





Tamar Bridge and Torpoint Ferry Joint Committee

2012/13 Annual Financial Report and Statement of Accounts

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Other Versions of our Accounts

This document sets out the Tamar Bridge and Torpoint Ferry Joint Committee's Statement of Accounts in the full detail and in the formats required by law and by the Code of Practice on Local Authority Accounting, which we follow. It is available from the Joint Committee's website at <u>www.tamarcrossings.org.uk</u>

If you need it produced in a different format, for example in large type or in a language other than English, please contact us using the details given below.

Members of the public have a statutory right to inspect the accounts before the audit is completed. For the 2012/13 accounts the inspection period is 23 July 2013 to 20 August 2013. These dates were advertised as required in the local press.

Feedback

We are constantly looking for ways to improve our publications and would welcome any feedback you may wish to provide. Please contact us with any comments or suggestions:

Email: treasurers@cornwall.gov.uk Telephone: 01872 323980

Explanatory Foreword

from the Joint Treasurers

We are pleased to introduce the Tamar Bridge and Torpoint Ferry Joint Committee's Annual Financial Report and Statement of Accounts for 2012/13. The Joint Committee carry out the operation, maintenance and control of the Tamar Bridge and the Torpoint Ferries on behalf of Cornwall Council and Plymouth City Council.

This document provides a summary of the Joint Committee's financial affairs for the financial year 1 April 2012 to 31 March 2013 and the financial position at 31 March 2013.

1. The Financial Report and Statements

Our Annual Financial Report and Statement of Accounts includes the following financial statements and disclosure notes:

- Explanatory Foreword from the Joint Treasurers. This provides a concise guide for the reader of the accounts of the most significant aspects of the Joint Committee's financial performance, year-end position and cash flows.
- **Independent Auditor's Report** an independent report from Grant Thornton to the Members of the Joint Committee.
- Statement of Accounts
 - **Statement of Responsibilities** this explains the different responsibilities relating to the Statement of Accounts and confirms their approval.
 - The Main Financial Statements
 - **Movement in Reserves Statement** this statement shows the movement in the year on the different reserves held by the Joint Committee.
 - **Comprehensive Income and Expenditure Statement** this statement shows the net cost in the year of providing the Joint Committee services.
 - **Balance Sheet** the Balance Sheet shows the value at 31 March 2013 of the assets and liabilities held by the Joint Committee.
 - **Cash Flow Statement** the cash flow statement shows the changes in cash and cash equivalents of the Joint Committee during the reporting period.
 - **Notes to the Main Financial Statements** these provide additional, more detailed information on certain issues included in the main financial statements.
- Annual Governance Statement a review of our governance framework and of the effectiveness of our systems of internal control and risk management.

Except where otherwise indicated, figures are presented in millions of pounds (\pounds m) and are rounded to the nearest thousand pounds (\pounds 0.001m).

2. Financial Review of 2012/13

The Tamar Bridge and Torpoint Ferries are run as a self-funding joint undertaking by the Joint Committee on behalf of the parent authorities, Cornwall Council and Plymouth City Council. The only significant source of revenue generated by the Joint Committee is the revenue from tolls charged for using the crossings and it is therefore entirely dependent on this income stream to fund its day to day running costs and ongoing programme of repairs and maintenance.

A revised scale of tolls was implemented just over three years ago. The additional income generated by the increased tolls has brought the level of reserves above $\pounds 2m$, which is currently considered to be a prudent level. However, due to increasing maintenance and operating costs, this level of reserves is expected to diminish over the next few years. The previous application to increase tolls recognised that a further increase would be necessary within a few years and highlighted the critical nature of the level of financial reserves.

Over the last eighteen months the Joint Committee has been giving consideration to a toll strategy, to ensure that the reserve levels stay above the agreed minimum of £2m. Officers and Members have held workshops to review the appropriate minimum level of reserves which will, in turn, influence the timing of any future applications for toll increases and/or identify other strategies for increasing income levels or reducing costs. This work will continue into the new financial year. The forward budget currently suggests that a small toll increase will be necessary during 2014.

Operational expenditure in 2012/13 was £7.503m, some £0.553m less than the original budget of £8.056m for the year. The main reasons for the significant variance are; savings made in the staffing budgets mainly as a result of posts not being filled and closer control of overtime, the contingency element of the ferry maintenance budget not being required, a number of small projects such as the efficiency review slipping into the new financial year and a lower than expected volume of Tamartag replacement and deferred system development.

The level of revenue raised was \pounds 9.864m, which is \pounds 0.009m higher than the original budget of \pounds 9.855m. At the operating level, a surplus of \pounds 2.361m was achieved in 2012/13.

From its income, the Joint Committee also has to fund its capital financing costs, which amounted to £1.714m for the year, approximately 4.4% lower than the £1.793m budgeted and which has resulted from slippage in the capital programme. After taking these costs into account and a small amount of interest received on cash balances, the overall position was a surplus of £0.660m, compared to an original budgeted surplus of £0.014m.

2.1 **Comparison of Outturn Figures to Approved Budget**

The table overleaf provides a high level summary of the \pounds 0.660m surplus set out on the basis on which it was monitored during the year by the Joint Committee. This reflects the costs that the Joint Committee budgets for out of its revenues.

A number in brackets in the Variance from Budget column represents an underspend against the budget.

Operational Expenditure	Outturn £m	Original Budget £m	Variance from Budget £m
Bridge Operations Ferry Operations Corporate Expenditure	2.472 4.580 0.451	2.611 4.886 0.559	(0.139) (0.306) (0.108)
Sub-total	7.503	8.056	(0.553)
Operational Income Toll Income Other Income Sub-total	(9.402) (0.462) (9.864)	(9.440) (0.415) (9.855)	0.038 (0.047) (0.009)
Net Operational Surplus	(2.361)	(1.799)	(0.562)
Other Expenditure Interest on Cornwall Council financing Contribution to Cornwall Council's MRP Income Interest on balances	0.792 0.922 (0.013)	0.855 0.938 (0.008)	(0.063) (0.016) (0.005)
Net Overall Surplus	(0.660)	(0.014)	(0.646)

2.2 **Comparison of outturn against the Comprehensive Income and Expenditure Statement**

However, there is a fundamental difference between the outturn surplus against budget of ± 0.660 m and the Deficit on Provision of Services of ± 2.980 m as reported in the Comprehensive Income and Expenditure Statement (CIES) on page 15 of these Accounts.

This is because the Joint Committee is required to prepare its accounts in line with the Code of Practice on Local Authority Accounting in the United Kingdom 2012/13 published by CIPFA. Under the Code, there are a number of notional (non-cash) costs that the Joint Committee is required to recognise in its CIES even though it is not required to meet these costs out of its cash revenues and therefore does not budget for them out of its General Fund (usable reserves).

The items that give rise to these different bases of reporting are identified in the table opposite:

	2012	2012/13	
	£m	£m	
let overall surplus per Outturn		(0.660)	
Depreciation		4.513	
IAS19 pension adjustments	0.001		
Pension interest cost	0.654		
Pension expected return on assets	(0.596)		
		0.059	
Decrease in annual leave accrual		(0.010)	
Contribution to Cornwall Council's MRP		(0.922	
Surplus) or Deficit on Provision of Services		2.980	

The items giving rise to the difference between the Joint Committee's reported outturn surplus for 2012/13 and the deficit on the CIES are explained below:

- Depreciation is not included in the budget outturn position but is a required charge to the CIES within the Statement of Accounts. The charge is reversed out in the Movement in Reserves Statement (MIRS) so as not to impact the Joint Committee's usable reserves.
- A net pension debit (as defined by International Accounting Standard 19) of £0.059m has been applied to the CIES, as required by regulation.
- An accrual for short-term compensated absences (annual leave) has been applied to the CIES, as required by regulation (small net reduction from prior year).
- The Joint Committee's contribution to Cornwall Council's Minimum Revenue Provision (MRP) can not be charged to the CIES.

Consequently, although the CIES shows a deficit on the provision of services of \pounds 2.980m for the year, the Joint Committee's usable reserves position has improved by \pounds 0.660m, as shown in the Movement in Reserves Statement on page 14.

3. Pensions Assets and Liabilities

The Joint Committee participates in the Local Government Pension Scheme, administered locally by Cornwall Council. This is a funded defined benefit final salary scheme, meaning that the Joint Committee and its employees pay contributions into a fund, calculated at a level intended to balance pension liabilities with investment assets. The joint authorities are liable as employers for any deficit in the funding of the pension scheme.

The Joint Committee has fully adopted the provisions of International Accounting Standard 19 (IAS 19) in relation to accounting for post employment benefits. On the basis of valuation required by IAS 19, the Joint Committee's net pension liability at 31 March 2013 was £3.612m, up from £2.789m in March 2012. This should be considered alongside the level of usable reserves of £3.650m, up from £2.990m in March 2012 and total assets less liabilities of £201.326m, down from £205.070m in March 2012.

Further information relating to the pension fund and how it has been accounted for is set out in Note 26 to the main financial statements.

4. Capital Expenditure and Funding

In addition to our day to day running costs, we spend money on assets such as the bridge and ferries, vehicles and information and communications technology. Such expenditure is intended to contribute to service provision over a number of years and is defined as capital expenditure.

Capital expenditure tends to be characterised by large individual schemes, with expenditure often incurred over several financial years. Because of this, it is not normally controlled against a fixed annual budget as with revenue spending, but rather through a programme of approved schemes within a multi-year capital plan.

During 2012/13, our actual capital spending was $\pm 0.418m$ (2011/12 $\pm 1.378m$). The following table shows where the money was spent:

	2012/13
Capital Expenditure	£m
Gantry chain tunnel replacement	0.096
Rendel park (phase 2)	0.146
Bridge access works	0.005
Storage building devonport	0.015
Bridge protective coating	0.029
Bridge resurfacing works (phase 1)	0.030
Ferry sewerage treatment plant	0.097
Total	0.418

This expenditure was funded through advances from Cornwall Council, one of the parent authorities.

5. Current Borrowing Facilities and Capital Funding

The Joint Committee cannot legally borrow in its own right. However, the parent authorities have the power to borrow on its behalf and provide advances to the Joint Committee to fund its capital expenditure programme. In recent years, these advances have been made by Cornwall Council (previously Cornwall Council).

The Joint Committee pays interest to Cornwall Council at a rate reflecting the Council's own cost of borrowing. The Joint Committee also makes a contribution to Cornwall Council in respect of the Minimum Revenue Provision (MRP) charged by the Council in its own accounts to provide for future repayment of the funding advanced to the Joint Committee.

The level of contribution made will provide for repayment of the amounts advanced evenly over a 25 year period. This is considered by the Joint Treasurers to be a prudent basis on which to make that provision and complies with Cornwall Council's MRP policy. The advances are held in the Joint Committee's balance sheet as deferred liabilities, split between the elements payable within one year and more than one year from the balance sheet date.

6. Looking Ahead to 2013/14 and Beyond

The toll revision which came into effect in March 2010 has helped to increase the Joint Committee's reserves to what is currently considered to be an appropriate level. However, decreases in traffic flow, mainly due to the current economic climate, has seen income at a much lower level than was anticipated at the time of the toll review. Whilst the 2012/13 financial year has returned a significantly more favourable surplus than budgeted, the current four year budget predicts a significant deficit in 2013/14. For 2014/15, it has been assumed that there will be a toll increase from April 2014, which has significantly reduced the forecast deficit for that year, followed by surpluses in the remaining period of the four year budget forecast.

Over the next year, the Joint Committee will continue to plan its future budget strategy with regards to the most appropriate methods for increasing its income levels and undertake a review of current performance through an efficiency review of the bridge and ferry operations. The Committee will also continue to monitor its expenditure and overall financial position closely to ensure that it continues to deliver its services in a cost effective manner.

Independent Auditor's Report to the Members of Tamar Bridge and Torpoint Ferry Joint Committee

Opinion on the Joint Committee financial statements

We have audited the financial statements of the Tamar Bridge and Torpoint Ferry Joint Committee for the year ended 31 March 2013 under the Audit Commission Act 1998. The financial statements comprise the Movement in Reserves Statement, the Comprehensive Income and Expenditure Statement, the Balance Sheet, the Cash Flow Statement and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and the CIPFA/LASAAC Code of Practice on Local Joint Committee Accounting in the United Kingdom 2012/13.

This report is made solely to the members of the Tamar Bridge and Torpoint Ferry Joint Committee in accordance with Part II of the Audit Commission Act 1998 and for no other purpose, as set out in paragraph 48 of the Statement of Responsibilities of Auditors and Audited Bodies published by the Audit Commission in March 2010. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Joint Committee and the Joint Committee's Members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of the Joint Treasurers and auditor

As explained more fully in the Statement of the Joint Treasurers' Responsibilities, the Joint Treasurers are responsible for the preparation of the Statement of Accounts, which includes the financial statements, in accordance with proper practices as set out in the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom, and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the Joint Committee's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the Joint Treasurers; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the explanatory foreword to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on accounting statements

In our opinion the financial statements:

- give a true and fair view of the financial position of the Tamar Bridge and Torpoint Ferry Joint Committee as at 31 March 2013 and of its expenditure and income for the year then ended; and
- have been properly prepared in accordance with the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2012/13.

Opinion on other matters

In our opinion, the information given in the explanatory foreword for the financial year for which the financial statements are prepared is consistent with the financial statements.

Matters on which we report by exception

We report to you if:

- in our opinion the annual governance statement does not reflect compliance with 'Delivering Good Governance in Local Government: a Framework' published by CIPFA/SOLACE in June 2007;
- we issue a report in the public interest under section 8 of the Audit Commission Act 1998;
- we designate under section 11 of the Audit Commission Act 1998 any recommendation as one that requires the Joint Committee to consider it at a public meeting and to decide what action to take in response; or
- we exercise any other special powers of the auditor under the Audit Commission Act 1998.

We have nothing to report in these respects.

Other matters on which I am required to conclude

We are required under Section 5 of the Audit Commission Act 1998 to satisfy ourselves that the Joint Committee has made proper arrangements for securing economy, efficiency and effectiveness in its use of resources. We are also required by the Audit Commission's Code of Audit Practice to report any matters that prevent us being satisfied that the audited body has put in place such arrangements.

We have undertaken our audit in accordance with the Code of Audit Practice and, having regard to the guidance issued by the Audit Commission in November 2012, we have considered the results of the following:

• our review of the annual governance statement;

As a result, we have concluded that there are no matters to report.

Certificate

We certify that we have completed the audit of the financial statements of the Tamar Bridge and Torpoint Ferry Joint Committee in accordance with the requirements of the Audit Commission Act 1998 and the Code of Audit Practice issued by the Audit Commission.

John Golding For and on behalf of Grant Thornton UK LLP, Appointed Auditor Bristol 13 September 2013

Statement of Responsibilities

Our Responsibilities

We must:

- make sure that one of our officers is responsible for proper administration of our financial affairs. In our case the Joint Treasurers are responsible for doing this;
- manage our affairs so as to use our resources economically, efficiently and effectively and to protect our assets; and
- approve this Statement of Accounts.

The Joint Treasurers responsibilities

The Joint Treasurers are responsible for preparing our Statement of Accounts in accordance with proper practices as set out in the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom (the Code).

In preparing this Statement of Accounts, the Joint Treasurers have:

- selected suitable accounting policies and then applied them consistently
- made judgements and estimates that were reasonable and prudent
- complied with the Code.

The Joint Treasurers have also:

- kept proper accounting records which were up to date
- taken reasonable steps for the prevention and detection of fraud and other irregularities.

Certification of the Statement of Accounts

The Joint Treasurers' declaration

This Statement of Accounts presents a true and fair view of the financial position of Tamar Bridge and Torpoint Ferry Joint Committee on 31 March 2013 and of the income and expenditure for the year ended on that date and has been prepared in accordance with the Code.



 Cath Robinson (Cornwall)
 Malcolm Coe (Plymouth)

 Joint Treasurers of the Tamar Bridge and Torpoint Ferry Joint Committee

The Joint Chairs' declaration

This Statement of Accounts has been approved by the Tamar Bridge and Torpoint Ferry Joint Committee on 13 September 2013.

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Clir Austin (Cornwall) Joint Chairs of the Tamar Bridge and Torpoint Ferry Joint Committee 13 September 2013

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Main Financial Statements

Movement in Reserves Statement

This statement shows the movement in the year on the different reserves held by the Joint Committee, analysed into 'usable reserves' (those that can be applied to fund expenditure) and other unusable reserves. The (Surplus) or Deficit on the Provision of Services line shows the true economic cost of providing the Joint Committee's services, more details of which are shown in the Comprehensive Income and Expenditure Statement. These are different from the statutory amounts required to be charged to the General Fund Balance.

	Notes	General Fund Balance £m 14	Total Usable Reserves £m	Unusable Reserves £m 15	Total Authority Reserves £m	5
Balance at 31 March 2011		(2.038)	(2.038)	(207.065)	(209.103)	
Movement in reserves during 2011/12 (Surplus) or deficit on the provision of services Other Comprehensive Income and Expenditure		2.986 -	2.986 -	- 1.047	2.986 1.047	
Total Comprehensive Income and Expenditure		2.986	2.986	1.047	4.033	
Adjustments between accounts basis & funding basis		(3.938)	(3.938)	3.938	-	6
Increase/Decrease in Year		(0.952)	(0.952)	4.985	4.033	
Balance at 31 March 2012 carried forward		(2.990)	(2.990)	(202.080)	(205.070)	
Movement in reserves during 2012/13 (Surplus) or deficit on the provision of services Other Comprehensive Income and Expenditure		2.980 -	2.980 -	- 0.764	2.980 0.764	
Total Comprehensive Income and Expenditure		2.980	2.980	0.764	3.744	
Adjustments between accounts basis & funding basis		(3.640)	(3.640)	3.640	-	6
Increase/Decrease in Year		(0.660)	(0.660)	4.404	3.744	
Balance at 31 March 2013 carried forward		(3.650)	(3.650)	(197.676)	(201.326)	

Comprehensive Income and Expenditure Statement

This statement shows the accounting cost in the year of providing services in accordance with generally accepted accounting practices, rather than the amount to be funded from toll income.

	2012/13 £m	2011/12 £m	Notes
Gross Expenditure Gross Income	12.007 (9.864)	12.181 (9.950)	
Cost of services	2.143	2.231	
Financing and investment income and expenditure	0.837	0.755	7
(Surplus) or deficit on provision of services	2.980	2.986	
Surplus or deficit on revaluation of property, plant and equipment	-	-	0.0
Actuarial (gains)/losses on pension assets/liabilities	0.764	1.047	26
Other comprehensive income and expenditure	0.764	1.047	
Total comprehensive income and expenditure	3.744	4.033	

Balance Sheet

The Balance Sheets shows the value of the assets and liabilities recognised by the Joint Committee at 31 March. The net assets are matched by usable and unusable reserves.

	31 March 2013 £m	31 March 2012 £m	Notes
Property, Plant and Equipment	221.782	225.877	8
Long Term Assets	221.782	225.877	
Cash and Cash Equivalents Inventories Short Term Debtors	2.573 0.434 0.465	2.408 0.445 0.509	12 10 11
Current Assets	3.472	3.362	
Deferred Liabilities - Short Term Short Term Creditors	(0.939) (2.004)	(1.126) (2.360)	28 13
Current Liabilities	(2.943)	(3.486)	
Deferred Liabilities - Long Term Other Long Term Liabilities - Pensions	(17.373) (3.612)	(17.894) (2.789)	28 26
Long Term Liabilities	(20.985)	(20.683)	
Net Assets	201.326	205.070	
Usable Reserves Unusable Reserves	(3.650) (197.676)	(2.990) (202.080)	14 15
Total Reserves	(201.326)	(205.070)	

Cash Flow Statement

The cash flow statement shows the changes in cash and cash equivalents of the Joint Committee during the reporting period. The statement shows how the Joint Committee generates and uses cash and cash equivalents by classifying cash flows as operating, investing and financing activities. The amount of net cash flows arising from operating activities is a key indicator of the extent to which operations are funded by way of income from the recipients of services provided. Investing activities represent the extent to which cash outflows have been made for resources which are intended to contribute to the Joint Committee's future service delivery. Cash inflows arising from financing activities indicate where claims on future cash flows will arise from providers of capital to the Joint Committee.

	2012/13 £m	2011/12 £m	Notes
Net (surplus) or deficit on the provision of services	2.980	2.986	
Adjustments to net (surplus) or deficit on the provision of services for non-cash movements	(4.197)	(4.283)	
Net cash flows from operating activities	(1.217)	(1.297)	16
Investing Activities Financing Activities	0.328 0.724	1.378 0.043	17 18
Net (increase) or decrease in cash and cash equivalents	(0.165)	0.124	
Cash and cash equivalents at the beginning of the reporting period	(2.408)	(2.532)	
Cash and cash equivalents at the end of the reporting period	(2.573)	(2.408)	

Notes to the Main Financial Statements

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Note Accounting Policies

i. General Principles

The Statement of Accounts summarises the Joint Committee's transactions for the 2012/13 financial year and its position at the year-end of 31 March 2013. The Joint Committee is required to prepare an annual Statement of Accounts by the Accounts and Audit Regulations 2011 which those Regulations require to be prepared in accordance with proper accounting practices. These practices primarily comprise the CIPFA Code of Practice on Local Authority Accounting in the United Kingdom 2012/13 and Service Reporting Code of Practice 2012/13, supported by International Financial Reporting Standards (IFRS) and other statutory guidance issued under section 12 of the 2003 Act.

The accounting convention adopted in the Statement of Accounts is principally historical cost, modified by the revaluation of certain categories of non-current assets and financial instruments.

ii. Accruals of Income and Expenditure

Activity is accounted for in the year it takes place, not simply when cash payments are made or received. In particular:

- Revenue from the provision of services is recognised when the Joint Committee can measure reliably the percentage of completion of the transaction and it is probable that economic benefits or service potential associated with the transaction will flow to the Joint Committee.
- Revenue from the sale of goods is recognised when the Joint Committee transfers the significant risks and rewards of ownership to the purchaser and it is probable that economic benefits or service potential associated with the transaction will flow to the Joint Committee.
- Supplies are recorded as expenditure when they are consumed where there is a gap between the date supplies are received and their consumption, they are carried as inventories on the Balance Sheet.
- Expenses in relation to services received (including services provided by employees) are recorded as expenditure when the services are received rather than when payments are made.
- Interest receivable and payable is accounted for respectively as income and expenditure on the basis of the effective interest rate for the relevant financial instrument rather than the cash flows fixed or determined by the contract.
- Where revenue and expenditure have been recognised but cash has not been received or paid, a debtor or creditor for the relevant amount is recorded in the Balance Sheet. Where debts may not be settled, the balance of debtors is written down and a charge made to revenue for the income that might not be collected.

iii. Cash and Cash Equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are investments that

mature in no more than three months or less from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

In the Cash Flow Statement, cash and cash equivalents are shown net of bank overdrafts that are repayable on demand and form an integral part of the Joint Committee's cash management.

iv. Charges to Revenue for Non-Current Assets

Services and support services are debited with the following amounts to record the cost of holding fixed assets during the year:

- depreciation attributable to the assets used by the relevant service
- revaluation and impairment losses on assets used by the service where there are no accumulated gains in the Revaluation Reserve against which the losses can be written off

The Joint Committee is not required to raise income to fund depreciation, revaluation and impairment losses or amortisations. However, it is required to make an annual contribution from its revenues to Cornwall Council equivalent to the reduction in its overall requirement for capital funding, equal to an amount calculated on a prudent basis determined by Cornwall Council in accordance with statutory guidance. Depreciation, revaluation and impairment losses and amortisations are therefore replaced by the contribution in the General Fund Balance, by way of an adjusting transaction with the Capital Adjustment Account in the Movement in Reserves Statement for the difference between the two.

v. Employee Benefits

Benefits Payable During Employment

Short-term employee benefits are those due to be settled within twelve months of the yearend. They include such benefits as wages and salaries, paid annual leave and paid sick leave, bonuses and non-monetary benefits for current employees and are recognised as an expense for services in the year in which employees render service to the Joint Committee. An accrual is made for the cost of holiday entitlements (or any form of leave, eg time off in lieu) earned by employees but not taken before the year-end which employees can carry forward into the next financial year. The accrual is made at the wages and salary rates applicable in the following accounting year, being the period in which the employee takes the benefit. The accrual is charged to the Surplus or Deficit on the Provision of Services, but is then adjusted via the Movement in Reserves Statement so that holiday benefits are charged to revenue in the financial year in which the holiday absence occurs.

Termination Benefits

Termination benefits are amounts payable as a result of a decision by the Joint Committee to terminate an officer's employment before the normal retirement date or an officer's decision to accept voluntary redundancy and are charged on an accruals basis to the Non Distributed Costs line in the Comprehensive Income and Expenditure Statement when the Joint Committee is demonstrably committed to the termination of the employment of an officer or group of officers or making an offer to encourage voluntary redundancy.

Where termination benefits involve the enhancement of pensions, statutory provisions require the General Fund Balance to be charged with the amount payable by the Joint Committee to the pension fund or pensioner in the year, not the amount calculated according to the relevant accounting standards. In the Movement in Reserves Statement, appropriations are required to and from the Pensions Reserve to remove the notional debits and credits for pension enhancement termination benefits and replace them with debits for cash paid to the pension fund and pensioners and any such amounts payable but unpaid at the year-end.

Post Employment Benefits

Employees of the Joint Committee are members of the Local Government Pension Scheme administered locally by Cornwall Council. The scheme provides defined benefits to members (retirement lump sums and pensions) earned as employees work for the Joint Committee.

The Local Government Scheme is accounted for as a defined benefits scheme:

- The liabilities of the Cornwall Pension Fund attributable to the Joint Committee are included in the Balance Sheet on an actuarial basis using the projected unit method – ie an assessment of the future payments that will be made in relation to retirement benefits earned to date by employees, based on assumptions about mortality rates, employee turnover rates, etc and projected earnings for current employees.
- Liabilities are discounted to their value at current prices, using a discount rate of 4.5% based on the indicative rate of return on high quality corporate bonds (3.2% Government Bond yield plus 1.3% credit spread).
- The assets of the Cornwall Council pension fund attributable to the Joint Committee are included in the Balance Sheet at their fair value:
 - Quoted securities current bid price
 - Unquoted securities professional estimate
 - Unitised securities current bid price
 - Property market value
- The change in the net pensions liability is analysed into seven components:
 - *Current service cost* the increase in liabilities as a result of years of service earned this year – allocated in the Comprehensive Income and Expenditure Statement to the service for which the employees worked
 - Past service cost the increase in liabilities arising from current year decisions whose effect relates to years of service earned in earlier years – debited to the Surplus or Deficit on the Provision of Services in the Comprehensive Income and Expenditure Statement
 - Interest cost the expected increase in the present value of liabilities during the year as they move one year closer to being paid – debited to the Financing and Investment and Income and Expenditure line in the Comprehensive Income and Expenditure Statement
 - Expected return on assets the annual investment return on the fund assets attributable to the Joint Committee, based on an average of the expected longterm return – credited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement
 - Gains or losses on settlements and curtailments the result of actions to relieve the Joint Committee of liabilities or events that reduce the expected future service or accrual of benefits of employees – debited to the Surplus or Deficit on

the Provision of Services in the Comprehensive Income and Expenditure Statement

- Actuarial gains and losses changes in the net pensions liability that arise because events have not coincided with assumptions made at the last actuarial valuation or because the actuaries have updated their assumptions – debited to the Pensions Reserve
- Contributions paid to the Cornwall Council pension fund cash paid as employer's contributions to the pension fund in settlement of liabilities; not accounted for as an expense

In relation to retirement benefits, IFRS requires the General Fund Balance to be charged with the amount payable by the Joint Committee to the pension fund or directly to pensioners in the year, not the amount calculated according to the relevant accounting standards. In the Movement in Reserves Statement this means that there are appropriations to and from the Pensions Reserve to remove the notional debits and credits for retirement benefits and replace them with debits for the cash paid to the pension fund and pensioners and any such amounts payable but unpaid at the year-end. The negative balance that arises on the Pension Reserve thereby measures the beneficial impact to the General Fund of being required to account for retirement benefits on the basis of cash flows rather than as benefits are earned by employees.

vi. Events After the Balance Sheet Date

Events after the Balance Sheet Date are those events, both favourable and unfavourable, that occur between the end of the reporting period and the date when the Statement of Accounts is authorised for issue. Two types of events can be identified:

- Those that provide evidence of conditions that existed at the end of the reporting period the Statement of Accounts is adjusted to reflect such events.
- Those that are indicative of conditions that arose after the reporting period the Statement of Accounts is not adjusted to reflect such events, but where a category of events would have a material effect, disclosure is made in the notes of the nature of the events and their estimated financial effect.

Events taking place after the date of authorisation for issue are not reflected in the Statement of Accounts.

vii. Financial Instruments

Financial Liabilities

Financial liabilities are recognised on the Balance Sheet when the Joint Committee becomes a party to the contractual provisions of a financial instrument and are initially measured at fair value and carried at their amortised cost. Annual charges to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement for interest payable are based on the carrying amount of the liability, multiplied by the effective rate of interest for the instrument. The effective interest rate is the rate that exactly discounts estimated future cash payments over the life of the instrument to the amount at which it was originally recognised. For most of the liabilities that the Joint Committee has, this means that the amount presented in the Balance Sheet is the outstanding principal repayable (plus accrued interest) and interest charged to the Comprehensive Income and Expenditure Statement is the amount payable for the year according to the contract.

Financial Assets

Financial assets are classified into two types:

- Loans and receivables assets that have fixed or determinable payments but are not quoted in an active market
- Available-for-sale assets assets that have a quoted market price and/or do not have fixed or determinable payments

Loans and Receivables

Loans and receivables are recognised on the Balance Sheet when the Joint Committee becomes a party to the contractual provisions of a financial instrument and are initially measured at fair value. They are subsequently measured at their amortised cost. Annual credits to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement for interest receivable are based on the carrying amount of the asset multiplied by the effective rate of interest. In general, this means that the amount presented in the Balance Sheet is the outstanding principal receivable (plus accrued interest) and interest credited to the Comprehensive Income and Expenditure Statement is the amount receivable for the year.

Where assets are identified as impaired because of a likelihood arising from a past event that payments due under the contract will not be made, the asset is written down and a charge made to the relevant service (for receivables specific to that service) or the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement. The impairment loss is measured as the difference between the carrying amount and the present value of the revised future cash flows discounted at the asset's original effective interest rate.

Any gains and losses that arise on the derecognition of an asset are credited or debited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement.

viii. Foreign Currency Translation

Where the Joint Committee has entered into a transaction denominated in a foreign currency the transaction is converted into sterling at the exchange rate applicable on the date the transaction was effective. Where amounts in foreign currency are outstanding at the yearend, they are reconverted at the spot exchange rate for 31 March. Resulting gains or losses are recognised in the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement.

ix. Inventories and Long Term Contracts

Inventories are included in the Balance Sheet at the lower of cost and net realisable value, on a "first in, first out" (FIFO) basis.

Long term contracts are accounted for on the basis of charging the Surplus or Deficit on the Provision of Services with the value of works and services received under the contract during the financial year.

x. Overheads and Support Services

The costs of overheads and support services are charged to those services that benefit from the supply or service in accordance with the costing principles of the CIPFA Service Reporting Code of Practice 2012/13 (SeRCOP). The total absorption costing principle is used – the full cost of overheads and support services are shared between users in proportion to the benefits received.

xi. Property, Plant and Equipment

Assets that have physical substance and are held for use in the production or supply of goods or services, for rental to others, or for administrative purposes and that are expected to be used during more than one financial year are classified as Property, Plant and Equipment.

Recognition

Expenditure on the acquisition, creation or enhancement of Property, Plant and Equipment is capitalised on an accruals basis, provided that it is probable that the future economic benefits or service potential associated with the item will flow to the Joint Committee and the cost of the item can be measured reliably. Expenditure that maintains but does not add to an asset's potential to deliver future economic benefits or service potential (ie repairs and maintenance) is charged as an expense when it is incurred.

Where the spend is on individual items, which may be properly capitalised but the total expenditure falls below the $\pounds 10,000$ level set as de minimis, the amounts will be charged as revenue to the Comprehensive Income and Expenditure Statement in place of capital charges.

Measurement

Assets are initially measured at cost, comprising:

- the purchase price
- any costs attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management
- the initial estimate of the costs of dismantling and removing the item and restoring the site on which it is located

The Joint Committee does not capitalise borrowing costs incurred whilst assets are under construction.

The cost of an asset acquired other than by purchase is deemed to be its fair value, unless the acquisition does not have commercial substance (ie will not lead to a variation in the cash flows of the Joint Committee). In the latter case, where an asset is acquired via an exchange, the cost of the acquisition is the carrying amount of the asset given up by the Joint Committee.

Assets are then carried in the Balance Sheet using the following measurement bases:

- infrastructure and assets under construction historical cost
- all other assets fair value, determined as the amount that would be paid for the asset in its existing use (existing use value – EUV)

Where there is no market-based evidence of fair value because of the specialist nature of an asset, depreciated replacement cost (DRC) is used as an estimate of fair value.

Where non-property assets that have short useful lives or low values (or both), historical cost basis is used as a proxy for fair value. Historical cost is also used for the ferries which have a high value and a long life.

Assets included in the Balance Sheet at fair value are revalued sufficiently regularly to ensure that their carrying amount is not materially different from their fair value at the year-end, but as a minimum every five years. Increases in valuations are matched by credits to the Revaluation Reserve to recognise unrealised gains. Exceptionally, gains might be credited to the Comprehensive Income and Expenditure Statement where they arise from the reversal of a loss previously charged to service expenditure.

Where decreases in value are identified, they are accounted for by:

- where there is a balance of revaluation gains for the asset in the Revaluation Reserve, the carrying amount of the asset is written down against that balance (up to the amount of the accumulated gains)
- where there is no balance in the Revaluation Reserve or an insufficient balance, the carrying amount of the asset is written down against the relevant service line(s) in the Comprehensive Income and Expenditure Statement.

The Revaluation Reserve contains revaluation gains recognised since 1 April 2007 only, the date of its formal implementation. Gains arising before that date have been consolidated into the Capital Adjustment Account.

Impairment

Assets are assessed at each year-end as to whether there is any indication that an asset may be impaired. Where indications exist and any possible differences are estimated to be material, the recoverable amount of the asset is estimated and, where this is less than the carrying amount of the asset, an impairment loss is recognised for the shortfall.

Where impairment losses are identified, they are accounted for by:

- where there is a balance of revaluation gains for the asset in the Revaluation Reserve, the carrying amount of the asset is written down against that balance (up to the amount of the accumulated gains)
- where there is no balance in the Revaluation Reserve or an insufficient balance, the carrying amount of the asset is written down against the relevant service line(s) in the Comprehensive Income and Expenditure Statement.

Where an impairment loss is reversed subsequently, the reversal is credited to the relevant service line(s) in the Comprehensive Income and Expenditure Statement, up to the amount of the original loss, adjusted for depreciation that would have been charged if the loss had not been recognised.

Depreciation

Depreciation is provided for on all Property, Plant and Equipment assets by the systematic allocation of their depreciable amounts over their useful lives. An exception is made for assets without a determinable finite useful life (ie freehold land and certain Community Assets) and assets that are not yet available for use (ie assets under construction).

Depreciation is calculated on the following bases:

 dwellings and other buildings – straight-line allocation over the useful life of the property as estimated by the valuer

- vehicles, plant, furniture and equipment straight-line allocation over the useful life of each class of assets in the Balance Sheet, as advised by a suitably qualified officer
- infrastructure straight-line allocation over the useful life of the asset

Where an item of Property, Plant and Equipment asset has major components whose cost is significant in relation to the total cost of the item, the components are depreciated separately.

Revaluation gains are also depreciated, with an amount equal to the difference between current value depreciation charged on assets and the depreciation that would have been chargeable based on their historical cost being transferred each year from the Revaluation Reserve to the Capital Adjustment Account.

xii. Reserves

The Joint Committee sets aside specific amounts as reserves for future policy purposes or to cover contingencies. Reserves are created by appropriating amounts out of the General Fund Balance in the Movement in Reserves Statement. When expenditure to be financed from a reserve is incurred, it is charged to the appropriate service in that year to score against the Surplus or Deficit on the Provision of Services in the Comprehensive Income and Expenditure Statement. The reserve is then appropriated back into the General Fund Balance in the Movement in Reserves Statement so that there is no net charge against revenue for the expenditure.

Certain reserves are kept to manage the accounting processes for non-current assets, financial instruments and retirement and employee benefits and do not represent usable resources for the Joint Committee - these reserves are explained in the relevant policies.

xiii. Value Added Tax (VAT)

VAT payable is included as an expense only to the extent that is not recoverable from Her Majesty's Revenue and Customs. VAT receivable is excluded from income.

Although it is treated as a separate body for accounting purposes (under the Accounts and Audit Regulations and the Audit Commission Act) the Joint Committee is not separately registered for VAT. Its financial transactions are recorded within a distinct section of Cornwall Council's financial system and its income and expenditure are reported to HMRC as part of the overall Cornwall Council VAT return.

Note Accounting Standards issued, Not Adopted

2

For 2012/13 the following accounting policy changes have been issued but not adopted

- Amendments to IAS1 Presentation of Financial Statements (other comprehensive income, Issued June 2011), will be adopted by the Joint Committee in April 2013, the main change resulting from the amendment is a requirement for entities to group items presented in Other Comprehensive Income on the basis of whether they are potentially reclassifiable to profit or loss at a future date. However CIPFA is of the view that the items that are likely to be reclassified for the Joint Committee are only likely to be gains or losses on available for sale assets.
- Amendments to IAS19 Employee Benefits (June 2011), will be adopted by the Joint Committee in April 2013. A revised recognition of termination benefits will come into effect, however CIPFA is of the view that the new requirements should not make a substantial practical difference to the way in which benefits are recognised, measured and disclosed compared with the provision in the 2012/13 code. Other amendments include the reclassification of the components of defined benefit costs.

Note Critical Judgements in Applying Accounting Policies

3

In applying the accounting polices set out in Note 1 the Joint Committee has had to make certain judgements about complex transactions or those involving uncertainty about future events:

• Treatment of protective coatings as a component of the Bridge.

Under IFRS, it is necessary to consider whether an individual asset is more properly viewed as a collection of components defined with reference to their differing economic lives. In the case of the Tamar Bridge, this will be the case, though this "componentisation" has not been triggered by revaluation or capital expenditure in the 2012/13 financial year and is therefore not reflected in this Statement of Accounts.

As part of the considerations regarding what elements of the structure should be treated as separate components, it has been determined that the protective coatings, which are due for major renewal and enhancement works in the next few years should be considered to be a component of the structure. On that basis, the expenditure associated with this work will be treated as capital expenditure and recognised as a separate component part of the Bridge.

Note 4 Assumptions Made about the Future and Other Major Sources of Estimation Uncertainty

The Statement of Accounts contains estimated figures that are based on assumptions made by the Joint Committee about the future or that are otherwise uncertain. Estimates are made taking into account historical experience, current trends and other relevant factors. However, because balances cannot be determined with certainty, actual results could be materially different from the assumptions and estimates.

The items in the Joint Committee's Balance Sheet at 31 March 2013 for which there is a significant risk of material adjustment in the forthcoming financial year are as follows:

ltem	Uncertainties	Effect if Actual Results Differ from Assumptions
Property, Plant and Equipment	Assets are included on the basis of valuations and assessed useful lives determined by Cornwall Council's Chief Valuer on the basis of condition surveys and standards of professional practice set out by the Royal Institute of Chartered Surveyors (RICS). The assumptions underlying such valuations and the assessment of useful lives are subject to revision and the valuation would therefore be expected to change accordingly. In particular, it is likely that in 2013/14, the Tamar Bridge will be subject to enhancement expenditure that will trigger componentisation of the asset. The carrying value of these long term assets at the end of the reporting period was £221.782m.	The impact of a change in valuation or useful life would be to affect the carrying value of the asset in the balance sheet and the charge for depreciation or impairment in the CIES. These changes do not have an impact on the Joint Committee's usable reserves as the Joint Committee is not required to pay for such charges out of its revenues.
Pensions Liability	Estimation of the net liability to pay pensions depends on a number of complex judgements relating to the discount rate used, the rate at which salaries are projected to increase, changes in retirement ages, mortality rates, and expected return on pension fund assets. Cornwall Council, the administrators of the Joint Committee's pension arrangements have engaged a firm of consulting actuaries to provide expert advice about the assumptions to be applied. Those assumptions are detailed in the Note 26 to the accounts. The carrying value of this long term liability was (£3.612m).	The impact of a change in the actuarial assumptions will be to increase or decrease the net pension liability shown in the balance sheet and the cost shown in the CIES. These changes do not have an impact on the Joint Committee's usable reserves as the Joint Committee is not required to pay for such charges out of its revenues

This list does not include assets and liabilities that are carried at fair value based on a recently observed market price.

Note Events after the Balance Sheet Date

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The Statement of Accounts was authorised for issue by the Joint Treasurers on 13 September 2013. Events taking place after this date are reflected in the financial statements or notes. Where events taking place before this date provided information about conditions existing at 31 March 2013, the figures in the financial statements and notes have been adjusted in all material respects to reflect the impact of this information.

The financial statements and notes have not been adjusted for any post balance sheet events.

Note Adjustments between Accounting Basis and Funding Basis under 6 Regulations

This note details the adjustments that are made to the total comprehensive income and expenditure recognised by the Joint Committee in the year in accordance with proper accounting practice to the resources that are specified by statutory provisions as being available to the Joint Committee to meet future capital and revenue expenditure.

Adjustments in 2012/13	General Fund Balance £m	Movement in Unusable Reserves £m
Adjustments primarily involving the Reserve Held for Capital Adjustment Account:		
Reversal of items debited or credited to the Comprehensive Income and Expenditure Statement:		
Charges for depreciation and impairment of non current assets Insertion of items not debited or credited to the Comprehensive	(4.513)	4.513
Income and Expenditure Statement:		
Contribution to Cornwall Council MRP	0.922	(0.922)
Adjustments primarily involving the Reserve for Pensions:		
Reversal of items relating to retirement benefits debited or credited to the Comprehensive Income and Expenditure Statement	(0.576)	0.576
Employer's pensions contributions and direct payments to pensioners payable in the year	0.517	(0.517)
Adjustment primarily involving the Reserve Held for Accumulated Absences Account: Amount by which officer remuneration charged to the Comprehensive Income and Expenditure Statement on an accruals basis is different from remuneration chargeable in the year	0.010	(0.010)
Total Adjustments	(3.640)	3.640

Comparative Figures for 2011/12	General Fund Balance £m	Movement in Unusable Reserves £m
Adjustments primarily involving the Reserve Held for Capital Adjustment Account: Reversal of items debited or credited to the Comprehensive Income		
and Expenditure Statement:		
Charges for depreciation and impairment of non current assets Insertion of items not debited or credited to the Comprehensive	(4.901)	4.901
Income and Expenditure Statement:		
Capital expenditure charged against the General Fund	0.021	(0.021)
Contribution to Cornwall Council MRP	0.868	(0.868)
Adjustments primarily involving the Reserve for Pensions:		
Reversal of items relating to retirement benefits debited or credited to the Comprehensive Income and Expenditure Statement	(0.444)	0.444
Employer's pensions contributions and direct payments to pensioners payable in the year	0.514	(0.514)
Adjustment primarily involving the Reserve Held for Accumulated Absences Account:		
Amount by which officer remuneration charged to the Comprehensive Income and Expenditure Statement on an accruals basis is different from remuneration chargeable in the year	0.004	(0.004)
Total Adjustments	(3.938)	3.938

Financing and Investment Income and Expenditure Note 7

	2012/13 £m	2011/12 £m
Interest payable and similar charges Pensions interest cost and expected return on pensions assets Interest receivable and similar income	0.792 0.058 (0.013)	0.801 (0.037) (0.009)
Total	0.837	0.755

Note **Property, Plant and Equipment**

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The main assets held by the Joint Committee and reflected in its balance sheet are set out below:

- Tamar Bridge The Tamar Bridge and approach roads, associated land and offices.
- Torpoint Ferries The three Torpoint ferries (Plym II, Tamar II and Lynher II) and landing stages, associated land and offices.
- Joint / Other Rendell Park, Torpoint, Electronic Toll System and Advance Traffic Signage System

Movements on Balances 2012/13 Cost or Valuation	Other Land and Buildings £m	Vehicles, Plant, Furniture and Equipment £m		Assets Under Construction £m	Total Property, Plant and Equipment £m
At 1 April 2012	225.185	18.366	0.340	0.595	244.486
Additions Other movements in cost or valuation	0.176 0.595	0.193	-	0.049 (0.595)	0.418 -
At 31 March 2013	225.956	18.559	0.340	0.049	244.904
Accumulated Depreciation and Impairment					
At 1 April 2012	(11.411)	(7.173)	(0.025)	-	(18.609)
Depreciation charge	(3.822)	(0.682)	(0.009)	-	(4.513)
At 31 March 2013	(15.233)	(7.855)	(0.034)	-	(23.122)
Net Book Value at 31 March 2013 at 31 March 2012	210.723 213.774	10.704 11.193	0.306 0.315	0.049 0.595	221.782 225.877

Comparative Movements in 2011/12	Other	Vehicles, Plant,		Assets	Total Property,
	Buildings	Furniture and Equipment	Assets	Under Construction	Plant and Equipment
Cost or Valuation	£m	£m	£m	£m	£m
At 1 April 2011	224.491	18.277	0.340	-	243.108
Additions	0.694	0.089	-	0.595	1.378
At 31 March 2012	225.185	18.366	0.340	0.595	244.486
Accumulated Depreciation and Impairment					
At 1 April 2011	(7.599)	(6.092)	(0.017)	-	(13.708)
Depreciation charge	(3.812)	(1.081)	(0.008)	-	(4.901)
At 31 March 2012	(11.411)	(7.173)	(0.025)	-	(18.609)
Net Book Value at 31 March 2012 at 31 March 2011	213.774 216.892	11.193 12.185	0.315 0.323	0.595	225.877 229.400

Depreciation

The following useful lives and depreciation rates have been used in the calculation of depreciation:

- Other Land and Buildings Tamar Bridge 60 years, offices 30-35 years, approach road 40 years
- Vehicles, plant, furniture and equipment Torpoint ferries 25 years, IT equipment 5 years
- Infrastructure ferry waiting area 35 years

Revaluations

The Joint Committee carries out a rolling programme that ensures that all Property, Plant and Equipment required to be measured at fair value is revalued at least very five years. All valuations were carried out by Karen Potter RICS, the Asset Valuation and Rating Manager of Cornwall Council. Valuations of land and buildings were carried out in accordance with the methodologies and bases for estimation set out in the professional standards of the Royal Institute of Chartered Surveyors. Valuations of vehicles, plant, furniture and equipment are based on current prices where there is an active second-hand market or latest prices adjusted for the condition of the asset.

			Infrastructure Assets £m		Total £m
Carried at historical cost	-	10.704	0.306	0.049	11.059
Valued at fair value as at:					
31 March 2013	-	-	-	-	-
31 March 2012	-	-	-	-	-
31 March 2011	-	-	-	-	-
31 March 2010	210.723	-	-	-	210.723
31 March 2009	-	-	-	-	-
Net Book Value - Valuation Movements	210.723	10.704	0.306	0.049	221.782

Note Financial Instruments

The following categories of financial instruments are carried in the Balance Sheet:

	Current		
	31 March	31 March	
	2013	2012	
	£m	£m	
Debtors			
Financial assets carried at contract amounts	0.465	0.509	
Total Debtors	0.465	0.509	
Cash and Cash Equivalents	2.573	2.408	
Total Cash and Cash Equivalents	2.573	2.408	
Creditors			
Financial liabilities carried at contract amount	(2.004)	(2.360)	
Total creditors	(2.004)	(2.360)	

Details of debtors are set out in Note 11 and creditors in Note 13.

Note Inventories 10

	Cha Mate		Tama	r Tags	Fu	el	Oth	ner	To	tal
									2012/13	
	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m
Balance outstanding at start of year	0.217	0.255	0.117	0.324	0.059	0.048	0.052	0.052	0.445	0.679
Purchases	0.447	0.357	0.188	0.001	0.274	0.253	0.118	0.155	1.027	0.766
Recognised as an expense in the year	(0.407)	(0.395)	(0.230)	(0.208)	(0.292)	(0.242)	(0.109)	(0.155)	(1.038)	(1.000)
Balance at year end	0.257	0.217	0.075	0.117	0.041	0.059	0.061	0.052	0.434	0.445

Note Debtors

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	31 March 2013	31 March 2012
	£m	£m
Central government bodies	0.164	0.114
Other local authorities	0.186	0.321
Other entities and individuals	0.115	0.074
Total	0.465	0.509

Note Cash and Cash Equivalents

The balance of cash and cash equivalents is made up of the following elements:

	31 March 2013 £m	31 March 2012 £m
Cash held by the Joint Committee Bank current accounts	0.103 2.470	0.077 2.331
Total Cash and Cash Equivalents	2.573	2.408

Note Creditors

	31 March 2013 £m	31 March 2012 £m
Central government bodies Other local authorities Other entities and individuals - Tamar Tag Account Balances Other entities and individuals - Other	(0.193) (0.057) (1.400) (0.354)	(0.682) (1.297) (0.381)
Total	(2.004)	(2.360)

Note Usable Reserves

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	31 March 2013 £m	31 March 2012 £m
General Fund Reserve	(3.650)	(2.990)
Total Usable Reserves	(3.650)	(2.990)

General Fund Reserve

The General Fund Reserve is a usable reserve, ie a reserve that the Joint Committee may use to provide services, subject to the need to maintain the reserve at a prudent level.

	2012/13 £m	2011/12 £m
Balance at 1 April	(2.990)	(2.038)
Transfer to / (from) the Comprehensive Income and Expenditure Statement	(0.660)	(0.952)
Balance at 31 March	(3.650)	(2.990)

Note Unusable Reserves

	31 March 2013	2012
	£m	£m
Revaluation Reserve	(14.388)	(14.821)
Capital Adjustment Account	(186.918)	(190.076)
Pensions Reserve	3.612	2.789
Accumulated Absences Account	0.018	0.028
Total Unusable Reserves	(197.676)	(202.080)

Revaluation Reserve

The Revaluation reserve contains the gains made by the Joint Committee arising from increases in the value of its Property, Plant and Equipment. The balance is reduced when assets with accumulated gains are:

- Revalued downwards or impaired and the gains are lost
- Used in the service provision and the gains are consumed through depreciation, or
- Disposed of and the gains are realised.

The Reserve contains only revaluation gains accumulated since 1 April 2007, the date that the Reserve was created. Accumulated gains arising before that date are consolidated into the balance on the Capital Adjustment Account.

Revaluation Reserve	2012/13		2011/12
	£m	£m	£m
Balance at 1 April		(14.821)	(15.200)
Difference between fair value depreciation and historical cost depreciation	0.433		0.379
Amount written off to the Reserve Held for Capital Adjustment Account		0.433	0.379
Balance at 31 March		(14.388)	(14.821)

Capital Adjustment Account

The Capital Adjustment Account absorbs the timing differences arising from the different arrangements for accounting for the consumption of non-current assets and for financing the acquisition, construction or enhancement of those assets under statutory provisions. The Account is debited with the cost of acquisition, construction or enhancement as depreciation, impairment losses and amortisations are charged to the Comprehensive Income and Expenditure Statement (with reconciling postings from the Revaluation Reserve to convert fair value figures to a historical cost basis). The Account is credited with the amounts set aside by the Joint Committee to finance acquisitions, construction and enhancement.

The Account contains accumulated gains and losses on Investment Properties and gains recognised on donated assets that have yet to be consumed by the Joint Committee. The Account also contains revaluation gains accumulated on Property, Plant and Equipment before 1 April 2007, the date that the Revaluation Reserve was created to hold such gains.

Note 6 provides details of the source of all the transactions posted to the Account, apart from those involving the Revaluation Reserve.

Capital Adjustment Account	2012/	13	2011/12
	£m	£m	£m
Balance at 1 April		(190.076)	(193.709)
Reversal of items relating to capital expenditure debited or credited to the Comprehensive Income and Expenditure Statement:			
Charges for depreciation and impairment of non-current assets Adjusting amounts written out of the Reserve Held for Revaluation	4.513 (0.433)		4.901 (0.379)
Adjusting amounts whiteh out of the neserve held for nevaluation	(0.400)		(0.070)
Net written out amount of the cost of non-current assets consumed in the year		4.080	4.522
Capital financing applied in the year: Cornwall Council provision for the financing of capital investment charged against the General Fund	(0.922)		(0.868)
Capital expenditure charged against the General Fund	-		(0.021)
		(0.922)	(0.889)
Balance at 31 March		(186.918)	(190.076)

Pensions Reserve

The Pensions Reserve absorbs the timing differences arising from the different arrangements for accounting for post employment benefits and for funding benefits in accordance with statutory provisions. The Joint Committee accounts for post employment benefits in the Comprehensive Income and Expenditure Statement as the benefits are earned by employees accruing years of service, updating the liabilities recognised to reflect inflation, changing assumptions and investment returns on any resources set aside to meet the costs. However, statutory arrangements require benefits earned to be financed as the Joint Committee makes employer's contributions to pension funds or eventually pays any pensions for which it is directly responsible. The debit balance on the Pensions Reserve therefore shows a substantial shortfall in the benefits earned by past and current employees and the resources the Joint Committee has set aside to meet them. The statutory arrangement will ensure that funding will have been set aside by the time the benefits come to be paid.

Pensions Reserve	2012/13	2011/12
	£m	£m
Balance at 1 April	2.789	1.812
Actuarial gains or losses on pension assets and liabilities	0.764	1.047
Reversal of items relating to retirement benefits debited or credited	0.576	0.444
to the surplus or deficit on the Provision of Services in the		
Comprehensive Income and Expenditure Statement		
Employer's pensions contributions and direct payments to	(0.517)	(0.514)
pensioners payable in the year		
Balance at 31 March	3.612	2.789

Accumulated Absences Account

The Accumulated Absences Account absorbs the differences that would otherwise arise on the General Fund Balance from accruing for compensated absences earned but not taken in the year, eg annual leave entitlement carried forward at 31 March. Statutory arrangements require that the impact of the General Fund Balance is neutralised by transfers to or from the Account.

Accumulated Absences Account	2012/13 £m	2011/12 £m
Balance at 1 April	0.028	0.032
Settlement or cancellation of accrual made at the end of the preceding year	(0.028)	(0.032)
Amounts accrued at the end of the current year	0.018	0.028
Amount by which officer remuneration charged to the Comprehensive Income and Expenditure Statement on an accruals basis is different from remuneration chargeable in the year in accordance with statutory requirements	(0.010)	(0.004)
Balance at 31 March	0.018	0.028

Note Cash Flow Statement – Operating Activities

16

The cash flows for operating activities include the following items:

	2012/13 £m	2011/12 £m
Interest Received Interest Paid	(0.013) 0.998	(0.020) 1.416
Net cash flows from operating activities	0.985	1.396

The surplus or deficit on the provision of services has been adjusted for the following noncash movements:

	2012/13 £m	2011/12 £m
Depreciation	(4.513)	(4.901)
Increase/decrease in creditors	0.180	0.120
Increase/decrease in debtors	(0.007)	0.054
Increase/decrease in inventories	(0.011)	(0.234)
Movement in pension liability	(0.059)	0.070
Other non-cash items charged to the net surplus or deficit on the provision of services	0.213	0.608
Adjustment to net cash flows from operating activities	(4.197)	(4.283)

Note 17 Cash Flow Statement – Investing Activities

	2012/13 £m	2011/12 £m
Purchase of property, plant and equipment, investment property and intangible assets	0.328	1.378
Net cash flows from investing activities	0.328	1.378

Note Cash Flow Statement – Financing Activities

	2012/13 £m	2011/12 £m
Cash receipts of short and long-term borrowing Repayments of short and long-term borrowing	(0.415) 1.139	(1.472) 1.515
Net cash flows from financing activities	0.724	0.043

Note Amounts Reported for Resource Allocation Decisions

The analysis of income and expenditure by service on the face of the Comprehensive Income and Expenditure Statement is that specified by the Joint Committee. Decisions about resource allocation are taken by the Joint Committee on the basis of budget reports analysed across three areas. These reports are prepared on a different basis from the accounting policies used in the financial statements.

In particular:

- no charges are made in relation to capital expenditure (whereas depreciation, revaluation and impairment losses in excess of the balance on the Revaluation Reserve and amortisations are charged to services in the Comprehensive Income and Expenditure Statement)
- the cost of retirement benefits is based on cash flows (payment of employer's pensions contributions) rather than current service cost of benefits accrued in year

The income and expenditure of the Joint Committee recorded in the budget reports for the year is as follows:

Income and Expenditure 2012/13

Fees, charges and other service income	Bridge Operations £m	Ferry Operations £m	Corporate Expenditure £m (9.864)	Total £m (9.864)
Total Income	-	-	(9.864)	(9.864)
Employee expenses Other service expenses Support service recharges	0.769 1.678 0.025	2.754 1.795 0.031	- 0.408 0.043	3.523 3.881 0.099
Total Expenditure	2.472	4.580	0.451	7.503
Net Expenditure	2.472	4.580	(9.413)	(2.361)

Income and Expenditure Comparative Figures 2011/12	Bridge Operations £m	Ferry Operations £m	Corporate Expenditure £m	Total £m
Fees, charges and other service income	-	-	(9.951)	(9.951)
Total Income	-	-	(9.951)	(9.951)
Employee expenses Other service expenses Support service recharges	0.794 1.663 0.052	2.739 1.667 0.038	- 0.329 0.036	3.533 3.659 0.126
Total Expenditure	2.509	4.444	0.365	7.318
Net Expenditure	2.509	4.444	(9.586)	(2.633)

Reconciliation of Budget Monitor Income and Expenditure to Cost of Services in the Comprehensive Income and Expenditure Statement

This Reconciliation shows how the figures in the analysis of budget monitor income and expenditure relate to the amounts included in the Comprehensive Income and Expenditure Statement.

	2012/13 £m	2011/12 £m
Net expenditure in the analysis	(2.361)	(2.633)
Amounts in the Comprehensive Income and Expenditure Statement not reported to management in the Analysis	5.021	5.378
Amounts included in the Analysis not included in the Comprehensive Income and Expenditure Statement	(0.517)	(0.514)
Cost of services in the Comprehensive Income and Expenditure Statement	2.143	2.231

Reconciliation to Subjective Analysis

This reconciliation shows how the figures in the analysis of income and expenditure relate to a subjective analysis of the Surplus or Deficit on the Provision of Services included in the Comprehensive Income and Expenditure Statement.

Reconciliation to Subjective Analysis 2012/13

	Analysis £m	Cost of Services £m	Corporate Accounts £m	Total £m
Fees, charges and other service income Interest and investment income	(9.864)	-	- (0.013)	(9.864) (0.013)
Total Income	(9.864)	-	(0.013)	(9.877)
Employee expenses Other service expenses Support service recharges Depreciation, amortisation and impairment Interest payments	3.523 3.881 0.099 - -	(0.009) - - 4.513 -	0.058 - - 0.792	3.572 3.881 0.099 4.513 0.792
Total Expenditure	7.503	4.504	0.850	12.857
Surplus or deficit on the provision of services	(2.361)	4.504	0.837	2.980

Reconciliation to Subjective Analysis Comparative Figures 2011/12

	Analysis £m	Cost of Services £m	Corporate Accounts £m	Total £m
Fees, charges and other service income Interest and investment income	(9.951) -	-	- (0.009)	(9.951) (0.009)
Total Income	(9.951)	-	(0.009)	(9.960)
Employee expenses Other service expenses Support service recharges Depreciation, amortisation and impairment Interest payments	3.533 3.659 0.126 - -	(0.037) - - 4.901 -	(0.037) - - 0.801	3.459 3.659 0.126 4.901 0.801
Total Expenditure	7.318	4.864	0.764	12.946
Surplus or deficit on the provision of services	(2.633)	4.864	0.755	2.986

Note Agency Services

Under a number of statutory powers, we undertake the traffic management of the Saltash Tunnel on behalf of the Department for Transport (DfT). The following analysis shows the amount of expenditure which is fully reimbursable by the DfT.

	2012/13 £m	2011/12 £m
Traffic Management	0.304	0.303
Total amount reimbursable	0.304	0.303

Note Members' Allowances

21

Allowances to Members of the Joint Committee are paid by their respective Councils, either Cornwall Council or Plymouth City Council.

Note Officers' Remuneration

22

The Joint Committee's employees receiving more than £50,000 remuneration for the year (excluding employer's pension contributions) were paid the following amounts:

		Salary, Fees and Allowances £	Bonuses £	Expenses Allowances £	Compensation for loss of office £	Pension Contribution	Total £
General Manager	2012/13	62,433				10,398	72,831
	2011/12	62,680				10,504	73,184
Bridge Operations Manager	2012/13	51,220				8,194	59,414
	2011/12	48,835				8,679	57,514

R	emuneration E	ands (£):	Nu	mber of	Employees
	From	То		2012/13	2011/12
	50,000	54,999		1	-
	55,000	59,999		-	-
	60,000	64,999		1	1
				2	1

The General Manager has been included in both tables to ensure consistency with previous years.

Note External Audit Costs

23

The Joint Committee has incurred the following costs in relation to the audit of the Statement of Accounts, provided by the Joint Committee's external auditors. The fee disclosed below includes a £800 rebate from the Audit Commission. This is following a revision of the Audit Commission structure and business model for the period until the planned closure, which was announced in August 2010:

	2012/13 £m	2011/12 £m
Fees payable with regard to external audit services carried out by the appointed auditor for the year	0.008	0.015
Total	0.008	0.015

Note Related Parties

The Joint Committee is required to disclose material transactions with related parties – bodies or individuals that have the potential to control or influence the Joint Committee or to be controlled or influence by the Joint Committee. Disclosure of these transactions allows readers to assess the extent to which the Joint Committee might have been constrained in its ability to operate independently or might have secured the ability to limit another party's ability to bargain freely with the Joint Committee.

Cornwall Council and Plymouth City Council

Cornwall Council and Plymouth City Council have joint effective control over the general operations of the undertaking – they are responsible for providing the statutory framework within which the undertaking operates and which prescribes the terms of many of the transactions that the undertaking has with other parties.

Both Cornwall Council and Plymouth City Council provided support services to the Joint Committee of £0.058m and £0.054m respectively ($2011/12 \pm 0.077m$ and $\pm 0.037m$) and contracted services of £0.494m and £0.090m ($2011/12 \pm 1.055m$ and $\pm 0.042m$). The significant decrease in services contracted from Cornwall Council is mainly due to work carried out by CORMAC on the bridge resurfacing capital project in the prior year.

The Joint Committee is a scheduling body contributing to the Cornwall Council Pension fund. Cornwall Council as administrator of the pension fund has direct control of the fund. Information on transactions between the Joint Committee and the Cornwall Pension Fund are shown in Note 26.

The interest charge of £0.792m (2011/12 £0.801m) represents interest on capital funding provided by Cornwall Council. In addition, the Joint Committee paid £0.922m (2011/12 £0.868m) to Cornwall Council as its contribution towards Cornwall Council's MRP charge in respect of funding for the Joint Committee's past capital expenditure. New advances in the year total £0.418m (2011/12 £1.357m) as shown in Note 28.

Members

Members of both councils have direct control over the undertaking's financial and operating policies. At formal committee meetings, councillors are expected to make formal declarations of interest if there is an "interest" that could have an effect on any of the agenda items being discussed. Details

of each councillor's "declarations of interest" are recorded in the Register of Members' Interests and are open to public inspection at County Hall, Truro and the Civic Centre, Plymouth.

Note Capital Expenditure and Capital Financing

The total amount of capital expenditure incurred in the year is shown in the table below, together with the resources that have been used to finance it.

	2012/13	2011/12
	£m	£m
Capital investment		
Property, Plant and Equipment	0.418	1.378
Sources of finance		
Sums set aside from revenue:		
Direct revenue contributions	-	0.021
Advance from Cornwall Council	0.418	1.357

Note **Defined Benefit Pension Schemes** 26

Participation in Pension Schemes

As part of the terms and conditions of employment of its officers, the Joint Committee makes contributions towards the cost of post employment benefits. Although these benefits will not actually be payable until employees retire, the Joint Committee has a commitment to make the payments that needs to be disclosed at the time that employees earn their future entitlement.

The Joint Committee participates in the Local Government Pension Scheme, administered locally by Cornwall Council. This is a funded defined benefit final salary scheme, meaning that the Joint Committee and employees pay contributions into a fund, calculated at a level intended to balance pension liabilities with investment assets.

Transactions Relating to Post-employment Benefits

We recognise the cost of retirement benefits in the reported cost of services when they are earned by employees, rather than when the benefits are eventually paid as pensions. However, the charge we are required to make is based on the cash payable in the year, so the real cost of post employment / retirement benefits is adjusted out of the General Fund via the Movement in Reserves Statement. The following transactions have been made in the Comprehensive Income and Expenditure Statement and the General Fund Balance via the Movement in Reserves Statement during the year:

	31 March	angements 31 March
	2013 £m	2012 £m
Comprehensive Income and Expenditure Statement	2.11	2
Cost of Services: Current Service Cost Past Service Costs	0.518 -	0.481
Financing and Investment Income and Expenditure Interest Cost Expected Return on Scheme Assets	0.654 (0.596)	0.673 (0.710)
Total Post Employment Benefit charged to the Surplus or Deficit on the Provision of Services	0.576	0.444
Other Post Employment Benefit charged to the Comprehensive Income and Expenditure Statement:		
Actuarial (gains) and losses	0.764	1.047
Total Post Employment Benefit charged to the Comprehensive Income and Expenditure Statement	1.340	1.491
Movement in Reserves Statement		
Reversal of net charges made to the Surplus or Deficit on the Provision of Services for post employment benefits in accordance with the Code	(0.576)	(0.444)
Actual amount charged against the General Fund Balance for pensions in the year:		
Employers' contributions payable to the scheme	0.517	0.514

The cumulative amount of actuarial losses recognised in the Comprehensive Income and Expenditure Statement to the 31 March 2013 is £2.998m.

Assets and Liabilities in Relation to Retirement Benefits

Reconciliation of present value of the scheme liabilities (defined benefit obligation):

	Funded Liabilities		
	2012/13 2011 /1		
	£m	£m	
Opening Balance as at 1 April	13.522	12.183	
Current service cost	0.518	0.481	
Interest cost	0.654	0.673	
Contributions by scheme participants	0.163	0.161	
Actuarial (gains) and losses	1.684	0.550	
Benefits paid	(0.454)	(0.526)	
Closing Balance at 31 March	16.087	13.522	

Reconciliation of fair value of the scheme assets:

	Funded Scheme Assets		
	2012/13	2011/12	
	£m	£m	
Opening Balance at 1 April	10.733	10.371	
Expected rate of return	0.596	0.710	
Actuarial gains and (losses)	0.920	(0.497)	
Employer contributions	0.517	0.514	
Contributions by scheme participants	0.163	0.161	
Benefits paid	(0.454)	(0.526)	
Closing balance at 31 March	12.475	10.733	

The expected return on scheme assets is determined by considering the expected returns available on the assets underlying the current investment policy. Expected yields on fixed interest investments are based on gross redemption yields as at the Balance Sheet date. Expected returns on equity investments reflect long-term real rates of return experienced in the respective markets.

The actual return on scheme assets in the year was £1.518m (2011/12: £0.216m).

Scheme History

The liabilities show the underlying commitments that the Joint Committee has in the long run to pay post employment (retirement) benefits. The total liability of £3.612m (2011/12 £2.789m) has a substantial impact on the net worth of the Joint Committee as recorded in the Balance Sheet.

However, statutory arrangements for funding the deficit mean that the financial position of the Joint Committee remains healthy as the deficit on the local government scheme will be made good by contributions over the remaining working life of employees (ie before payments fall due), as assessed by the scheme actuary.

The total contributions expected to be made to the Local Government Pension Scheme by the Joint Committee in the year to 31 March 2014 are £0.500m.

	31 March 2013 £m	31 March 2012 £m	31 March 2011 £m	31 March 2010 £m	31 March 2009 £m
Present value of liabilities	(16.087)	(13.522)	(12.183)	(15.303)	(9.428)
Fair value of assets	12.475	10.733	10.371	9.445	7.175
Surplus/(deficit) in the scheme	(3.612)	(2.789)	(1.812)	(5.858)	(2.253)

Basis for Estimating Assets and Liabilities

Liabilities have been assessed on an actuarial basis using the projected unit method, an estimate of the pensions that will be payable in future years dependent on assumptions about mortality rates, salary levels etc. The Cornwall Council pension scheme liabilities have been valued by Hymans Robertson and Company, an independent firm of actuaries, estimates for the Council Fund being based on the latest full valuation of the scheme as at 31 March 2010.

The principal assumptions used by the actuary have been:

	Pension Arrangements		
	31 March	31 March	
	2013	2012	
Long-term expected rate of return on assets in the scheme:			
Equity investments	4.5%	6.2%	
Bonds	4.5%	4.0%	
Property	4.5%	4.4%	
Cash	4.5%	3.5%	
Mortality Assumptions:			
Longevity at 65 for current pensioners:			
Men	21.3	21.3	
Women	23.4	23.4	
Longevity at 65 for future pensioners:			
Men	23.2	23.2	
Women	25.6	25.6	
Rate of inflation	3.2%	3.3%	
Rate of increase in salaries*	5.1%	4.8%	
Rate of increase in pensions	2.8%	2.5%	
Rate for discounting scheme liabilities	4.5%	4.8%	
Take-up of option to convert annual pension into retirement lump sum:			
For membership prior to 1 April 2008	40%	40%	
For membership post 1 April 2008	70%	70%	
	1070	, 0 /0	

* Salary increases are assumed to be 1% pa until 31 March 2015 reverting to the long term assumption shown thereafter.

The Joint Committee's Pensions Scheme's assets consist of the following categories, by proportion of the total assets held.

	31 March	31 March
	2013	2012
	%	%
Equity Investments	67.0	68.0
Bonds	21.0	16.0
Other Assets:		
Property	5.0	7.0
Cash	7.0	9.0
Total	100.0	100.0

History of Experience Gains and Losses

The actuarial gains identified as movements on the Pensions Reserve in 2012/13 can be analysed into the following categories, measured as a percentage of assets or liabilities at 31 March 2013:

	2012/13	2011/12	2010/11	2009/10	2008/09
	%	%	%	%	%
Differences between the expected and actual return on assets	7.37	(4.63)	1.20	16.79	(39.25)
Experience gains/(losses) on liabilities	(0.09)	0.87	(3.00)	(0.01)	(0.39)

Further information can be found in Cornwall Council Pension Fund Annual Report, which is available upon request from County Hall, Truro, TR1 3AY.

Note Nature and Extent of Risks Arising from Financial Instruments

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Credit Risk

Credit risk for the Joint Committee is minimal, since the vast majority of its income is related to tolled customer crossings and is collected at the time crossings are made. The Joint Committee has no material experience of default on its receivables.

Note Deferred Liabilities

28 The Joint Committee has a liability to Cornwall Council in respect of long term financing for capital expenditure, an element of which is payable within one year from the balance sheet date and which is therefore treated as a current liability. The repayment of this liability is made in the form of contributions to Cornwall Council's Minimum Revenue Provision (MRP).

		2012/13 £m	2011/12 £m
Balance at 1 April		19.020	19.146
New Advances Repayments Due Plus Interest accrued at Year End		0.418 (1.126) -	1.357 (1.688) 0.205
Total		18.312	19.020
Of Which:	Due within one year Due after more than one year	(0.939) (17.373)	(1.126) (17.894)

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Glossary

Glossary

This section helps explains some of the more technical terms used in the Statement of Accounts.

Accounting Policies

The policies, concepts and conventions used in the preparation of the accounts.

Accruals

Sums included in the accounts to cover income and expenditure attributable to the accounting period, but for which payment has not been received or made by 31st March.

Actuarial Gains and losses

Employees of the Joint Committee are members of defined benefit pension schemes. Actuarial gains and losses arise because events have not coincided with actuarial assumptions made in the previous valuation or because the actuarial assumptions have changed.

Assets held for sale

These are long-term assets which are surplus to the Joint Committee's operational needs and are being actively marketed for sale.

Capital Expenditure

Expenditure on the acquisition of a long-term asset or expenditure which adds to and not merely maintains the value on an existing long-term asset.

Capital Expenditure Charged against the General Fund

The amount of capital expenditure financed directly from the annual revenue budget.

Capital Financing Costs

The costs of financing long-term assets, being the interest costs of external loans and monies used to repay debt.

Capital Receipts

Income received from the sale of long-term assets.

Contingent Asset

A contingent asset is a possible asset which could arise following the occurrence of a future event outside the Joint Committee's control.

Contingent Liability

A contingent liability is a possible liability which could arise following the occurrence of a future event outside the Joint Committee's control or is a present obligation where it is not possible to measure the outcome with sufficient reliability.

Creditors

Amounts owed by the Joint Committee for work done, goods received or services provided, but for which payment has not been made by the 31st March.

Curtailment

Within the defined benefit schemes impacting on the financial results of the Joint Committee, curtailment will arise if an event occurs reducing the expected future service of employees. Normally, this arises from redundancy or early retirement or if there is an amendment to terms impacting on current employees.

Debtors

Debtors represent amounts due to the Joint Committee which are unpaid at 31st March.

Defined Benefit Scheme

Defined benefit pension schemes prescribe the amounts members will receive as a pension regardless of contributions and investment performance. Employers are obliged to fund any shortfalls.

Depreciation

Depreciation is the fall in value of an asset, as recorded in the financial records, due to wear and tear, age and obsolescence.

Expected Rate of Return on Pensions Assets

The expected rate of return on pensions' assets is the average return expected during the remaining period of pension obligations.

Finance Leases

This is where the eventual benefit of the asset will pass from the leasing company to the Council. Annual payments are a combination of interest and the purchase of the asset.

IFRS

International Financial Reporting Standards

Inventory

Previously referred to as 'stock'.

Long-Term Assets

Long-term assets are tangible assets intended to be used for several years.

Minimum Revenue Provision

The amount set aside to repay external debt.

Plant, Property and Equipment

These are long-term assets held by the Joint Committee required to support the provision of services.

Operating Leases

This is where the rewards and risks of ownership of the asset remain with the leasing company and the annual rental is charged directly to the Comprehensive Income & Expenditure Account.

Past Service Costs

Where pension scheme members receive enhanced or new benefits, the increase in the present value of future liabilities will be accounted for as past service costs.

Provisions

These are sums set aside to meet liabilities or losses that are likely to be or will be incurred, but the dates on which they will arise are not fully known at the date that the Statement of Accounts is approved.

Reserves

Amounts set aside to meet the cost of specific future expenditure.

Revenue Expenditure Funded From Capital Under Statute

Capital expenditure for which no tangible long-term asset exists therefore is transferred to revenue

Service Reporting Code of Practice

This code of practice details standard definitions of services and total cost to enable spending comparisons to be made with other public bodies.

The Code

This relates to the Code of Practice on Local Authority accounting that is published by the Chartered Institute of Public Finance and Accountancy.

Annual Governance Statement

Annual Governance Statement

This statement applies to the combined operations of the Tamar Bridge and Torpoint Ferry, referred to in this document as the Undertaking.

Scope of Responsibility

We are responsible for making sure that:

- the business we carry out is conducted in line with the law and proper standards;
- we protect public money and account for it properly; and
- use public money economically, efficiently and effectively.

We are also responsible for making sure that there is a strong system of governance within our operations to help us carry out our work effectively, including arrangements for managing risk.

The purpose of the governance framework

The governance framework comprises the systems and processes, culture and values, by which the Joint Committee is directed and controlled and its activities through which it accounts to, engages with and leads the community. It enables the Joint Committee to monitor the achievement of its strategic objectives and to consider whether those objectives have led to the delivery of appropriate, cost effective services.

The system of internal control is designed to manage risk to a reasonable level rather than to cut out all risk of failing to achieve our aims. The system of internal control is based on an ongoing process designed to:

- identify and prioritise the risks that may prevent us from keeping to our policies and achieving our aims;
- assess the likelihood of those risks happening and what effects this would have; and
- manage the risks efficiently, effectively and economically.

The governance framework has been in place for the Joint Committee for the year ended 31 March 2013 and up to the date of approval of the statement of accounts.

Review of effectiveness

The Joint Committee has responsibility for conducting, at least annually, a review of the effectiveness of the Undertaking's governance framework, including the system of internal control. The review is informed by the work of the managers within the Undertaking and the Joint Authorities (who collectively have responsibility for the development and maintenance of the governance environment), internal audit and by comments made by the external auditors and other review agencies and inspectorates. The Undertaking's Annual Governance Statement is also referred to by the Audit Committees of the Joint Authorities.

Performance Management

The performance of the Undertaking in operating, maintaining and improving the two crossings is managed by the internal management team, with support from the Joint Authorities. The organisation's mission is the provision of safe, reliable and efficient crossings of the River Tamar. The organisation measures aspects of performance using key performance indicators (KPIs) that are reported to the Joint Committee and such reports are subsequently placed in the public domain. For some of the parameters measured by KPIs 2012-13 will be the base year.

On a day-to-day basis the two crossings are to a large extent managed separately, and service levels are managed and monitored by senior managers at each crossing, under the supervision of the General Manager.

The safety of the two crossings is treated as paramount, and at both crossings this is controlled by the employment of proven systems, equipment and procedures meeting statutory or regulatory requirements or, where there are no such requirements, to contemporary best practice industry standards. Wind speed and temperature are monitored several times per hour to ensure that appropriate measures are put in place to inform decisions affecting the health and safety of users and staff. Incidents with any bearing on safety are logged by supervisory staff at the time, both on paper and electronically. Significant incidents are raised immediately to managerial level. Others are reviewed on a daily basis, and policies and procedures are produced or modified from time to time based on such reviews. The Undertaking is also represented on national and international operators' forums which meet regularly and serve as benchmarking opportunities for standards and statistics.

At the Tamar Bridge, the availability of traffic lanes and toll lanes is measured and monitored on a daily basis, and reviewed regularly by managers. Both traffic lane and toll lane availability are reported quarterly to Members at Joint Committee Meetings. Traffic lane availability is affected by internal and external factors. Traffic lane closures and toll lane closures may be required for maintenance or inspection activities which are planned and coordinated by the Operations Managers and the Engineering Manager to minimise impact on the travelling public while preserving the safety of activities. External factors include vehicle breakdowns and environmental conditions. Most vehicle breakdowns are handled with the undertaking's own contracted resources, and the time to undertake recovery is recorded and reviewed.

Facility availability is updated every 30 minutes on the Undertaking's website using a colourcoded traffic condition statement. This is supported by webcam views of the crossing in both directions which are updated every 30 seconds. Motorists on the adjacent road network are also advised of exceptional traffic conditions using up to twelve variable message signs on the A38 and adjoining local roads. A suitable system to measure journey time has been identified but its introduction has been postponed to optimise opportunities for sharing procurement and data with Cornwall Council. It is anticipated that the system will be installed in the summer of 2013.

Following the major project to strengthen and widen the Bridge in 1999-2001, the structure enjoyed a period of relatively low maintenance. Over the subsequent decade maintenance requirements have steadily built up and a range of improvement requirements have arisen.

In 2011-12 the first major resurfacing since 2001 was undertaken on the Bridge main deck. In contrast to previous surfacing, the material was laid in greater thickness and by machine

as opposed to hand laying, resulting in a stronger surfacing layer that will complement the function of the steel structure, extend future life and gives better ride quality. In February 2013 instrumentation was installed on the steel deck and data has confirmed significant stress reduction and extended fatigue life resulting from the new surfacing.

In order to improve safety and traffic management, a capital project was undertaken in May 2012 to install illuminated lane studs in the carriageway on the Bridge to supplement overhead traffic control signals. This project was jointly procured through a partnering arrangement with the Highways Agency.

Toll collection is procured through a term contract which is tendered periodically. The term contract for toll collection was tendered in 2011-2012 and a new contract was signed in March 2012. This new contract covers the period 2012-2016 with an option for a one year extension.

Toll lane availability is affected by the availability of toll collection staff, which is a contracted resource controlled by contractual penalties. This has been successful to the extent that no penalty thresholds have been exceeded in the report period.

The performance of the bridge toll collection function is monitored in terms of speed, accuracy, integrity and quality. Speed is monitored by the continuous supervision of traffic throughput. Accuracy is measured by daily reconciliation of takings and errors above a threshold are investigated, generally commencing on the same day. Integrity is controlled by separation of duties, system access controls, continuous recorded video surveillance, toll system vehicle recognition data and frequent random unannounced searches.

Customer complaints are all investigated in accordance with the undertaking's complaints procedure. Complaint trends are reviewed at management meetings and appropriate action taken. Meetings with the toll collection contractor are held monthly to discuss performance.

At the Torpoint Ferry, the service provision is measured primarily in terms of the percentage of scheduled crossings achieved. This is based on supervisors' daily logs of down time and is collated weekly and reviewed by the Ferry Manager and the General Manager. Ferry availability is reported quarterly to Members at Joint Committee Meetings. Both planned and unplanned down-time are recorded. Planned maintenance is undertaken at off-peak periods wherever possible, although this flexibility may be constrained by the availability of suitable states of wind and tide for certain activities. The previous month's performance is posted in a public area on each Ferry, and on the web site.

Facility availability is updated every 30 minutes on the Undertaking's website using a colourcoded traffic condition statement. This is supported by webcam views of the waiting areas in both directions which are updated every 30 seconds. Motorists on the adjacent road network are also advised of exceptional traffic conditions using up to twelve variable message signs on the A38 and adjoining local roads. In addition, traffic updates on traffic conditions are provided to local radio stations usually every 30 minutes. A suitable system to measure journey time has been identified but as at the Bridge its introduction has been postponed to optimise opportunities for sharing procurement and data with Cornwall Council. It is anticipated that the system will be installed in the summer of 2013.

The Ferry operation as a whole and the ferries themselves are subject to the regulatory requirements of the Maritime and Coastguard Agency (MCA), which include the vessels being

taken to dry-dock facilities periodically for inspection, and this affects service provision. The Undertaking also voluntarily maintains the vessel to meet the requirements of a recognised classification society, Lloyds Register, giving further reassurance to the public, insurers and the owners. Certain maintenance activities can only be undertaken satisfactorily and/or economically in dry conditions, and these are undertaken as a periodic refit in conjunction with the MCA and Lloyds inspections. In the report period, one refit was undertaken in September 2012 within budget and within the forecast duration. During this refit a replacement sewage treatment plant was fitted to the vessel to eliminate environmental issues. Such plants will be fitted to the other two vessels during their respective refits.

The performance of the ferry toll collection function is also monitored in terms of speed, accuracy, integrity and quality. Collection of tolls at the Ferry takes place onboard by directly employed staff who are also part of the operational and safety team. Speed is monitored by the continuous supervision of the service and is dictated by the crossing cycle. Accuracy is measured by daily reconciliation of takings and errors above a threshold are investigated generally commencing the same day. Integrity is controlled by separation of duties, system access controls and continuous recorded video surveillance. Customer complaints are all investigated in accordance with the Undertaking's complaints procedure. Complaint trends are reviewed at management meetings and appropriate action taken.

Significant Partnerships and Joint Working Protocols

As well as drawing on resources from the Joint Authorities on transport issues and for general operational support, the Undertaking operates in partnership and joint working arrangements with a range of organisations including:

- Highways Agency partnering on the operation of the Tamar Bridge/Saltash Tunnel Tidal Flow Corridor
- Devon and Cornwall Police general partnering, emergency planning, emergency response and facilities surveillance
- Cornwall Fire and Rescue Service joint working on rescue procedures and emergency planning
- Devon and Somerset Fire and Rescue Service joint working on rescue procedures and emergency planning
- UK Bridge Operators, UK Toll Operators and UK Chain and Cable Ferry Operators joint working on shared documents and standards, benchmarking and other exchange of information
- International Cable Supported Bridge Owners/Operators benchmarking and other exchange of information

These relationships contribute to the safety, efficiency and effectiveness of the crossings. Significant efforts are invested in the maintenance and development of these important relationships, but this investment is rewarded with a return, through shared benefits, exceeding that which may be achievable solely through contractual arrangements.

Cornwall Council provides support and specialist advice on procurement and general structural engineering, and a term consultant is employed to advise on the Tamar Bridge structure. A marine consultant is employed to supervise ferry refit work and provide advice on a call-off basis. Other consultants are employed from time to time for specific advice.

Governance

The powers to charge tolls and to operate maintain and improve the two crossings are derived from primary legislation, the Tamar Bridge Acts. The application of those powers is largely delegated by the Joint Authorities to a Joint Committee. Five councillors are nominated by each of the Joint Authorities as Members of the Joint Committee, and Joint Chairmen are elected annually.

Terms of Reference set out responsibilities and procedures related to the Joint Committee and the Undertaking and define the role of respective Cabinets and responsible Directors. As a result of the introduction of the Terms of Reference, respective portfolio holders are now briefed on the annual business plan and proposed budgets in advance of presentation to Cabinets and Full Councils. The role of Cabinets in approving significant changes to approved budgets or major capital expenditure has also been established.

An outstanding issue is the clarification of the identity of the employer of staff delivering the service, as the present uncertainties present a risk in terms of governance generally and human resources management in particular. The Joint Authorities are addressing this issue and it is anticipated that it will be resolved in 2013/14.

Certain powers are delegated to Chief Officers of the Joint Authorities or the General Manager through Financial Regulations or by specific authority from the Joint Committee.

The Joint Committee meets quarterly to consider current issues and undertake specific statutory tasks including the approval of the Statement of Accounts. At these quarterly meetings, Members receive reports allowing them to monitor the operations and financial position of the Undertaking, hold officers to account and review the progress of any specific on-going projects or issues. All reports to the Joint Committee are circulated in draft form to relevant officers of the Joint Authorities prior to finalisation and presentation, and any legal or financial considerations are specifically signed off as part of that process. The Joint Chairmen are briefed on proposed agenda items typically two to three weeks in advance of quarterly meetings.

The Joint Committee may also meet to consider specific urgent issues at Special Meetings if decisions are required due to extraordinary circumstances, but no such meetings were held in the reporting period.

From time to time Member/Officer workshops may also be convened to allow detailed and extended discussion of topical issues and agree a direction for progress between formal meetings. In the reporting period three workshops were arranged to address income strategy to address the forecast shortfall.

A Business Planning approach was adopted by the Undertaking in 2009. The second four year Business Plan covering the period 2013-2017 has been approved by both Full Councils and will be published in early summer 2013 once end-of-year data is available to finalise KPIs.

Business Continuity and Risk Management

As an operator of a busy front line service to the public, which is dependent on key elements of infrastructure and a ring-fenced income stream derived primarily from tolls, the undertaking faces significant risks. A formal risk register has been in place since 2010 and is subject to officer review every six months. At the end of the reporting period the most

significant strategic risks have been identified and incorporated in the updated Business Plan. The internal management team also works with business continuity colleagues in the Joint Authorities to ensure that the strategic risks presented by the Undertaking are recognised and documented as appropriate within the Joint Authorities' respective business continuity frameworks. A covering Risk Management Framework document was prepared and approved in 2012.

A formal comprehensive Business Continuity Management System (BCMS) has been prepared during the reporting period and approved by the Joint Committee. While the main BCMS document is in the public domain, for security and confidentiality reasons the individual business continuity plans and incident management plans are restricted. These response plans will be subject to periodic review and testing.

In the meantime, the recognition and management of risk continues to be a fundamental driver of day-to-day management and steers the development of specifications and procedures.

Management Assurance

Bi-monthly management group meetings covering both crossings are held to review policies, procedures, projects and common operational issues. These are supplemented by regular meetings at each crossing addressing crossing-specific operational and project issues. These may be weekly, monthly, or driven by project requirements.

Ad hoc management groups are established from time to time to suit on-going requirements. In particular, managers or teams generally take on the roles of project director and/or project manager for key projects to ensure that client requirements and interests are adequately covered. The nature of the facility is such that bespoke solutions are preferred in many areas, and it is considered essential that client representatives have a strong position in developing solutions.

Financial Management

Treasury, accountancy and payroll functions are provided by Cornwall Council under service level agreements. The Accountancy Team works closely with TBTF management, providing monthly monitoring reports and attending regular meetings, typically quarterly, to review budget variances and prepare future budgets and forecasts.

Procurement is undertaken in accordance with contemporary best practice in line with the practice of the Joint Authorities, and using Cornwall Council's Procurement Assurance Scheme.

Internal audit is undertaken by Cornwall Council, using a framework agreed with management. The management team have continued to work closely with Internal Audit, and Cornwall Council Treasury and Accountancy Teams to maintain adequate and appropriate controls.

Tolls were increased in March 2010 in order to put the Undertaking's finances on a sustainable footing for the short term, but the application to increase tolls recognised that a further increase would be necessary within a few years and had assumed that traffic levels would not fall – this issue is covered later in Significant External Issues. The toll revision process highlighted the criticality of the level of financial reserves and in 2012-2013 Members and officers have attended three workshops to consider and develop a strategy for achieving the levels of future income required to meet planned expenditure.

During the course of 2012-2013, Cornwall Council has replaced existing payroll, purchasing, payment and accountancy systems with integrated Enterprise Resource Planning (ERP) software. The impact of ERP on systems of control and responsibilities has been significant, and it has taken several months to achieve the majority of the functional benefits.

A general efficiency review of the Undertaking was planned to be carried out in the last quarter of 2012-2013 to inform the Joint Authorities and management of the Undertaking of any further opportunities for financial savings. This process would also provide essential background information leading up to the next toll revision order required to increase income in quarter 2/3 2014-2015. That review has been deferred to quarter 2 2013-2014.

In line with CIPFA guidance (Statement on the Role of the Chief Financial Officer in Local Government (2010)), the Joint Treasurers contribute to the effective leadership and corporate management of the Joint Committee, supporting effective governance through the development of corporate governance arrangements and corporate decision making, leading and promoting change programmes and supporting the development of the Business Plan and annual budgeting processes.

Human Resources Management

Operational and strategic Human Resources advice and support is provided by Plymouth City Council (PCC) under a service level agreement, and the part-time HR Adviser is integrated as part of the management team.

Sickness absence is managed and acted upon with occupational health advice procured through an external consultancy. Absence management has continued to be a key priority in the reporting period. Several long term sickness episodes have had a significant effect on attendance, and causes have been analysed. An ergonomic review and workshop has been undertaken for ferry operations in an effort to minimise the occurrence of certain injury types and minor accidents.

The staff appraisal system has been updated, with modifications to systems and documentation. In particular, responsibility for appraising line reports has been extended to ferry controllers to strengthen team management and performance. Six-monthly reviews have also been added to improve responsiveness. Part of the appraisal process involves relating each post to the mission and key objectives set out in the Business Plan, identifying relevant key performance indicators.

Tailored training programmes are in place for the majority of operational staff. Staff attend training courses or events to suit contemporary organisational or development needs. Attendance at networking and user group forums is also supported.

The Undertaking holds its own policies and procedures for the majority of functional areas including a Code of Conduct for staff, and otherwise the policies of one of the two Joint Authorities is adopted. An Anti-Fraud and Corruption Policy and a Whistleblowing Policy were developed and issued in 2012. No whistleblowing or code of conduct issues have arisen in the reporting period.

The clarification of employer status is an outstanding issue that presents some risk and could affect employment contracts. It is anticipated that this clarification will be achieved in 2013/14.

Health and Safety

Safety is held as paramount in service delivery. During the reporting period the safety management system has been overhauled and documentation of systems and training records rationalised. Both general and site specific safety training programmes have been undertaken and all managers have attended IOSH safety courses.

All staff with direct or indirect safety-related roles including managers are subject to random drugs and alcohol testing and all tests in the year have been negative.

Environmental Management

The baseline data for addressing environmental issues has been established in 2012-2013 and the undertaking will be working towards ISO14001 accreditation by late 2014.

A capital project to install new sewage treatment plants in each of the three Torpoint Ferries commenced in 2012 and will be completed in 2014.

Quality Management

The undertaking strives to continuously improve the quality of service delivered to the public. The establishment of a range of KPIs has facilitated a more thorough monitoring regime.

For externally sourced supplies, services and works, quality/price assessment models are used to place appropriate emphasis on quality to place a value on risk. Due to the unique nature of the Undertaking, the majority of services, supplies and works are bespoke and specified to a high level of detail, and managers retain a highly engaged profile in the process.

Audit and Regulation

Cornwall Council Internal Audit services perform an internal audit of the Undertaking each year, focussing on key financial systems but also taking into consideration any areas of perceived high risk.

An external audit of the Undertaking is undertaken by Cornwall Council's external auditor each year and this provides opinions on internal control and governance systems.

The undertaking is also subject to external regulation by the following agencies, systems or codes:

- Maritime and Coastguard Agency (MCA) the MCA undertakes annual inspection and certification to ensure compliance with the MCA Code of Practice for Chain Ferries - the Code of Practice sets standards for the material state of the vessel together with the training and operating standards of crew.
- Lloyds Register the undertaking also subscribes voluntarily to regulation by Lloyds classification society the programme of inspections ensures that each of the Torpoint Ferries is maintained in class
- Health and Safety Executive (HSE) the HSE issue guidance and inform on regulations relating to health & safety issues these are acted on where appropriate.
- Insurance inspections our insurers arrange for engineering inspections to be made on a regular basis and produce a written report, and any defects identified are dealt with accordingly

Significant Internal Control Issues

Historically, the Joint Committee has relied upon a variety of methods for monitoring the effectiveness of its activities and making sure that adequate control is exercised over all of its processes. The management assurance reports provided to the Joint Committee during the year have established that all officers were confident that all significant internal control matters, brought to their attention from whatever source, had been properly addressed.

As set out in the Annual Assurance Statement and Annual Governance Statement 2011-12 the Joint Committee recognised the need for a programme of improvements to the system of internal control. Those improvements have been progressed in 2012-13 as follows:

- *development of a comprehensive business continuity plan* Business Continuity Management System presented and approved in December 2012
- *review appropriate level of financial reserves* workshop undertaken and target minimum reserve level agreed at £2m
- *improved technology to measure and publish performance* procurement progressed and planned implementation in June 2013
- *commencement of significant improvement and maintenance projects* illuminated lane studs on Bridge installed in May 2012, and Bridge re-coating strategy being finalised for presentation in June 2013
- *a formal scheme of delegation to the management team* under review and affected by introduction of ERP system remains outstanding

The last three of the above issues remain partially outstanding and are all being actively progressed. They continue to be the significant internal control issues for the undertaking, and all are planned to be resolved in 2012-13.

Significant External Issues

As stated above, the revision of tolls in 2010 was essential to ensure the financial sustainability of the undertaking in the short term, but the application to increase tolls recognised that a further increase would be necessary within a few years. The business case for the 2010 toll increase made several assumptions/forecasts regarding external factors:

- no traffic growth in fact traffic has fallen approximately 9% since the application was submitted in May 2009, representing approximately £3 million reduction from forecast income from then to date
- cost inflation 2.5% inflation for costs of goods and services had exceeded this forecast, but pay inflation has been less so on balance this has not materially affected the forecast position to date
- **cost of borrowing 4.5%** this has proved to be close to actual cost
- **interest on deposits 4.5%** actual interest rates have been around 0.5% so this has adversely affected the position
- minimum level of reserves this sets a trigger for any future toll revision applications and has until recently been set at £1 million - this minimum has now been raised to £2 million

The reduction in traffic levels was highlighted in the Annual Assurance Statement and Annual Governance Statement 2011-12 and is believed for the most part to be the result of economic conditions including escalating fuel prices. Around 60% of toll transactions are made using the discounted pre-paid TamarTag electronic payment system, and it is notable that the biggest reduction in traffic continues to be in the cash payment sector.

This reduction in traffic, and therefore income, continues to present a significant external threat. The business model developed in 2008 and utilised to justify the last toll revision application had used zero traffic growth into the future for the purposes of forecasting income. This was considered at the time to have been conservative but has now proved to have been optimistic. This income position was the catalyst for the ongoing programme of reserves and income workshops for Members and officers which commenced in December 2011, to address the future income strategy.

Traffic figures are monitored at least monthly and data for the last few months of financial year 2012-2013 suggest that the effect of the recession on crossings may have bottomed out. In developing budgets for 2013-2014 and the four-year Business Plan 2013-2017, it has therefore been assumed that traffic levels will remain static.

In order to support budgets and the Business Plan approximately 13% more income is required from April 2014. The Joint Committee has been developing options to meet that requirement and it is anticipated that a proposed strategy will be determined in June 2013.

Clearly national, regional and local economic conditions and user payment preferences will continue to be critical influences on income and therefore the sustainability of the undertaking. These indicators will continue to be monitored on a monthly basis

Conclusion

This statement has identified certain issues of control and risk that we plan to address in 2013-2014 and these actions are summarised below:

- introduction of improved technology to measure and publish performance
- progress significant improvement and maintenance projects
- establish and progress future income strategy
- establish a formal scheme of delegation to the management team
- clarify employer identity and incorporate in employment contracts

This statement was adopted by the Joint Committee at its meeting on 21 June 2013

Cllr Austin (Cornwall)

Paul Masters

Tracey Lee Joint Clerk and Interim Chief Executive (Cornwall) Joint Clerk and Chief Executive (Plymouth)

Cllr Wheeler (Plymouth) Joint Chairs of the Tamar Bridge and Torpoint Ferry Joint Committee