>Balance at 31 March</b>	<b>0.026</b>	<b>0.024</b>

**Note 17 Cash Flow Statement – Operating Activities**

The cash flows for operating activities include the following items:

	2014/15 £m	2013/14 £m
Interest Received	(0.011)	(0.018)
Interest Paid	0.757	0.828
<b>Net cash flows from operating activities</b>	<b>0.746</b>	<b>0.810</b>

The surplus or deficit on the provision of services has been adjusted for the following non-cash movements:

	2014/15 £m	2013/14 £m
Depreciation	(1.686)	(4.493)
Impairment and downward valuations	(79.838)	-
Increase/(decrease) in creditors	0.310	(0.268)
Increase/(decrease) in debtors	0.117	(0.005)
Increase/(decrease) in inventories	0.153	0.061
Movement in pension liability	(0.338)	(0.300)
Carrying amount of non-current assets and non-current assets held for sale, sold or de-recognised		
Other non-cash items charged to the net surplus or deficit on the provision of services	(0.027)	0.025
<b>Adjustment to net cash flows from operating activities</b>	<b>(81.309)</b>	<b>(4.980)</b>

**Note 18 Cash Flow Statement – Investing Activities**

	2014/15 £m	2013/14 £m
Purchase of property, plant and equipment, investment property and intangible assets	1.007	0.474
<b>Net cash flows from investing activities</b>	<b>1.007</b>	<b>0.474</b>

**Note 19 Cash Flow Statement – Financing Activities**

	2014/15 £m	2013/14 £m
Cash receipts of short and long-term borrowing	(0.406)	(0.036)
Repayments of short and long-term borrowing	0.955	0.939
<b>Net cash flows from financing activities</b>	<b>0.549</b>	<b>0.903</b>

**Note 20 Amounts Reported for Resource Allocation Decisions**

The analysis of income and expenditure by service on the face of the Comprehensive Income and Expenditure Statement is that specified by the Joint Committee. Decisions about resource allocation are taken by the Joint Committee on the basis of budget reports analysed across three areas. These reports are prepared on a different basis from the accounting policies used in the financial statements.

In particular:

- no charges are made in relation to capital expenditure (whereas depreciation, revaluation and impairment losses in excess of the balance on the Revaluation Reserve and amortisations are charged to services in the Comprehensive Income and Expenditure Statement)
- the cost of retirement benefits is based on cash flows (payment of employer's pensions contributions) rather than current service cost of benefits accrued in year

The income and expenditure of the Joint Committee recorded in the budget reports for the year is as follows:

**Income and Expenditure 2014/15**

	Bridge Operations £m	Ferry Operations £m	Corporate Expenditure £m	Total £m
Fees, charges and other service income	-	-	(10.979)	(10.979)
<b>Total Income</b>	<b>-</b>	<b>-</b>	<b>(10.979)</b>	<b>(10.979)</b>
Employee expenses	0.923	2.853	-	3.776
Other service expenses	1.777	2.383	0.311	4.471
Support service recharges	0.022	0.029	0.030	0.081
<b>Total Expenditure</b>	<b>2.722</b>	<b>5.265</b>	<b>0.341</b>	<b>8.328</b>
<b>Net Expenditure</b>	<b>2.722</b>	<b>5.265</b>	<b>(10.638)</b>	<b>(2.651)</b>

<b>Income and Expenditure Comparative Figures 2013/14</b>	<b>Bridge Operations £m</b>	<b>Ferry Operations £m</b>	<b>Corporate Expenditure £m</b>	<b>Total £m</b>
Fees, charges and other service income	-	-	(10.081)	(10.081)
<b>Total Income</b>	<b>-</b>	<b>-</b>	<b>(10.081)</b>	<b>(10.081)</b>
Employee expenses	0.808	2.728	-	3.536
Other service expenses	1.750	1.874	0.424	4.048
Support service recharges	0.040	0.043	0.033	0.116
<b>Total Expenditure</b>	<b>2.598</b>	<b>4.645</b>	<b>0.457</b>	<b>7.700</b>
<b>Net Expenditure</b>	<b>2.598</b>	<b>4.645</b>	<b>(9.624)</b>	<b>(2.381)</b>

### **Reconciliation of Budget Monitor Income and Expenditure to Cost of Services in the Comprehensive Income and Expenditure Statement**

This Reconciliation shows how the figures in the analysis of budget monitor income and expenditure relate to the amounts included in the Comprehensive Income and Expenditure Statement.

	<b>2014/15 £m</b>	<b>2013/14 £m</b>
Net expenditure in the analysis	(2.651)	(2.381)
Amounts in the Comprehensive Income and Expenditure Statement not reported to management in the Analysis	82.200	5.149
Amounts included in the Analysis not included in the Comprehensive Income and Expenditure Statement	(0.567)	(0.516)
<b>Cost of services in the Comprehensive Income and Expenditure Statement</b>	<b>78.982</b>	<b>2.252</b>

**Reconciliation to Subjective Analysis**

This reconciliation shows how the figures in the analysis of income and expenditure relate to a subjective analysis of the Surplus or Deficit on the Provision of Services included in the Comprehensive Income and Expenditure Statement.

**Reconciliation to Subjective Analysis  
2014/15**

	Analysis £m	Cost of Services £m	Corporate Accounts £m	Total £m
Fees, charges and other service income	(10.979)	-	-	(10.979)
Interest and investment income	-	-	(0.011)	(0.011)
<b>Total Income</b>	<b>(10.979)</b>	<b>-</b>	<b>(0.011)</b>	<b>(10.990)</b>
Employee expenses	3.776	0.109	0.231	4.116
Other service expenses	4.471	-	-	4.471
Support service recharges	0.081	-	-	0.081
Depreciation, amortisation and impairment	-	81.524	-	81.524
Interest payments	-	-	0.782	0.782
<b>Total Expenditure</b>	<b>8.328</b>	<b>81.633</b>	<b>1.013</b>	<b>90.974</b>
<b>Surplus or deficit on the provision of services</b>	<b>(2.651)</b>	<b>81.633</b>	<b>1.002</b>	<b>79.984</b>

**Reconciliation to Subjective Analysis  
Comparative Figures 2013/14**

	Analysis £m	Cost of Services £m	Corporate Accounts £m	Total £m
Fees, charges and other service income	(10.081)	-	-	(10.081)
Interest and investment income	-	-	(0.018)	(0.018)
<b>Total Income</b>	<b>(10.081)</b>	<b>-</b>	<b>(0.018)</b>	<b>(10.099)</b>
Employee expenses	3.536	0.140	0.166	3.842
Other service expenses	4.048	-	-	4.048
Support service recharges	0.116	-	-	0.116
Depreciation, amortisation and impairment	-	4.493	-	4.493
Interest payments	-	-	0.803	0.803
<b>Total Expenditure</b>	<b>7.700</b>	<b>4.633</b>	<b>0.969</b>	<b>13.302</b>
<b>Surplus or deficit on the provision of services</b>	<b>(2.381)</b>	<b>4.633</b>	<b>0.951</b>	<b>3.203</b>

**Note 21 Agency Services**

Under a number of statutory powers, we undertake the traffic management of the Saltash Tunnel on behalf of the Department for Transport (DfT). The following analysis shows the amount of expenditure which is fully reimbursable by the DfT.

	2014/15 £m	2013/14 £m
Traffic Management	0.329	0.311
<b>Total amount reimbursable</b>	<b>0.329</b>	<b>0.311</b>

**Note 22 Members' Allowances**

Allowances to Members of the Joint Committee are paid by their respective Councils, either Cornwall Council or Plymouth City Council.

**Note 23 Officers' Remuneration**

The Joint Committee's employees receiving more than £50,000 remuneration for the year (excluding employer's pension contributions) were paid the following amounts:

		Salary, Fees and Allowances £	Bonuses £	Expenses Allowances £	Compensation for loss of office £	Pension Contribution £	Total £
General Manager	2014/15	88,910	-	-	-	14,603	103,513
	2013/14	62,414	-	-	-	10,398	72,812
Bridge Operations Manager	2014/15	51,624	-	-	-	9,550	61,174
	2013/14	49,137	-	-	-	8,737	57,874
Bridge Operations Manager	2014/15	50,003	-	-	-	9,204	59,207
	2013/14	47,505	-	-	-	8,297	55,802

**Remuneration Bands (£):**

From	To	Number of Employees	
		2014/15	2013/14
50,000	54,999	2	-
55,000	59,999	-	-
60,000	64,999	-	1
65,000	69,999	-	-
70,000	74,999	-	-
75,000	79,999	-	-
80,000	84,999	-	-
85,000	89,999	1	-
		<b>3</b>	<b>1</b>

**Note 24 External Audit Costs**

The Joint Committee has incurred the following costs in relation to the audit of the Statement of Accounts, provided by the Joint Committee's external auditors. The fee disclosed below includes a £0.001m rebate from the Audit Commission. This is following a revision of the Audit Commission structure and business model for the period until the planned closure, which was announced in August 2010:

	2014/15 £m	2013/14 £m
Fees payable with regard to external audit services carried out by the appointed auditor for the year	0.008	0.008
<b>Total</b>	<b>0.008</b>	<b>0.008</b>

**Note 25 Related Parties**

The Joint Committee is required to disclose material transactions with related parties – bodies or individuals that have the potential to control or influence the Joint Committee or to be controlled or influence by the Joint Committee. Disclosure of these transactions allows readers to assess the extent to which the Joint Committee might have been constrained in its ability to operate independently or might have secured the ability to limit another party's ability to bargain freely with the Joint Committee.

**Cornwall Council and Plymouth City Council**

Cornwall Council and Plymouth City Council have joint effective control over the general operations of the undertaking – they are responsible for providing the statutory framework within which the undertaking operates and which prescribes the terms of many of the transactions that the undertaking has with other parties.

Both Cornwall Council and Plymouth City Council provided support services to the Joint Committee of £0.097m and £0.058m respectively (2013/14 £0.074m and £0.059m) and contracted services of £0.482m and £0.032m (2013/14 £0.448m and £0.077m).

The Joint Committee is a scheduled body contributing to the Cornwall Council Pension fund. Cornwall Council as administrator of the pension fund has direct control of the fund. Information on transactions between the Joint Committee and the Cornwall Pension Fund are shown in Note 27.

The interest charge of £0.782m (2013/14 £0.803m) represents interest on capital funding provided by Cornwall Council. In addition, the Joint Committee paid £0.955m (2013/14 £0.939m) to Cornwall Council as its contribution towards Cornwall Council's MRP charge in respect of funding for the Joint Committee's past capital expenditure. New advances in the year total £1.015m (2013/14 £0.405m) as shown in Note 29.

**Members**

Members of both councils have direct control over the undertaking's financial and operating policies. At formal committee meetings, councillors are expected to make formal declarations of interest if there is an "interest" that could have an effect on any of the agenda items being discussed. Details of each councillor's "declarations of interest" are recorded in the Register of Members' Interests and are open to public inspection at County Hall, Truro and the Civic Centre, Plymouth.

**Note 26 Capital Expenditure and Capital Financing**

The total amount of capital expenditure incurred in the year is shown in the table below, together with the resources that have been used to finance it.

	2014/15 £m	2013/14 £m
Capital investment		
Property, Plant and Equipment	1.096	0.405
Sources of finance		
Sums set aside from revenue:		
Direct revenue contributions	(0.081)	-
Advance from Cornwall Council	(1.015)	(0.405)

**Note 27 Defined Benefit Pension Schemes****Participation in Pension Schemes**

As part of the terms and conditions of employment of its officers, the Joint Committee makes contributions towards the cost of post employment benefits. Although these benefits will not actually be payable until employees retire, the Joint Committee has a commitment to make the payments that needs to be disclosed at the time that employees earn their future entitlement.

The Joint Committee participates in the Local Government Pension Scheme, administered locally by Cornwall Council. This is a funded defined benefit final salary scheme, meaning that the Joint Committee and employees pay contributions into a fund, calculated at a level intended to balance pension liabilities with investment assets.



**Transactions Relating to Post-employment Benefits**

We recognise the cost of retirement benefits in the reported cost of services when they are earned by employees, rather than when the benefits are eventually paid as pensions. However, the charge we are required to make is based on the cash payable in the year, so the real cost of post employment / retirement benefits is adjusted out of the General Fund via the Movement in Reserves Statement. The following transactions have been made in the Comprehensive Income and Expenditure Statement and the General Fund Balance via the Movement in Reserves Statement during the year:

	<b>Pension Arrangements</b>	
	<b>31 March 2015 £m</b>	<b>31 March 2014 £m</b>
<b>Comprehensive Income and Expenditure Statement</b>		
Cost of Services:		
Current Service Cost	0.674	0.650
Financing and Investment Income and Expenditure		
Net Interest Expense	0.231	0.166
<b>Total Post Employment Benefit charged to the Surplus or Deficit on the Provision of Services</b>	<b>0.905</b>	<b>0.816</b>
Other Post-employment Benefits Charged to the Comprehensive Income and Expenditure Statement		
Remeasurement of the net defined benefit liability comprising:		
Return on plan assets (excluding the amount included in the net interest expense)	(0.802)	(0.004)
Actuarial gains and losses arising on changes in demographic assumptions	-	0.441
Actuarial gains and losses arising on changes in financial assumptions	2.964	0.440
Other experience	(0.064)	0.533
<b>Total Post Employment Benefit charged to the Comprehensive Income and Expenditure Statement</b>	<b>3.003</b>	<b>2.226</b>
<b>Movement in Reserves Statement</b>		
Reversal of net charges made to the Surplus or Deficit on the Provision of Services for post employment benefits in accordance with the Code	(0.905)	(0.816)
<b>Actual amount charged against the General Fund Balance for pensions in the year:</b>		
Employers' contributions payable to the scheme	0.567	0.516

**Pension Assets and Liabilities recognised in the Balance Sheet**

The amount included in the Balance Sheet arising from the Council's obligation in respect of its defined benefit plans is as follows:

	Pension Arrangements	
	2014/15 £m	2013/14 £m
Present value of the defined benefit obligation	(22.633)	(18.558)
Fair value of plan assets	14.875	13.236
<b>Sub-total</b>	<b>(7.758)</b>	<b>(5.322)</b>
<b>Net liability arising from defined benefit obligation</b>	<b>(7.758)</b>	<b>(5.322)</b>

**Reconciliation of the movement in the fair value of the scheme (plan) assets**

	Pension Arrangements	
	2014/15 £m	2013/14 £m
<b>Opening fair value of scheme assets</b>	<b>13.236</b>	<b>12.475</b>
Interest Income	0.574	0.565
Remeasurement gain/(loss):		
The return on plan assets, excluding the amount included in the net interest expense	0.802	0.004
Contributions from employer	0.567	0.516
Contributions from employees into the scheme	0.177	0.155
Benefits paid	(0.481)	(0.479)
<b>Closing fair value of scheme assets</b>	<b>14.875</b>	<b>13.236</b>

**Reconciliation of Present Value of the Scheme Liabilities (Defined Benefit Obligation)**

	Funded Liabilities	
	2014/15 £m	2013/14 £m
<b>Opening Balance at 1 April</b>	<b>(18.558)</b>	<b>(16.087)</b>
Current service cost	(0.674)	(0.650)
Interest cost	(0.805)	(0.731)
Contributions by scheme participants	(0.177)	(0.155)
Remeasurement (gains) and losses:		
Actuarial gains/losses arising from changes in demographic assumptions	(2.964)	(0.441)
Actuarial gains/losses arising from changes in financial assumptions	-	(0.440)
Other experience	0.064	(0.533)
Benefits paid	0.481	0.479
<b>Closing Balance at 31 March</b>	<b>(22.633)</b>	<b>(18.558)</b>

**Local Government Pension Scheme assets comprised:**

	Fair Value of Scheme Assets			
	Quoted prices in active markets	Quoted prices not in active markets	Quoted prices in active markets	Quoted prices not in active markets
	2014/15 £m	2014/15 £m	2013/14 £m	2013/14 £m
Cash and cash equivalents	0.207	0.000	0.189	0.000
Equity instruments				
By industry type				
Consumer	0.000	0.000	0.000	0.000
Manufacturing	0.000	0.000	0.000	0.000
Energy and utilities	0.000	0.000	0.000	0.000
Financial institutions	0.000	0.000	0.000	0.000
Health and care	0.000	0.000	0.000	0.000
Information technology	0.000	0.000	0.000	0.000
Other	0.000	0.000	0.000	0.086
<b>Sub total equity</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.086</b>
Bonds				
By sector				
Other	0.000	0.000	0.000	0.000
<b>Sub total bonds</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>
Property				
By type				
UK Property	0.000	0.000	0.000	0.755
<b>Sub total property</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.755</b>
Private Equity:				
All	0.000	0.523	0.000	0.459
<b>Sub total private equity</b>	<b>0.000</b>	<b>0.523</b>	<b>0.000</b>	<b>0.459</b>
Other Investment funds:				
Infrastructure	0.000	0.516	0.000	0.188
Equities	4.111	0.349	0.000	8.526
Bonds	4.124	0.000	0.000	1.915
Hedge Funds	1.171	0.000	0.000	0.177
Other	0.000	1.002	0.000	0.000
<b>Sub total other investment funds</b>	<b>9.406</b>	<b>1.867</b>	<b>0.000</b>	<b>10.806</b>
Derivatives:				
Forward foreign exchange contracts	0.000	0.000	0.000	0.000
Inflation	0.000	2.872	0.000	0.941
<b>Total assets</b>	<b>9.613</b>	<b>5.262</b>	<b>0.189</b>	<b>13.047</b>

Following the implementation of a new investment strategy by the Cornwall Pension Fund during the year 2013/14, the Fund moved all previously segregated equities into Funds. The Pension Fund therefore has no direct holdings in equities. What it does hold is units in Funds of Global Equities, Emerging Markets and Frontier market Funds run by various investment managers.

## Basis for Estimating Assets and Liabilities

Liabilities have been assessed on an actuarial basis using the projected unit credit method, an estimate of the pensions that will be payable in future years dependent on assumptions about mortality rates, salary levels etc. The Cornwall Council pension scheme liabilities have been valued by Hymans Robertson and Company, an independent firm of actuaries, estimates for the Council Fund being based on the latest full valuation of the scheme as at 31 March 2013.

The principal assumptions used by the actuary have been:

	Pension Arrangements	
	2014/15	2013/14
Long-term expected rate of return on assets in the scheme:		
Equity investments	3.2%	4.3%
Bonds	3.2%	4.3%
Other	3.2%	4.3%
Mortality Assumptions:		
Longevity at 65 for current pensioners:		
Men	22.2 years	22.2 years
Women	24.4 years	24.4 years
Longevity at 65 for future pensioners:		
Men	24.4 years	24.4 years
Women	26.8 years	26.8 years
Rate of inflation	2.4%	2.8%
Rate of increase in salaries	4.3%	4.6%
Rate of increase in pensions	2.4%	2.8%
Rate for discounting scheme liabilities	3.2%	4.3%

The estimation of the defined benefit obligations is sensitive to the actuarial assumptions set out in the table above. The sensitivity analyses below have been determined based on reasonably possible changes of the assumptions occurring at the end of the reporting period and assumes for each change that the assumption analysed changes while all the other assumptions remain constant. The assumptions in longevity, for example, assume that life expectancy increases or decreases for men and women. In practice, this is unlikely to occur, and changes in some of the assumptions may be interrelated. The estimations in the sensitivity analysis have followed the accounting policies for the scheme, i.e. on an actuarial basis using the projected unit credit method. The methods and types of assumptions used in preparing the sensitivity analysis below did not change from those used in the previous period.

	Impact on the Defined Benefit Obligation in the Scheme	
	Increase in Assumption £m	Decrease in Assumption £m
Longevity (increase or decrease in 1 year)	0.679	(0.679)
Rate of inflation (increase or decrease by 0.5%)	1.361	(1.361)
Rate of increase in salaries (increase or decrease by 0.5%)	0.882	(0.882)
Rate of increase in pensions (increase or decrease by 0.5%)	1.361	(1.361)
Rate for discounting scheme liabilities (increase or decrease by 0.5%)	2.309	(2.309)

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### **Asset and Liability Matching (ALM) Strategy**

The Pensions Committee of Cornwall Council has agreed to an asset and liability matching strategy (ALM) that matches, to the extent possible, the types of assets invested to the liabilities in the defined benefit obligation. The fund has matched assets to the pensions' obligations by investing in long-term fixed interest securities and index linked gilt edged investment with maturities that match the benefits payments as they fall due. This is balanced with a need to maintain the liquidity of the fund to ensure that it is able to make current payments. As is required by the pensions and (where relevant) investment regulations the suitability of various types of investment have been considered, as has the need to diversify investments to reduce the risk of being invested in too narrow a range. A large proportion of the assets relate to equities (30% of scheme assets in March 2015; 52% in March 2014) and bonds (34% in March 2015; 21% in March 2014). The scheme also invests in alternative asset classes (e.g. property unit trusts and diversified growth funds) as a part of the diversification of the scheme's investments. The ALM strategy is monitored annually or more frequently if necessary.

### **Impact on the Joint Committee's Cash Flows**

The objectives of the scheme are to keep employers' contributions at as constant a rate as possible. Cornwall Council has agreed a strategy with the scheme's actuary to achieve a funding level of 100% over the next 20 years. Funding levels are monitored on a quarterly basis. The next triennial valuation is due to be completed on 31 March 2016.

The scheme will need to take account of the national changes to the scheme under the Public Pensions Services Act 2013. Under the Act, the Local Government Pension Scheme in England and Wales and the other main existing public service schemes may not provide benefits in relation to service after 31 March 2014 (or service after 31 March 2015 for other main existing public service pension schemes in England and Wales). The Act provides for scheme regulations to be made within a common framework, to establish new career average revalued earnings schemes to pay pensions and other benefits to certain public servants.

The Joint Committee anticipated to pay £0.593m expected contributions to the scheme in 2015/16.

The weighted average duration of the defined benefit obligation for scheme members is 17.9 years, 2014/15 (17.9 years 2013/14).

Further information can be found in the Pension Fund Annual Report, which is available upon request from County Hall, Truro, TR1 3AY.

### **Nature and Extent of Risks Arising from Financial Instruments**

**Note  
28**

#### **Credit Risk**

Credit risk for the Joint Committee is minimal, since the vast majority of its income is related to tolled customer crossings and is collected at the time crossings are made. The Joint Committee has no material experience of default on its receivables.

**Note** **Deferred Liabilities****29**

The Joint Committee has a liability to Cornwall Council in respect of long term financing for capital expenditure, an element of which is payable within one year from the balance sheet date and which is therefore treated as a current liability. The repayment of this liability is made in the form of contributions to Cornwall Council's Minimum Revenue Provision (MRP).

	2014/15 £m	2013/14 £m
<b>Balance at 1 April</b>	<b>17.778</b>	<b>18.312</b>
New Advances	1.016	0.405
Repayments Due	(0.955)	(0.939)
<b>Total</b>	<b>17.839</b>	<b>17.778</b>
Of Which: Due within one year	(0.995)	(0.955)
Due after more than one year	(16.844)	(16.823)

# Glossary

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## Glossary

This section helps explain some of the more technical terms used in the Statement of Accounts.

### **Accounting Policies**

The policies, concepts and conventions used in the preparation of the accounts.

### **Accruals**

Sums included in the accounts to cover income and expenditure attributable to the accounting period, but for which payment has not been received or made by 31st March.

### **Actuarial Gains and losses**

Employees of the Joint Committee are members of defined benefit pension schemes. Actuarial gains and losses arise because events have not coincided with actuarial assumptions made in the previous valuation or because the actuarial assumptions have changed.

### **Assets held for sale**

These are long-term assets which are surplus to the Joint Committee's operational needs and are being actively marketed for sale.

### **Capital Expenditure**

Expenditure on the acquisition of a long-term asset or expenditure which adds to and not merely maintains the value on an existing long-term asset.

### **Capital Expenditure Charged against the General Fund**

The amount of capital expenditure financed directly from the annual revenue budget.

### **Capital Financing Costs**

The costs of financing long-term assets, being the interest costs of external loans and monies used to repay debt.

### **Capital Receipts**

Income received from the sale of long-term assets.

### **Contingent Asset**

A contingent asset is a possible asset which could arise following the occurrence of a future event outside the Joint Committee's control.

### **Contingent Liability**

A contingent liability is a possible liability which could arise following the occurrence of a future event outside the Joint Committee's control or is a present obligation where it is not possible to measure the outcome with sufficient reliability.

### **Creditors**

Amounts owed by the Joint Committee for work done, goods received or services provided, but for which payment has not been made by the 31st March.



**Curtailment**

Within the defined benefit schemes impacting on the financial results of the Joint Committee, curtailment will arise if an event occurs reducing the expected future service of employees. Normally, this arises from redundancy or early retirement or if there is an amendment to terms impacting on current employees.

**Debtors**

Debtors represent amounts due to the Joint Committee which are unpaid at 31st March.

**Defined Benefit Scheme**

Defined benefit pension schemes prescribe the amounts members will receive as a pension regardless of contributions and investment performance. Employers are obliged to fund any shortfalls.

**Depreciation**

Depreciation is the fall in value of an asset, as recorded in the financial records, due to wear and tear, age and obsolescence.

**Expected Rate of Return on Pensions Assets**

The expected rate of return on pensions' assets is the average return expected during the remaining period of pension obligations.

**Finance Leases**

This is where the eventual benefit of the asset will pass from the leasing company to the Council. Annual payments are a combination of interest and the purchase of the asset.

**IFRS**

International Financial Reporting Standards

**Inventory**

Previously referred to as 'stock'.

**Long-Term Assets**

Long-term assets are tangible assets intended to be used for several years.

**Minimum Revenue Provision**

The amount set aside to repay external debt.

**Plant, Property and Equipment**

These are long-term assets held by the Joint Committee required to support the provision of services.

**Operating Leases**

This is where the rewards and risks of ownership of the asset remain with the leasing company and the annual rental is charged directly to the Comprehensive Income & Expenditure Account.

**Past Service Costs**

Where pension scheme members receive enhanced or new benefits, the increase in the present value of future liabilities will be accounted for as past service costs.

**Provisions**

These are sums set aside to meet liabilities or losses that are likely to be or will be incurred, but the dates on which they will arise are not fully known at the date that the Statement of Accounts is approved.

**Reserves**

Amounts set aside to meet the cost of specific future expenditure.

**Revenue Expenditure Funded From Capital Under Statute**

Capital expenditure for which no tangible long-term asset exists therefore is transferred to revenue

**Service Reporting Code of Practice**

This code of practice details standard definitions of services and total cost to enable spending comparisons to be made with other public bodies.

**The Code**

This relates to the Code of Practice on Local Authority accounting that is published by the Chartered Institute of Public Finance and Accountancy.

# **Annual Governance Statement**

## Annual Governance Statement

This statement applies to the combined operations of the Tamar Bridge and Torpoint Ferry, referred to in this document as the Undertaking.

### Scope of Responsibility

We are responsible for making sure that:

- the business we carry out is conducted in line with the law and proper standards;
- we protect public money and account for it properly; and
- use public money economically, efficiently and effectively.

We are also responsible for making sure that there is a strong system of governance within our operations to help us carry out our work effectively, including arrangements for managing risk.

### The purpose of the governance framework

The governance framework comprises the systems and processes, culture and values, by which the Joint Committee is directed and controlled and its activities through which it accounts to, engages with and leads the community. It enables the Joint Committee to monitor the achievement of its strategic objectives and to consider whether those objectives have led to the delivery of appropriate, cost effective services.

The system of internal control is designed to manage risk to a reasonable level rather than to cut out all risk of failing to achieve our aims. The system of internal control is based on an ongoing process designed to:

- identify and prioritise the risks that may prevent us from keeping to our policies and achieving our aims;
- assess the likelihood of those risks happening and what effects this would have; and
- manage the risks efficiently, effectively and economically.

The governance framework has been in place for the Joint Committee for the year ended 31 March 2015 and up to the date of approval of the statement of accounts.

### Review of effectiveness

The Joint Committee has responsibility for conducting, at least annually, a review of the effectiveness of the Undertaking's governance framework, including the system of internal control. The review is informed by the work of the managers within the Undertaking and the Joint Authorities (who collectively have responsibility for the development and maintenance of the governance environment), internal audit and by comments made by the external auditors and other review agencies and inspectorates. The Undertaking's Annual Governance Statement is also referred to by the Audit Committees of the Joint Authorities.

In September 2013 the Joint Authorities commissioned PricewaterhouseCoopers (PwC) to carry out an independent Efficiency Review of the undertaking. The generally positive report was presented to the Joint Committee in September 2014 and management have undertaken to address the recommendations made.

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## Performance Management

The performance of the Undertaking in operating, maintaining and improving the two crossings is managed by the internal management team, with support from the Joint Authorities. The organisation's mission is the provision of safe, reliable and efficient crossings of the River Tamar. The organisation measures aspects of its performance using key performance indicators (KPIs) that are reported to the Joint Committee in comparison to pre-determined targets, and such reports are subsequently placed in the public domain. KPIs are reviewed annually to assess their suitability in light of performance and changing circumstances.

On a day-to-day basis the two crossings are to a large extent managed separately, and service levels are managed and monitored by senior managers at each crossing, under the supervision of the General Manager.

The safety of the two crossings is treated as paramount, and at both crossings this is controlled by the employment of proven systems, equipment and procedures meeting statutory or regulatory requirements or, where there are no such requirements, to contemporary best practice industry standards. At both locations, wind speed and temperature are monitored several times per hour to ensure that appropriate measures are put in place to inform decisions affecting the health and safety of users and staff. Incidents with any bearing on safety are logged by supervisory staff at the time, both on paper and electronically. Significant incidents are raised immediately to managerial level. Others are reviewed on a daily basis, and policies and procedures are produced or modified from time to time based on such reviews. The Undertaking is also represented on national and international operators' forums which meet regularly and serve as benchmarking opportunities for standards and statistics.

**At the Tamar Bridge**, the availability of traffic lanes and toll lanes is measured and monitored on a daily basis, and reviewed regularly by managers. Both traffic lane and toll lane availability are reported quarterly to Members at Joint Committee Meetings. Traffic lane availability is affected by internal and external factors. Traffic lane closures and toll lane closures may be required for maintenance or inspection activities which are planned and co-ordinated by the Operations Managers and the Engineering Manager to minimise impact on the travelling public while preserving the safety of activities. External factors include vehicle breakdowns, environmental conditions or reasonable requirements of partner organisations particularly the Highways Agency. Most vehicle breakdowns are handled with the undertaking's own contracted resources, and the time to undertake recovery is recorded and reviewed.

Facility availability is updated every 30 minutes on the Undertaking's website using a colour-coded traffic condition statement. This is supported by webcam views of the crossing in both directions which are updated every 30 seconds. Facebook and Twitter are used to publicise current traffic conditions at the Bridge and any planned events affecting service. Motorists on the adjacent road network are also advised of exceptional traffic conditions using up to twelve variable message signs on the A38 and adjoining local roads. A suitable system to measure journey time was installed in late 2014 and information received from the system is now being collected and routinely analysed.

Following the major project to strengthen and widen the Bridge in 1999-2001, the structure enjoyed a period of relatively low maintenance. Over the subsequent years maintenance requirements have steadily built up and a range of improvement requirements have arisen.

In particular the corrosion protection of the bridge structure has become a key priority, and a recoating strategy was finalised in 2013 that aimed at preserving the structure using a range of treatments including going back to bare metal in some areas, but gaining further value from existing paint systems in areas where these had useful remaining life. A phased approach has been chosen which addresses priority locations and also incorporates trial areas to inform further design and prioritisation. The tender process for Phase 1 bridge recoating was completed shortly before the end of the financial year and the contract will be formally awarded in April 2015.

During 2014 works to install a range of access improvements to the bridge structure were completed. These works included walkways and platforms that assist both inspections and maintenance in terms of efficiency, effectiveness and safety. Improved access arrangements will particularly assist the delivery of recoating contract and help ensure that replacement of the bridge's main expansion joint during 2015 will be completed swiftly with the minimum possible disruption to traffic.

The staff performing toll collection are procured through a term contract which is tendered periodically. The term contract for toll collection covers the period 2012-2016 with an option for a year's extension.

Toll lane availability is affected by the availability of toll collection staff, which is a contracted resource controlled by contractual penalties. This has been successful to the extent that no penalty thresholds have been exceeded in the report period.

The performance of the bridge toll collection function is monitored in terms of speed, accuracy, integrity and quality. Speed is monitored by the continuous supervision of traffic throughput. Accuracy is measured by daily reconciliation of takings and errors above a threshold are investigated, generally commencing on the same day. Integrity is controlled by separation of duties, system access controls, continuous recorded video surveillance, toll system vehicle recognition data and frequent random unannounced searches.

Customer complaints are all investigated in accordance with the undertaking's complaints procedure. Complaint trends are reviewed at management meetings and appropriate action taken. Meetings with the toll collection contractor are held monthly to discuss performance.

**At the Torpoint Ferry** the service provision is measured primarily in terms of the percentage of scheduled crossings achieved. This is based on supervisors' daily logs of down time and is collated weekly and reviewed by the Ferry Manager and the General Manager. Ferry availability is reported quarterly to Members at Joint Committee Meetings. Both planned and unplanned down-time is recorded. Planned maintenance is undertaken at off-peak periods wherever possible, although this flexibility may be constrained by the availability of suitable states of wind and tide for certain activities. The previous month's performance is posted in a public area on each ferry, and on the web site.

Facility availability is updated every 30 minutes on the Undertaking's website using a colour-coded traffic condition statement. This is supported by webcam views of the waiting areas

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in both directions which are updated every 30 seconds. In addition Facebook and Twitter are used to publicise current traffic conditions at the Ferry and any planned events affecting service. Motorists on the adjacent road network are also advised of exceptional traffic conditions using up to twelve variable message signs on the A38 and adjoining local roads. In addition, traffic updates on traffic conditions are provided to local radio stations usually every 30 minutes. A suitable system to measure journey time was installed in late 2014 and information received from the system is now being collected and routinely analysed.

The ferry operation as a whole and the ferries themselves are subject to the regulatory requirements of the Maritime and Coastguard Agency (MCA), which include the vessels being taken to dry-dock facilities periodically for inspection, and this affects service provision. The Undertaking also voluntarily maintains the vessel to meet the requirements of a recognised classification society, Lloyds Register, giving further reassurance to the public, insurers and the owners. Certain maintenance activities can only be undertaken satisfactorily and/or economically in dry conditions, and these are undertaken as a periodic refit in conjunction with the MCA and Lloyds inspections.

Following a review of the ferry refit programme and discussions with the MCA and Lloyds, it has been determined that a move from a three-year cycle to a five-year cycle would produce significant savings and also reduce disruption to the service, and TBTFJC approved this change at its June 2013 meeting. As a result the refits for 2013, 2014 and 2015 have been re-specified with a five year life span for corrosion protection and certain key wear elements on the vessels. In the report period, one refit was undertaken in April 2014 within budget and within the forecast duration. During this refit a replacement sewage treatment plant was fitted to the vessel to eliminate environmental issues. This was the last of the three vessels to be upgraded.

The performance of the ferry toll collection function is also monitored in terms of speed, accuracy, integrity and quality. Collection of tolls at the ferry takes place onboard by directly employed staff who are also part of the operational and safety team. Speed is monitored by the continuous supervision of the service and is dictated by the crossing cycle. Accuracy is measured by daily reconciliation of takings and errors above a threshold are investigated generally commencing the same day. Integrity is controlled by separation of duties, system access controls and continuous recorded video surveillance. Customer complaints are all investigated in accordance with the Undertaking's complaints procedure. Complaint trends are reviewed at management meetings and appropriate action taken.

### **Significant Partnerships and Joint Working Protocols**

As well as drawing on resources from the Joint Authorities on transport issues and for general operational support, the Undertaking operates in partnership and joint working arrangements with a range of organisations including:

- Highways Agency – partnering on the operation of the Tamar Bridge/Saltash Tunnel Tidal Flow Corridor
  - Devon and Cornwall Police – general partnering, emergency planning, emergency response and facilities surveillance
  - Cornwall Fire and Rescue Service – joint working on rescue procedures and emergency planning
  - Devon and Somerset Fire and Rescue Service - joint working on rescue procedures and emergency planning
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- UK Bridge Operators, UK Toll Operators and UK Chain and Cable Ferry Operators – joint working on shared documents and standards, benchmarking and other exchange of information
- International Cable Supported Bridge Owners/Operators - benchmarking and other exchange of information

These relationships contribute to the safety, efficiency and effectiveness of the crossings. Significant efforts are invested in the maintenance and development of these important relationships, but this investment is rewarded with a return, through shared benefits, exceeding that which may be achievable solely through contractual arrangements.

CC provides support and specialist advice on procurement and general structural engineering, and a specialist term consultant is employed to advise on the Tamar Bridge structure. A marine consultant is employed to supervise ferry refit work and provide advice on a call-off basis. Other consultants are employed from time to time for specific advice.

### **Governance**

The powers to charge tolls and to operate maintain and improve the two crossings are derived from primary legislation, the Tamar Bridge Acts. The application of those powers is largely delegated by the Joint Authorities to a Joint Committee. Five councillors are nominated by each of the Joint Authorities as Members of the Joint Committee, and Joint Chairmen are elected annually.

Terms of Reference set out responsibilities and procedures related to the Joint Committee and the Undertaking and define the role of respective Cabinets and responsible Directors. As a result of the introduction of the Terms of Reference, respective portfolio holders are now briefed on the annual business plan and proposed budgets in advance of presentation to Cabinets and Full Councils. Although not TBTFJC members, relevant portfolio holders of both Joint Authorities regularly attend TBTFJC meetings and workshops.

Certain powers are delegated to Chief Officers of the Joint Authorities or the General Manager through Financial Regulations or by specific authority from the Joint Committee.

The Joint Committee meets quarterly to consider current issues and undertake specific statutory tasks including the approval of the Statement of Accounts. At these quarterly meetings, Members receive reports allowing them to monitor the operations and financial position of the Undertaking, hold officers to account and review the progress of any specific on-going projects or issues. All reports to the Joint Committee are circulated in draft form to relevant officers of the Joint Authorities prior to finalisation and presentation, and any legal or financial considerations are specifically signed off as part of that process. The Joint Chairmen are briefed on proposed agenda items typically two to three weeks in advance of quarterly meetings and these briefings are usually attended by relevant portfolio holders of both Joint Authorities.

From time to time Member/Officer workshops may also be convened to allow detailed and extended discussion of topical issues and agree a direction for progress between formal meetings. In the reporting period two such workshops were arranged to examine income strategy options to address the forecast shortfall.



A Business Planning approach was adopted by the Undertaking in 2009. The second four-year Business Plan covering the period 2013-2017 was published in 2013, and is available on the undertaking's website. During the period the draft of the third iteration of the Business Plan covering the period April 2015 to March 2019 was approved by the Joint Authorities.

An outstanding organisational issue is the clarification of the identity of the employer of staff delivering the service, as the present uncertainties present a risk in terms of governance generally and human resources management in particular. The Joint Authorities are addressing this issue and it is anticipated that it will be resolved in 2015.

### **Business Continuity and Risk Management**

The recognition and management of risk continues to be a fundamental driver of day-to-day management and steers the development of specifications and procedures. As an operator of a busy front line service to the public, which is dependent on key elements of infrastructure and a ring-fenced income stream derived primarily from tolls, the undertaking faces significant risks. A formal risk register has been in place since 2010 and is subject to officer review every six months. A covering Risk Management Framework document was prepared and approved in 2012. At the end of the reporting period the most significant strategic risks have been identified and incorporated in the updated Business Plan. The internal management team also works with business continuity colleagues in the Joint Authorities to ensure that the strategic risks presented by the Undertaking are recognised and documented as appropriate within the Joint Authorities' respective business continuity frameworks.

A comprehensive Business Continuity Management System (BCMS) is in place and in the main document is in the public domain, but for security and confidentiality reasons the individual business continuity plans and incident management plans are restricted.

In 2013 the undertaking's Health Safety and Environment Manager took on the responsibilities for emergency planning that were previously shared by operational managers at each crossing. This role also includes representing the undertaking on the Local Resilience Forum. The undertaking is developing multi-agency emergency response plans in conjunction with the significant risks detailed on the risk register, and it is planned to undertake table-top and live emergency exercises in 2015.

A major step towards risk reduction and resilience was taken in 2014 with the approval of a project to replace the undersized and outdated Tamar Bridge Office. During 2017, an appropriately resilient new facility will house the staff, equipment and technology required to maintain robust 24/7/365 operations of the Tunnel and Bridge, communications and IT systems.

### **Management Assurance**

Bi-monthly management group meetings covering both crossings are held to review policies, procedures, projects and common operational issues. These are supplemented by regular meetings at each crossing addressing crossing-specific operational and project issues. These may be weekly, monthly, or driven by project requirements.

Ad hoc management groups are established from time to time to suit on-going requirements. In particular, managers or teams generally take on the roles of project director and/or project manager for key projects to ensure that client requirements and interests are

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adequately covered. The nature of the facility is such that bespoke solutions are preferred in many areas, and it is considered essential that client representatives have a strong position in developing solutions.

### **Financial Management**

Treasury, accountancy and payroll functions are provided by CC under service level agreements. The accountancy team works closely with TBTF management, providing periodic monitoring reports and attending regular meetings, typically quarterly, to review budget variances and prepare future budgets and forecasts.

Procurement is undertaken in accordance with contemporary best practice in line with the practice of the Joint Authorities, and using CC's Procurement Assurance Scheme.

Internal audit is undertaken by CC, using a framework agreed with management. The management team have continued to work closely with Internal Audit, and CC Treasury and Accountancy Teams to maintain adequate and appropriate controls.

An 80p monthly fee to each TamarTag account was implemented in April 2014. The revenue generated during the course of 2014/15 was in line with the £0.5 million required to maintain reserves. The predicted closure of dormant and very low usage accounts also occurred, with customers now more inclined to return tags and settle accounts as soon as travel patterns changes.

Tolls were last increased in 2010. The additional revenue generated by the TamarTag account fee along with the modest growth in traffic and toll revenue now predicted have been incorporated into financial models. These models indicate that there will be no need to increase tolls before the end of the decade.

During the course of the year, representations were made to the Department for Transport on the simplifying the process for revising tolls and to pursue alternative arrangements to the current regime for managing toll increases. Although initial responses have not been positive the Joint Committee has resolved to continue to pursue new arrangements which reflect the level of local democratic control over the undertaking.

In line with CIPFA guidance (Statement on the Role of the Chief Financial Officer in Local Government), the Joint Treasurers contribute to the effective leadership and corporate management of the Joint Committee, supporting effective governance through the development of corporate governance arrangements and corporate decision making, leading and promoting change programmes and supporting the development of the Business Plan and annual budgeting processes.

### **Human Resources Management**

Operational and strategic Human Resources advice and support is provided by Plymouth City Council (PCC) under a service level agreement, and the part-time HR Adviser is integrated as part of the management team.

Sickness absence is managed and acted upon with occupational health advice procured through an external consultancy. Absence management has continued to be a key priority in

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the reporting period. Lower instances of long term absence combined with management of shorter-term sickness have resulted in reduced absence rates during 2014/15.

A system of appraising line reports is in place and includes six-monthly reviews to ensure appropriate responsiveness. Part of the appraisal process involves relating each post to the mission and key objectives set out in the Business Plan, identifying relevant key performance indicators. Information from appraisals is collated and analysed to identify any key themes raised by line managers and appraisees so that appropriate action is taken to address any widespread concerns or inefficiencies.

Tailored training programmes are in place for the majority of operational staff. Staff attend training courses or events to suit contemporary organisational or development needs. Attendance at networking and user group forums is also supported.

The Undertaking holds its own policies and procedures for the majority of functional areas including a Code of Conduct for staff, and otherwise the policies of one of the two Joint Authorities is adopted as a template. No whistleblowing or code of conduct issues have arisen in the reporting period.

The clarification of employer status is an outstanding issue that presents some risk and could affect employment contracts. The Joint Authorities have undertaken an options review and it is anticipated that a preferred option will be submitted to the Joint Committee during 2015.

## **Health and Safety**

Safety is held as paramount in service delivery. All managers and supervisors at both crossings have completed the IOSH Managing Safely course and attend subsequent periodic refresher training where appropriate. The current Health and Safety Management System is in-line with the British Standard OHSAS 18001 and TBTFJC is aiming to be accredited to OHSAS 18001 by late 2015. The stage one external audit for this accreditation has been scheduled for mid-2015.

All staff with direct or indirect safety-related roles including managers are subject to random drugs and alcohol testing and all tests in the year have been negative. In 2013 the threshold for alcohol compliance has been tightened for safety critical roles to match that used in the rail industry, and testing is now based on urine sampling in line with industry trends to improve reliability.

## **Environmental Management**

The baseline data for addressing environmental issues was established in 2012-2013 and the undertaking will be working towards ISO14001 accreditation by late 2015. The stage one external audit for this accreditation has been scheduled for mid-2015.

Additional recycling arrangements have been put in place for waste materials at the ferry facility matching arrangements at the bridge. A capital project to install new sewage treatment plants in each of the three Torpoint Ferries was completed in May 2014.

## Quality Management

The undertaking strives to continuously improve the quality of service delivered to the public. The establishment of a range of KPIs has facilitated a more thorough monitoring regime.

For externally sourced supplies, services and works, quality/price assessment models are used to place appropriate emphasis on quality to place a value on risk. Due to the unique nature of the Undertaking, the majority of services, supplies and works are bespoke and specified to a high level of detail, and managers retain a highly engaged profile in the process.

The costs and benefits of pursuing ISO 9001 accreditation continue to be under consideration.

## Audit and Regulation

CC Internal Audit Services perform an internal audit of the Undertaking each year, focussing on key financial systems but also taking into consideration any areas of perceived high risk.

An external audit of the Undertaking has been undertaken by CC's external auditor each year and this has provided opinion on internal control and governance systems. From 2015/16, the Undertaking will no longer be required by Law to prepare separate accounts or be audited separately from the Joint Authorities. The Joint Committee has recognised the importance of retaining the transparency of the Undertaking's financial affairs and has undertaken to continue to publish financial statements which are comparable to this year's final set of statutory accounts. The Committee has also undertaken to strengthen internal audit arrangements in lieu of the former external audit process.

The undertaking is also subject to external certification, regulation or scrutiny by the following agencies:

- Maritime and Coastguard Agency (MCA) – the MCA undertakes annual inspection and certification to ensure compliance with the MCA Code of Practice for Chain Ferries - the Code of Practice sets standards for the material state of the vessel together with the training and operating standards of crew.
- Lloyds Register – the undertaking also subscribes voluntarily to regulation by Lloyds classification society – the programme of inspections ensures that each of the Torpoint Ferries is maintained in class
- Health and Safety Executive (HSE) – the HSE issue guidance and inform on regulations relating to health & safety issues - these are acted on where appropriate.
- Insurers – our insurers arrange for engineering inspections to be made on a regular basis and produce a written report, and any defects identified are dealt with accordingly

## Significant Internal Control Issues

Historically, the Joint Committee has relied upon a variety of methods for monitoring the effectiveness of its activities and making sure that adequate control is exercised over all of

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its processes. The management assurance reports provided to the Joint Committee during the year have established that all officers were confident that all significant internal control matters, brought to their attention from whatever source, had been properly addressed.

As set out in the Annual Assurance Statement and Annual Governance Statement 2012-13 the Joint Committee recognised the need for a programme of improvements to the system of internal control. Those improvements have been progressed in 2014-15 as follows:

- *introduce improved technology to measure and publish performance* - installation was completed in Autumn 2014 and routine publication of information will commence early in the next financial year.
- *establish and progress future income strategy* – new fees were implemented in April 2014 and the Joint Committee has been pursuing an alternative framework for future toll increases.
- *progress significant improvement and maintenance projects* – bridge access improvements substantially complete, bridge recoating contract was awarded in late March 2015, bridge weigh in motion system was replaced, ferry sewage treatment plants was completed in May 2014, and bridge main joints will be replaced in early Summer 2015. A project to replace the elderly bridge offices and control centre was approved in 2014. New facilities are programmed to be in place during 2017.
- *establish a formal scheme of delegation to the management team* – the ERP system sets out a structure of financial limits – other delegation provisions remain outstanding
- *clarify employer identity and incorporate in employment contracts* – under consideration by Joint Authorities

The above issues remain partially outstanding and are all being actively progressed. They continue to be the significant internal control issues for the undertaking, and after significant progress during 2014-15, most of the outstanding elements are planned to be resolved in 2015-16.

### **Significant External Issues**

As stated above, an income strategy was developed to resolve a forecast shortfall in income threatening reserves level. The financial model on which the strategy was developed made certain assumptions/forecasts regarding external factors:

- **no traffic growth** – during 2014 traffic growth returned. Income increased more quickly than the overall increase in vehicles as tolls settled by full-price cash transactions rose at a higher rate. This pattern of growth reversed the earlier significant falls in cash payment during the period 2010-2013. In December 2014 forecasts for the period were revised to reflect the growth seen in the first half of the year and longer term assumptions revised to provide for 1% compound growth annually until 2019. The modest increases in volumes and revenues now predicted means that revision of tolls can be delayed further into the future.

- **cost inflation 2.0% p.a.**- inflation for costs of goods and services has historically exceeded this forecast but pay inflation continues to be below this figure and on balance it continues to be close to overall cost inflation for the undertaking. The falls in the general inflation rate in the last quarter of the period have yet to be reflected in most areas of cost within the operation.
- **cost of borrowing 4.5%** - this has proved to be very close to actual cost
- **interest on deposits 0.6%** - actual interest rates have been half of this at around 0.3%

Traffic levels and payment method are monitored closely at both crossings to identify any developing trends, and this data is supplemented with intelligence from networking and benchmarking with other operators. The introduction of the TamarTag account fee has not had a noticeable effect on users payment preference. In most cases, it has been former users who have closed accounts, with the remaining closures being associated with very occasional use. The volume of applications for new accounts has been unchanged, indicating that the scheme is still seen as providing value to regular users of the crossings.

Clearly national, regional and local economic conditions and user payment preferences will continue to be critical influences on income and therefore the sustainability of the undertaking. These indicators will continue to be monitored on a monthly basis.

### **Conclusion**

This statement has identified certain issues of control and risk that we plan to address in 2015-2016 and these actions are summarised below:

- publish performance data obtained from new recently installed technology
- progress improvement and maintenance projects
- complete a formal scheme of delegation to the management team
- clarify employer identity and incorporate in employment contracts
- fully define the expanded internal audit role

This statement was adopted by the Joint Committee at its meeting on 19 June 2015.

Trevor Doughty  
Joint Clerk and Interim Head of Paid Service (Cornwall)

Tracey Lee  
Joint Clerk and Chief Executive (Plymouth)

Clr Austin (Cornwall)  
Joint Chairmen of the Tamar Bridge and Torpoint Ferry Joint Committee

Clr Hendy (Plymouth)